

Appendix A-4, ANNUAL WORK PLAN AND PERFORMANCE METRICS PLAN (see Sec VI. B)

[Consortium Members, create a separate work plan and performance metrics plan for each work plan year, or, if seeking multi-year funding]

Name of Consortium:		Broadband Consortium, Pacific Coast							
Name of Project:		Broadband Consortium, Pacific Coast: Developing the 4th Utility							
Proposed Start Date of Project:		1-Jan-23							
Broadband deployment activities funded by other state or federal grants		CETF Grant to augment CASF grant work							
Confirmation that CASF consortium budget does not duplicate any other sources of funding		Confirmed. <input checked="" type="checkbox"/> Check		If checked, explain why there is no funding duplication: 1) No CPUC funds or level of effort are applied in areas where communities (counties) have invested local funding, 2) Clear separation exists between project scopes and work plans, and 3) Use of CPUC funding is limited to the advancement of CPUC programs only.					
Year 1 2023									
Objective	Activity Description	Start-Up Activity	Deliverable(s) *	Beginning Month	End Month	Performance Measure(s)*	Method for Performance Tracking and Measuring	Responsible Party(ies)	
Objective 1. Collaborating with the Commission and other state agencies to engage regional consortia, local officials, ISPs, stakeholders, and consumers regarding priority areas and cost-effective strategies to achieve the broadband access goal	Activity 1	Utilize the Commission's broadband maps as relevant to the geographical areas	<input type="checkbox"/>	Create regional broadband deployment current state assessment analysis	Q1	Q2	1. 1 mapping data update 2. 6 community outreach campaigns 3. 2 surveys of community-based organizations 4. 2 public feedback surveys	CASF Grant Project Management Plan reports (spreadsheet, narrative, online platform tracking)	BCPC Personnel
	Activity 2	Identify the Commission's mapping data improvement and work with the Commission, public entities, and private providers to update the data/map	<input type="checkbox"/>	Broadband mapping data updates and feedback	Q1	Q4			BCPC Personnel
	Activity 3	Conduct marketing and outreach to provide updates and uses of map to stakeholders	<input type="checkbox"/>	Marketing & outreach materials and outreach summary	Q1	Q4			BCPC Personnel
	Activity 4	Assist municipalities in the development of strategies targeted for geographically and socio-economically challenged, and underresourced populations	<input type="checkbox"/>	Identify gaps in Best Practices execution list for municipalities	Q2	Q3			BCPC Personnel
	Activity 5	Continue to maintain steering committee meetings in tri-county locations. Maintain ongoing stakeholder communications through the convening of regularly scheduled meetings and email updates.	<input type="checkbox"/>	Documentation of Steering Committee Meetings, email updates	Q1	Q4			BCPC Personnel
Objective 2. Identifying potential CASF infrastructure projects or potential broadband deployment projects related to new programs created under SB 156 and AB 164, along with other opportunities, where ISPs can expand and improve their infrastructure and service offerings to achieve the goal of reaching 98% broadband deployment in each consortia region	Activity 1	Refresh the tri-county potential CASF infrastructure project opportunities with updates in stakeholder status	<input type="checkbox"/>	Report of priority areas in tri-county area	Q1	Q1	1. 4 priority areas identified 2. 4 broadband provider offerings identified 3. 4 key anchor institutions identified 4. 4 CASF infrastructure projects identified 5. 2 other opportunities identified	CASF Grant Project Management Plan reports (spreadsheet, narrative, online platform tracking)	BCPC Personnel
	Activity 2	Place a focus on resolving CPUC priority areas identified within municipal boundaries.	<input type="checkbox"/>	Municipal target list	Q2	Q2			BCPC Personnel
	Activity 3	Assist municipalities in the development of local broadband strategies & implementation support	<input type="checkbox"/>	Write papers and custom plans as required	Q1	Q4			BCPC Personnel
	Activity 4	Maintain the dialogue between municipalities fostering a regional interconnection of municipal networks resulting in redundancy and economies of scale. Participate in the ongoing dialogue to create a regional network.	<input type="checkbox"/>	Regional Network Collaborative Documentation	Q1	Q4			BCPC Personnel
	Activity 5	Identify funding and grant opportunities for collaboration on project implementation and support applications	<input type="checkbox"/>	List of funding and network distribution	Q1	Q4			BCPC Personnel
Objective 3. Assisting potential CASF infrastructure applicants or potential applicants for broadband deployment projects related to the new programs created under SB 156 and AB 164 in the project development or grant application process	Activity 1	Identify and assist organizations in application and award of infrastructure funding.	<input type="checkbox"/>	Infrastructure Applications	Q1	Q4	Examples: 1. 2 cost-effective strategies developed and implemented 2. 2 infrastructure applications assisted 3. 6 ISPs assisted	CASF Grant Project Management Plan reports (spreadsheet, narrative, online platform tracking)	BCPC Personnel
	Activity 2	Update and distribute middle mile map to provide information and data about broadband availability and demand to ISPs; and inform them about CASF and assist them in identifying CASF project areas	<input type="checkbox"/>	Middle mile map, progress reports on partnerships and applications	Q1	Q4			BCPC Personnel
	Activity 3	Encourage public/private partnerships for applications throughout network	<input type="checkbox"/>	progress reports on meetings and partnerships developed	Q1	Q4			BCPC Personnel
	Activity 4	Create and pilot CASF proposal checklist/toolkit to share among industry partners.	<input type="checkbox"/>	Proposal Checklist / Toolkit	Q2	Q4			BCPC Personnel
	Activity 5	Develop a process for sharing key performance indicators / completion metrics for the resolution of priority areas	<input type="checkbox"/>	Draft KPI process description and follow-on reports	Q3	Q4			BCPC Personnel
Objective 4. Conducting activities that will lead to or that can be reasonably expected to lead to CASF infrastructure projects or broadband deployment projects related to new programs created under SB 156 and AB 164, including the Federal Funding Account, Middle-Mile, Broadband Loan Loss Reserve, and Local Agency Technical Assistance.	Activity 1	Support project permitting activities	<input type="checkbox"/>	Description of activities performed and results achieved	Q1	Q4	1. 2 project permits supported 2. 4 municipal stakeholders engaged 3. 2 inventories of public assets and aggregate demand updated in priority areas 4. Conduct of 1 Annual Forum	CASF Grant Project Management Plan reports (spreadsheet, narrative, online platform tracking)	BCPC Personnel
	Activity 2	Promote tri-county use of a regional GIS platform for managing regional fiber assets.	<input type="checkbox"/>	Description of network reach, activities performed and results achieved	Q1	Q4			BCPC Personnel
	Activity 3	Raising awareness of Digital Equity Coalition activities to inform and support collaboration toward eligible projects	<input type="checkbox"/>	Digital Equity Coalition membership list, meeting notes and communications	Q1	Q4			BCPC Personnel
	Activity 4	Continue to conduct annual regional broadband forums to reach out and communicate the CPUC broadband imperative.	<input type="checkbox"/>	Program development and conduct of forums	Q3	Q3			BCPC Personnel
	Activity 5		<input type="checkbox"/>						
Objective 5. Assisting the Commission in publicizing requests for wireline testing volunteers in areas, as needed	Activity 1	Publicize wireline testing volunteer requests	<input type="checkbox"/>	Publicizing materials and list of testing volunteers	As Required		1. # of wireline testing conducted (TBD) 2. # of mapping data updates identified as a result of testing (TBD)	CASF Grant Project Management Plan reports (spreadsheet, narrative, online platform tracking)	BCPC Personnel
	Activity 2	Assist volunteers in wireline testing	<input type="checkbox"/>	Wireline testing training materials	As Required				BCPC Personnel
	Activity 3	Collect and analyze wireline testing data	<input type="checkbox"/>	Wireline testing data analysis	As Required				BCPC Personnel
	Activity 4		<input type="checkbox"/>						
	Activity 5		<input type="checkbox"/>						
Conducting and Submitting annual audit reports, as required	Annual Audit	Provide the required annual audit report	<input type="checkbox"/>	Annual audit report	EDC FY		n/a	n/a	

Appendix A-4, ANNUAL WORK PLAN AND PERFORMANCE METRICS PLAN (see Sec VI. B)

[Consortium Members, create a separate work plan and performance metrics plan for each work plan year, if seeking multi-year funding]

Name of Consortium:	Broadband Consortium, Pacific Coast		
Name of Project:	Broadband Consortium, Pacific Coast: Developing the 4th Utility		
Proposed Start Date of Project:	1-Jan-23		
Broadband deployment activities funded by other state or federal grants	CETF Grant to augment CASF grant work		
Confirmation that CASF consortium budget does not duplicate any other sources of funding	Confirmed. <input checked="" type="checkbox"/> Check	If checked, explain why there is no funding duplication: 1) No CPUC funds or level of effort are applied in areas where communities (counties) have invested local funding, 2) Clear separation exists between project scopes and work plans, and 3) Use of CPUC funding is limited to the advancement of CPUC programs only.	

Year 2 2024								
Objective	Activity Description	Start-Up Activity	Deliverable(s) *	Beginning Month	End Month	Performance Measure(s)*	Method for Performance Tracking and Measuring	Responsible Party(ies)
Objective 1. Collaborating with the Commission and other state agencies to engage regional consortia, local officials, ISPs, stakeholders, and consumers regarding priority areas and cost-effective strategies to achieve the broadband access goal	Activity 1	<input type="checkbox"/>	Update regional broadband deployment current state assessment analysis	Q4	Q4	1. 1 mapping data update 2. 6 community outreach campaigns 3. 2 surveys of community-based organizations 4. 2 public feedback surveys	CASF Grant Project Management Plan reports (spreadsheet, narrative, online platform tracking)	BCPC Personnel
	Activity 2	<input type="checkbox"/>	Broadband mapping data updates and feedback	Q1	Q4			BCPC Personnel
	Activity 3	<input type="checkbox"/>	Marketing & outreach materials and outreach summary	Ongoing				BCPC Personnel
	Activity 4	<input type="checkbox"/>	Survey municipalities to assess target area strategies, use of best practices and to identify innovative strategies.	Q2	Q3			BCPC Personnel
	Activity 5	<input type="checkbox"/>	Documentation of Steering Committee Meetings, email updates	Q1	Q4			BCPC Personnel
Objective 2. Identifying potential CASF infrastructure projects or potential broadband deployment projects related to new programs created under SB 156 and AB 164, along with other opportunities, where ISPs can expand and improve their infrastructure and service offerings to achieve the goal of reaching 98% broadband deployment in each consortia region	Activity 1	<input type="checkbox"/>	Report of priority areas in tri-county area	Q1	Q1	1. 4 priority areas identified 2. 4 broadband provider offerings identified 3. 4 key anchor institutions identified 4. 4 CASF infrastructure projects identified 5. 2 other opportunities identified	CASF Grant Project Management Plan reports (spreadsheet, narrative, online platform tracking)	BCPC Personnel
	Activity 2	<input type="checkbox"/>	Municipal target list	Q2	Q2			BCPC Personnel
	Activity 3	<input type="checkbox"/>	White papers and custom plans as required	Q1	Q4			BCPC Personnel
	Activity 4	<input type="checkbox"/>	Regional Network Collaborative Documentation	Q1	Q4			BCPC Personnel
	Activity 5	<input type="checkbox"/>	List of funding and grant opportunities for collaboration on project implementation and support applications	Q1	Q4			BCPC Personnel
Objective 3. Assisting potential CASF infrastructure applicants or potential applicants for broadband deployment projects related to the new programs created under SB 156 and AB 164 in the project development or grant application process	Activity 1	<input type="checkbox"/>	Infrastructure Applications	Ongoing		Examples: 1. 2 cost-effective strategies developed and implemented 2. 2 Infrastructure applications assisted 3. 6 ISPs assisted	CASF Grant Project Management Plan reports (spreadsheet, narrative, online platform tracking)	BCPC Personnel
	Activity 2	<input type="checkbox"/>	Middle mile map, progress reports on partnerships and applications					BCPC Personnel
	Activity 3	<input type="checkbox"/>	Progress reports on meetings and partnerships developed					BCPC Personnel
	Activity 4	<input type="checkbox"/>	Distribute to municipalities and educate on toolkit components	Q2	Q3			BCPC Personnel
	Activity 5	<input type="checkbox"/>	Distribute to municipalities and create process for collecting KPI	Q2	Q3			BCPC Personnel
Objective 4. Conducting activities that will lead to or that can be reasonably expected to lead to CASF infrastructure projects or broadband deployment projects related to new programs created under SB 156 and AB 164, including the Federal Funding Account, Middle-Mile, Broadband Loan Loss Reserve, and Local Agency Technical Assistance.	Activity 1	<input type="checkbox"/>	Description of activities performed and results achieved	Q1	Q4	1. 2 project permits supported 2. 4 municipal stakeholders engaged 3. 2 inventories of public assets and aggregate demand updated in priority areas 4. Conduct of 1 Annual Forum	CASF Grant Project Management Plan reports (spreadsheet, narrative, online platform tracking)	BCPC Personnel
	Activity 2	<input type="checkbox"/>	Description of network reach, activities performed and results achieved	Q1	Q4			BCPC Personnel
	Activity 3	<input type="checkbox"/>	Digital Equity Coalition meeting notes and communications	Q1	Q4			BCPC Personnel
	Activity 4	<input type="checkbox"/>	Program development and conduct of forums	Q3	Q3			BCPC Personnel
	Activity 5	<input type="checkbox"/>						
Objective 5. Assisting the Commission in publicizing requests for wireline testing volunteers in areas, as needed	Activity 1	<input type="checkbox"/>	Publicizing materials and list of testing volunteers	As Required		1. # of wireline testing conducted (TBD) 2. # of mapping data updates identified as a result of testing (TBD)	CASF Grant Project Management Plan reports (spreadsheet, narrative, online platform tracking)	BCPC Personnel
	Activity 2	<input type="checkbox"/>	Wireline testing training materials	As Required				BCPC Personnel
	Activity 3	<input type="checkbox"/>	Wireline testing data analysis	As Required				BCPC Personnel
	Activity 4	<input type="checkbox"/>						
	Activity 5	<input type="checkbox"/>						
Conducting and Submitting annual audit reports, as required	Annual Audit	<input type="checkbox"/>	Annual audit report	EDC FY		n/a	n/a	

Appendix A-4, ANNUAL WORK PLAN AND PERFORMANCE METRICS PLAN (see Sec VI. B)

[Consortium Members, create a separate work plan and performance metrics plan for each work plan year, if seeking multi-year funding]

Name of Consortium:	Broadband Consortium, Pacific Coast		
Name of Project:	Broadband Consortium, Pacific Coast: Developing the 4th Utility		
Proposed Start Date of Project:	1-Jan-23		
Broadband deployment activities funded by other state or federal grants	CETF Grant to augment CASF grant work		
Confirmation that CASF consortium budget does not duplicate any other sources of funding	Confirmed. <input checked="" type="checkbox"/> Check	If checked, explain why there is no funding duplication: 1) No CPUC funds or level of effort are applied in areas where communities (counties) have invested local funding, 2) Clear separation exists between project scopes and work plans, and 3) Use of CPUC funding is limited to the advancement of CPUC programs only.	

Year 3 2025									
	Activity Description	Start-Up Activity	Deliverable(s) *	Beginning Month	End Month	Performance Measure(s)*	Method for Performance Tracking and Measuring	Responsible Party(ies)	
Objective 1. Collaborating with the Commission and other state agencies to engage regional consortia, local officials, ISPs, stakeholders, and consumers regarding priority areas and cost-effective strategies to achieve the broadband access goal	Activity 1	Utilize the Commission's broadband maps as relevant to the geographical areas	Update regional broadband deployment current state assessment analysis	Q4	Q4	1. 1 mapping data update	CASF Grant Project Management Plan reports (spreadsheet, narrative, online platform tracking)	BCPC Personnel	
	Activity 2	Identify the Commission's mapping data improvements and work with the Commission, public entities, and private providers to update the data/map	Broadband mapping data updates and feedback	Q1	Q4	3. 2 surveys of community-based organizations 4. 2 public feedback surveys		BCPC Personnel	
	Activity 3	Conduct marketing and outreach to provide updates and useful map	Marketing & outreach materials and outreach summary	Q1	Q4			BCPC Personnel	
	Activity 4	Assist municipalities in the development of strategies targeted for socio economically challenged populations	Survey municipalities to assess target area projects	Q3	Q4			BCPC Personnel	
	Activity 5	Continue to maintain steering committee meetings in tri-county locations. Maintain ongoing stakeholder communications through the convening of regularly scheduled meetings and email	Documentation of Steering Committee Meetings, email updates	Q1	Q4			BCPC Personnel	
Objective 2. Identifying potential CASF infrastructure projects or potential broadband deployment projects related to new programs created under SB 156 and AB 164, along with other opportunities, where ISPs can expand and improve their infrastructure and service offerings to achieve the goal of reaching 98% broadband deployment in each consortia region	Activity 1	Refresh the tri-county potential CASF infrastructure project opportunities with updates in stakeholder status	Report of priority areas in tri-county area	Q1	Q1	1. 4 priority areas identified	CASF Grant Project Management Plan reports (spreadsheet, narrative, online platform tracking)	BCPC Personnel	
	Activity 2	Place a focus on resolving CPUC priority areas identified within municipal boundaries.	Municipal target list	Q2	Q2	2. 4 broadband provider offerings identified 3. 4 key anchor institutions identified		BCPC Personnel	
	Activity 3	Assist municipalities in the development of local broadband strategies & implementation support	White papers and custom plans as required	Q1	Q4	4. 4 CASF infrastructure projects identified 5. 2 other opportunities identified		BCPC Personnel	
	Activity 4	Maintain the dialogue between municipalities fostering a regional interconnection of municipal networks resulting in redundancy and economies of scale. Participate in the ongoing dialogue to create a regional network.	Regional Network Collaborative Documentation	Q1	Q4			BCPC Personnel	
	Activity 5	Identify funding and grant opportunities for collaboration on project implementation and support applications	List of funding and network distribution	Q1	Q4			BCPC Personnel	
Objective 3. Assisting potential CASF infrastructure applicants or potential applicants for broadband deployment projects related to the new programs created under SB 156 and AB 164 in the project development or grant application process	Activity 1	Identify and assist organizations in application and award of infrastructure funding	Infrastructure Applications	Ongoing		Examples: 1. 2 cost-effective strategies developed and implemented 2. 2 infrastructure applications assisted 3. 6 ISPs assisted	CASF Grant Project Management Plan reports (spreadsheet, narrative, online platform tracking)	BCPC Personnel	
	Activity 2	Create middle mile map to provide information and data about broadband availability and demand to ISPs; and inform them about CASF and assist them in identifying CASF project areas	Middle mile map, progress reports on partnerships and applications					BCPC Personnel	
	Activity 3	Encourage public/private partnerships for applications through network	progress reports on meetings and partnerships developed					BCPC Personnel	
	Activity 4	Create and pilot CASF proposal checklist/toolkit to share among industry partners.	Survey municipalities to assess tooling success and challenges	Q2	Q4			BCPC Personnel	
	Activity 5	Develop a process for sharing key performance indicators / completion metrics for the resolution of priority areas	Evaluate success in priority areas	Q3	Q4			BCPC Personnel	
Objective 4. Conducting activities that will lead to or that can be reasonably expected to lead to CASF infrastructure projects or broadband deployment projects related to new programs created under SB 156 and AB 164, including the Federal Funding Account, Middle-Mile, Broadband Loan Loss Reserve, and Local Agency Technical Assistance.	Activity 1	Support project permitting activities	Description of activities performed and results achieved	Q1	Q4	1. 2 project permits supported 2. 4 municipal stakeholders engaged 3. 2 inventories of public assets and aggregate demand updated in priority areas 4. Conduct of 1 Annual Forum	CASF Grant Project Management Plan reports (spreadsheet, narrative, online platform tracking)	BCPC Personnel	
	Activity 2	Promote tri-county use of a regional GIS platform for managing regional fiber assets.	Description of network reach, activities performed and results achieved	Q1	Q4			BCPC Personnel	
	Activity 3	Raising awareness of Digital Equity Coalition activities to inform and support collaboration toward eligible projects	Digital Equity Coalition meeting notes and communications	Q1	Q4			BCPC Personnel	
	Activity 4	Continue to conduct annual regional broadband forums to reach out and communicate the CPUC broadband imperative	Program development and conduct of forums	Q3	Q3			BCPC Personnel	
	Activity 5								
Objective 5. Assisting the Commission in publicizing requests for wireline testing volunteers in areas, as needed	Activity 1	Publicize wireline testing volunteer requests	Publicizing materials and list of testing volunteers	As Required		1. # of wireline testing conducted (TBD) 2. # of mapping data updates identified as a result of testing (TBD)	CASF Grant Project Management Plan reports (spreadsheet, narrative, online platform tracking)	BCPC Personnel	
	Activity 2	Assist volunteers in wireline testing	Wireline testing training materials	As Required				BCPC Personnel	
	Activity 3	Collect and analyze wireline testing data	Wireline testing data analysis	As Required				BCPC Personnel	
	Activity 4								
	Activity 5								
Conducting and Submitting annual audit reports, as required	Annual Audit	Provide the required annual audit report	Annual audit report	EDC FY		n/a	n/a		

Appendix A-4, ANNUAL WORK PLAN AND PERFORMANCE METRICS PLAN (see Sec VI. B)										
[Consortium Members, create a separate work plan and performance metrics plan for each work plan year, if seeking multi-year funding]										
Name of Consortium:		Connected Capital Area Broadband Consortium								
Name of Project:		Connected Capital Area Broadband Consortium								
Proposed Start Date of Project:		1/1/2023								
Broadband deployment activities funded by other state or federal grants		None projected								
Confirmation that CASF consortium budget does not duplicate any other sources of funding		<p>Confirmed</p> <p>Valley Vision's currently funded broadband-related projects have a separate but complementary scope with Consortia Activities. Our other funded projects are intended to support the California Emerging Technology Fund, economic development for local governments, and small and/or disadvantaged businesses. Funded activities include assisting local partners with ACP enrollment, fostering adoption and use of the Getting Connected Resource Guide, utilization of online tools and resources, and online commerce. These projects are unique from the work conducted with CASF fund, which is targeted to infrastructure deployment for households.*</p>								
Year 1 (specify: Jan 1, 2023 - December 31, 2023)										
[see instructions below for work plan terminology definitions and requirements]										
Objective	Activity Description	Start-Up Activity	Deliverable(s) *	Beginning Month	End Month	Performance Measure(s)*	Method for Performance Tracking and Measuring	Responsible Party(ies)		
Objective 1. Collaborating with the Commission and other state agencies to engage regional consortia, local officials, ISPs, stakeholders, and consumers regarding priority areas and cost-effective strategies to achieve the broadband access goal	Activity 1	Conduct local marketing and outreach on behalf of appropriate Commission and state agencies' requests	Outreach materials and messages targeted to local stakeholders	1/1/2023	12/31/2023	Feedback secured from local stakeholders	Log of outreach efforts, input received, and innovative practices identified	Valley Vision		
	Activity 2	Compile local input to feed into Commission and other state agencies requests for information and priorities.	Synthesized input from local stakeholders	1/1/2023	12/31/2023			Valley Vision		
	Activity 3	Compile and share with the Commission and other state agencies innovative practices being implemented locally related to achieving broadband access.	Summaries of innovative local practices	1/1/2023	12/31/2023			Valley Vision		
	Activity 4									
	Activity 5									
Objective 2. Identifying potential CASF infrastructure projects or potential broadband deployment projects related to new programs created under SB 156 and AB 164, along with other opportunities, where ISPs can expand and improve their infrastructure and service offerings to achieve the goal of reaching 98% broadband deployment in each consortia region	Activity 1	Update inventory and maps of broadband infrastructure assets, including fiber routes and nodes and wireless sites or assets that could support wireless infrastructure	Inventories of assets	1/1/2023	12/31/2023	At least one priority geography identified in each county in CCABC's region.	Document processes for selecting priority areas.	Consultant + Valley Vision		
	Activity 2	Promote updated CPUC/FCC maps to identify service gaps	Map(s) of gaps	1/1/2023	12/31/2023			Valley Vision		
	Activity 3	Coordinate meetings of local jurisdictions, anchor institutions, community groups, providers, and other stakeholders to share data and prioritize needs.	Listing of priority geographies, with rationale/justification.	1/1/2023	12/31/2023			Valley Vision		
	Activity 4									
	Activity 5									
Objective 3. Assisting potential CASF infrastructure applicants or potential applicants for broadband deployment projects related to the new programs created under SB 156 and AB 164 in the project development or grant application process	Activity 1	Promote funding opportunities available to providers and other eligible entities.	Funding opportunities summary	1/1/2023	12/31/2023	All known funding opportunities promoted to service providers	Maintain log of communications to providers about opportunities.	Valley Vision		
	Activity 2	Assist providers in preparing funding applications.	Completed applications	1/1/2023	12/31/2023			At least 1 funding application submitted in the CCABC region.	Maintain log of applications submitted.	Valley Vision
	Activity 3									
	Activity 4									
	Activity 5									
Objective 4. Conducting activities that will lead to or that can be reasonably expected to lead to CASF infrastructure projects or broadband deployment projects related to new programs created under SB 156 and AB 164, including the Federal Funding Account, Middle-Mile, Broadband Loan Loss Reserve, and Local Agency Technical Assistance.	Activity 1	Prepare briefs and/or RFPs highlighting service needs.	Priority briefs/RFPs	1/1/2023	12/31/2023	At least one funding application submitted in the CCABC region.	Maintaining records of activities.	Valley Vision		
	Activity 2	Research and share case studies of innovative strategies that have been used to improve broadband infrastructure.	Summary report(s) of innovative practices.	1/1/2023	12/31/2023			Valley Vision		
	Activity 3	Conduct meetings and strengthen partnerships with municipalities and other public institutions, internet service	Log of briefings	1/1/2023	12/31/2023			Valley Vision		
	Activity 4									
	Activity 5									
Objective 5. Assisting the Commission in publicizing requests for wireless, fixed wireless and mobile broadband testing volunteers in areas, as needed	Activity 1	Identify and activate venues and mediums for promoting ground truth speed testing opportunities.	Log of ground truth speed testing promotions.	1/1/2023	12/31/2023	Promotion of ground truth speed testing distributed through at least two communication strategies of scale (greater than 1,000 individuals reached)	Maintaining records of activities.	Valley Vision		
	Activity 2									
	Activity 3									
	Activity 4									
	Activity 5									
Conducting and Submitting annual audit reports, as required	Annual Audit	Provide the annual audit report.	Annual audit report	1/1/2023	12/31/2023	n/a	n/a	Valley Vision		

Appendix A-4, ANNUAL WORK PLAN AND PERFORMANCE METRICS PLAN (see Sec VI, B)								
[Consortium Members, create a separate work plan and performance metrics plan for each work plan year, if seeking multi-year funding]								
Name of Consortium: Connected Capital Area Broadband Consortium								
Name of Project: Connected Capital Area Broadband Consortium								
Proposed Start Date of Project: 1/1/2024								
Broadband deployment activities funded by other state or federal grants None projected								
Confirmation that CASF consortium budget does not duplicate any other sources of funding Confirmed Valley Vision's currently funded broadband-related projects have a separate but complementary scope with Consortia Activities. Our other funded projects are intended to support the California Emerging Technology Fund, economic development for local governments, and small and/or disadvantaged businesses. Funded activities include assisting local partners with ACP enrollment, fostering adoption and use of the Getting Connected Resource Guide, utilization of online tools and resources, and online commerce. These projects are unique from the work conducted with CASF fund, which is targeted to infrastructure deployment for households.								
Year 2 (specify: Jan 1, 2024 - December 31, 2024) (see instructions below for work plan terminology definitions and requirements)								
Objective	Activity Description	Start-Up Activity	Deliverable(s) *	Beginning Month	End Month	Performance Measure(s)	Method for Performance Tracking and Measuring	Responsible Party(ies)
Objective 1. Collaborating with the Commission and other state agencies to engage regional consortia, local officials, ISPs, stakeholders, and consumers regarding priority areas and cost-effective strategies to achieve the broadband access goal.	Activity 1		Outreach materials and messages targeted to local stakeholders	1/1/2024	12/31/2024	Feedback secured from local stakeholders	Log of outreach efforts, input received, and innovative practices identified	Valley Vision
	Activity 2		Synthesized input from local stakeholders	1/1/2024	12/31/2024			Valley Vision
	Activity 3		Summaries of innovative local practices	1/1/2024	12/31/2024			Valley Vision
	Activity 4							
	Activity 5							
Objective 2. Identifying potential CASF infrastructure projects or potential broadband deployment projects related to new programs created under SB 156 and AB 164, along with other opportunities, where ISPs can expand and improve their infrastructure and service offerings to achieve the goal of reaching 98% broadband deployment in each consortia region.	Activity 1		Inventories of assets including fiber routes and nodes and wireless sites or assets that could support wireless infrastructure	1/1/2024	12/31/2024	At least one priority geography identified in each county in CCABC's region.	Document processes for selecting priority areas.	Consultant + Valley Vision
	Activity 2		Promote updated CPUC/FCC maps to identify service areas	1/1/2024	12/31/2024			Valley Vision
	Activity 3		Coordinate meetings of local jurisdictions, anchor institutions, community groups, providers, and other stakeholders to share data and prioritize needs.	1/1/2024	12/31/2024			Valley Vision
	Activity 4							
	Activity 5							
Objective 3. Assisting potential CASF infrastructure applicants or potential applicants for broadband deployment projects related to the new programs created under SB 156 and AB 164 in the project development or grant application process	Activity 1		Funding opportunities summary	1/1/2024	12/31/2024	All known funding opportunities promoted to service providers	Maintain log of communications to providers about opportunities.	Valley Vision
	Activity 2		Completed applications	1/1/2024	12/31/2024	At least 1 funding application submitted in the CCABC region.	Maintain log of applications submitted.	Valley Vision
	Activity 3							
	Activity 4							
	Activity 5							
Objective 4. Conducting activities that will lead to or that can be reasonably expected to lead to CASF infrastructure projects or broadband deployment projects related to new programs created under SB 156 and AB 164, including the Federal Funding Account, Middle-Mile Broadband Loan Loss Reserve, and Local Agency Technical Assistance.	Activity 1		Priority briefs/RFPs	1/1/2024	12/31/2024	At least one funding application submitted in the CCABC region.	Maintaining records of activities.	Valley Vision
	Activity 2		Summary report(s) of innovative practices.	1/1/2024	12/31/2024			Valley Vision
	Activity 3		Log of briefings	1/1/2024	12/31/2024			Valley Vision
	Activity 4							
	Activity 5							
Objective 5. Assisting the Commission in publicizing requests for wireline, fixed wireless and mobile broadband testing volunteers in areas, as needed	Activity 1		Log of ground truth speed testing promotions.	1/1/2024	12/31/2024	Promotion of ground truth speed testing distributed through at least two communication strategies of scale (greater than 1,000 individuals reached)	Maintaining records of activities.	Valley Vision
	Activity 2							
	Activity 3							
	Activity 4							
	Activity 5							
Conducting and Submitting annual audit reports, as required	Annual Audit	Provide the annual audit report.	Annual audit report	1/1/2024	12/31/2024	n/a	n/a	Valley Vision

Appendix A-4, ANNUAL WORK PLAN AND PERFORMANCE METRICS PLAN (see Sec VI, B)									
[Consortium Members, create a separate work plan and performance metrics plan for each work plan year, if seeking multi-year funding]									
Name of Consortium:		Connected Capital Area Broadband Consortium							
Name of Project:		Connected Capital Area Broadband Consortium							
Proposed Start Date of Project:		1/1/2025							
Broadband deployment activities funded by other state or federal grants		None projected.							
Confirmation that CASF consortium budget does not duplicate any other sources of funding		Confirmed		Valley Vision's currently funded broadband-related projects have a separate but complementary scope with Consortia Activities. Our other funded projects are intended to support the California Emerging Technology Fund, economic development for local governments, and small and/or disadvantaged businesses. Funded activities include assisting local partners with ACP enrollment, fostering adoption and use of the Getting Connected Resource Guide, utilization of online tools and resources, and online commerce. These projects are unique from the work conducted with CASF fund, which is targeted to infrastructure deployment for households.*					
Year 3 [Specify: Jan 1, 2025 - December 31, 2025] <i>[see instructions below for work plan terminology definitions and requirements]</i>									
Objective	Activity Description	Start-Up Activity	Deliverable(s)	Beginning Month	End Month	Performance Measure(s)	Method for Performance Tracking and Measuring	Responsible Party(ies)	
Objective 1. Collaborating with the Commission and other state agencies to engage regional consortia, local officials, ISPs, stakeholders, and consumers regarding priority areas and cost-effective strategies to achieve the broadband access goal	Activity 1	Conduct local marketing and outreach on behalf of appropriate Commission and state agencies' requests.	Outreach materials and messages targeted to local stakeholders	1/1/2025	12/31/2025	Feedback secured from local stakeholders	Log of outreach efforts, input received, and innovative practices identified	Valley Vision	
	Activity 2	Compile local input to feed into Commission and other state agencies requests for information and priorities.	Synthesized input from local stakeholders	1/1/2025	12/31/2025			Valley Vision	
	Activity 3	Compile and share with the Commission and other state agencies innovative practices being implemented locally related to achieving broadband access.	Summaries of innovative local practices	1/1/2025	12/31/2025			Valley Vision	
	Activity 4								
	Activity 5								
Objective 2. Identifying potential CASF infrastructure projects or potential broadband deployment projects related to new programs created under SB 156 and AB 164, along with other opportunities, where ISPs can expand and improve their infrastructure and service offerings to achieve the goal of reaching 98% broadband deployment in each consortia region	Activity 1	Update inventory and maps of broadband infrastructure assets, including fiber routes and nodes and wireless sites or assets that could support wireless infrastructure.	Inventories of assets	1/1/2025	12/31/2025	At least one priority geography identified in each county in CCABC's region.	Document processes for selecting priority areas.	Consultant + Valley Vision	
	Activity 2	Promote updated CPUC/FCC maps to identify service gaps.	Map(s) of gaps	1/1/2025	12/31/2025			Valley Vision	
	Activity 3	Coordinate meetings of local jurisdictions, anchor institutions, community groups, providers, and other stakeholders to share data and prioritize needs.	Listing of priority geographies, with rationale/justification.	1/1/2025	12/31/2025			Valley Vision	
	Activity 4								
	Activity 5								
Objective 3. Assisting potential CASF infrastructure applicants or potential applicants for broadband deployment projects related to the new programs created under SB 156 and AB 164 in the project development or grant application process	Activity 1	Promote funding opportunities available to providers and other eligible entities.	Funding opportunities summary	1/1/2025	12/31/2025	All known funding opportunities promoted to service providers	Maintain log of communications to providers about opportunities.	Valley Vision	
	Activity 2	Assist providers in preparing funding applications.	Completed applications	1/1/2025	12/31/2025	At least 1 funding application submitted in the CCABC region.	Maintain log of applications submitted.	Valley Vision	
	Activity 3								
	Activity 4								
	Activity 5								
Objective 4. Conducting activities that will lead to or that can be reasonably expected to lead to CASF infrastructure projects or broadband deployment projects related to new programs created under SB 156 and AB 164, including the Federal Funding Account, Middle Mile, Broadband Loan Loss Reserve, and Local Agency Technical Assistance.	Activity 1	Prepare briefs and/or RFPs highlighting service needs.	Priority briefs/RFPs	1/1/2025	12/31/2025	At least one funding application submitted in the CCABC region.	Maintaining records of activities.	Valley Vision	
	Activity 2	Research and share case studies of innovative strategies that have been used to improve broadband infrastructure.	Summary report(s) of innovative practices.	1/1/2025	12/31/2025			Valley Vision	
	Activity 3	Conduct briefings and strengthen	Log of briefings	1/1/2025	12/31/2025			Valley Vision	
	Activity 4								
	Activity 5								
Objective 5. Assisting the Commission in publicizing requests for wireline, fixed wireless and mobile broadband testing volunteers in areas, as needed	Activity 1	Identify and activate venues and mediums for promoting ground truth speed testing opportunities.	Log of ground truth speed testing promotions.	1/1/2025	12/31/2025	Promotion of ground truth speed testing distributed through at least two communication strategies of scale (greater than 1,000 individuals reached)	Maintaining records of activities.	Valley Vision	
	Activity 2								
	Activity 3								
	Activity 4								
	Activity 5								
Conducting and Submitting annual audit reports, as required	Annual Audit	Provide the annual audit report.	Annual audit report	1/1/2025	12/31/2025	n/a	n/a	Valley Vision	

Appendix A-4. ANNUAL WORK PLAN AND PERFORMANCE METRICS PLAN (see Sec VI. B)								
(Consortium Members) create a separate work plan and performance metrics plan for each work plan year, if seeking multi-year funding)								
Name of Consortium:		Connected Capital Area Broadband Consortium						
Name of Project:		Connected Capital Area Broadband Consortium						
Proposed Start Date of Project:		1/1/2026						
Broadband deployment activities funded by other state or federal grants		None projected						
Confirmation that CASP consortium budget does not duplicate any other sources of funding		Confirmed		Valley Vision's currently funded broadband-related projects have a separate but complementary scope with Consortia Activities. Our other funded projects are intended to support the California Emerging Technology Fund, economic development for local governments, and small and/or disadvantaged businesses. Funded activities include assisting local partners with ACP enrollment, fostering adoption and use of the Getting Connected Resource Guide, utilization of online tools and resources, and online commerce. These projects are unique from the work conducted with CASP fund, which is targeted to infrastructure deployment for households.*				
Year 4 (specify: Jan 1, 2026 - December 31, 2026) (see instructions below for work plan terminology definitions and requirements)								
Objective	Activity Description	Start-Up Activity	Deliverable(s) *	Beginning Month	End Month	Performance Measure(s)*	Method for Performance Tracking and Measuring	Responsible Party(ies)
Objective 1. Collaborating with the Commission and other state agencies to engage regional consortia, local officials, ISPs, stakeholders, and consumers regarding priority areas and cost effective strategies to achieve the broadband access goal	Activity 1	Conduct local marketing and outreach on behalf of appropriate Commission and state agencies' requests.	Outreach materials and messages targeted to local stakeholders	1/1/2026	12/31/2026	Feedback secured from local stakeholders	Log of outreach efforts, input received, and innovative practices identified	Valley Vision
	Activity 2	Compile local input to feed into Commission and other state agencies requests for information and priorities.	Synthesized input from local stakeholders	1/1/2026	12/31/2026			Valley Vision
	Activity 3	Compile and share with the Commission and other state agencies innovative practices being implemented locally related to achieving broadband access.	Summaries of innovative local practices	1/1/2026	12/31/2026			Valley Vision
	Activity 4							
	Activity 5							
Objective 2. Identifying potential CASP infrastructure projects or potential broadband deployment projects related to new programs created under SB 156 and AB 164, along with other opportunities, where ISPs can expand and improve their infrastructure and service offerings to achieve the goal of reaching 98% broadband deployment in each consortia region	Activity 1	Update inventory and maps of broadband infrastructure assets, including fiber routes and nodes and wireless sites or assets that could support service improvements.	Inventory of assets	1/1/2026	12/31/2026	At least one priority geography identified in each county in CCABC's region.	Document processes for selecting priority areas.	Consultant + Valley Vision
	Activity 2	Promote updated CPU/FOC maps to identify and locate gaps.	Map(s) of gaps	1/1/2026	12/31/2026			Valley Vision
	Activity 3	Coordinate meetings of local jurisdictions, anchor institutions, community groups, providers, and other stakeholders to share data and prioritize needs.	Listing of priority geographies, with rationale/justification.	1/1/2026	12/31/2026			Valley Vision
	Activity 4							
	Activity 5							
Objective 3. Assisting potential CASP infrastructure applicants or potential applicants for broadband deployment projects related to the new programs created under SB 156 and AB 164 in the project development or grant application process	Activity 1	Promote funding opportunities available to providers and other eligible entities.	Funding opportunities summary	1/1/2026	12/31/2026	All known funding opportunities promoted to service providers	Maintain log of communications to providers about opportunities.	Valley Vision
	Activity 2	Assist providers in preparing funding applications.	Completed applications	1/1/2026	12/31/2026	At least 1 funding application submitted in the CCABC region.	Maintain log of applications submitted.	Valley Vision
	Activity 3							
	Activity 4							
	Activity 5							
Objective 4. Conducting activities that will lead to or that can be reasonably expected to lead to CASP infrastructure projects or broadband deployment projects related to new programs created under SB 156 and AB 164, including the Federal Funding Account, Middle-Mile, Broadband Loan Loss Reserve, and Local Agency Technical Assistance.	Activity 1	Prepare briefs and/or RFPs highlighting service needs.	Priority briefs/RFPs	1/1/2026	12/31/2026	At least one funding application submitted in the CCABC region.	Maintaining records of activities.	Valley Vision
	Activity 2	Research and share case studies of innovative strategies that have been used to improve broadband infrastructure.	Summary report(s) of innovative practices.	1/1/2026	12/31/2026			Valley Vision
	Activity 3	Conduct briefings and strengthen partnerships with municipalities and other public institutions, internet service providers, and other key stakeholders to share findings on needs and recommended solutions, gain perspective on their service territories and roll out plans; explore mutual interest and solicit projects.	Log of briefings	1/1/2026	12/31/2026			Valley Vision
	Activity 4							
	Activity 5							
Objective 5. Assisting the Commission in publishing requests for wireless field wireless and mobile broadband testing volunteers in areas, as needed	Activity 1	Identify and activate venues and mediums for promoting ground truth speed testing opportunities.	Log of ground truth speed testing promotions.	1/1/2026	12/31/2026	Promotion of ground truth speed testing distributed through at least two communication strategies of scale (greater than 1,000 individuals reached)	Maintaining records of activities.	Valley Vision
	Activity 2							
	Activity 3							
	Activity 4							
	Activity 5							
Conducting and Submitting annual audit reports, as required	Annual Audit	Provide the annual audit report.	Annual audit report	1/1/2026	12/31/2026	n/a	n/a	Valley Vision

Appendix A-4: ANNUAL WORK PLAN AND PERFORMANCE METRICS PLAN (see Sec VI, B)									
Consortium Members, create a separate work plan and performance metrics plan for each work plan year, if seeking multi-year funding									
Name of Consortium:		Central Coast Broadband Consortium							
Name of Project:		Connected Central Coast Phase IV							
Proposed Start Date of Project:		1/1/2023							
Broadband deployment activities funded by other state or federal grants		Pending other application windows							
Confirmation that CASF consortium budget does not duplicate any other sources of funding		Confirmed		If checked, explain why there is no funding duplication: CASF funding is our only source of revenue for consortium activities.					
Years 1 through 6 (2023 - 2027)									
(see instructions below for work plan terminology definitions and requirements)									
Objective	Activity Description	Start-Up Activity	Deliverable(s) -	Beginning Month	End Month	Performance Measure(s)*	Method for Performance Tracking and Measuring	Responsible Party(ies)	
Objective 1. Collaborating with the Commission and other state agencies to engage regional consortia, local officials, ISPs, stakeholders, and consumers regarding priority areas and cost-effective strategies to achieve the broadband access goal	Activity 1	Mapping and data analysis	Specific maps and tabular data for areas that are eligible for CASF infrastructure funding, public housing and adoption grant applications	Jan-23	Dec-27	Examples: 1. Annual data mapping updates 2. Annual website design and content refresh 3. Annual production and publication of PDF maps and tabular data.	CCBC data capture MEEP tracking of outreach		
	Activity 2	Web updates	Broadband mapping data updates on the CCBC website	Jan-23	Dec-27	4. Maps and tabular data relating to development and submission of regional CASF infrastructure grant proposals upon request by parties.			
	Activity 3	Outreach to stakeholders	List of CASF priority areas to public officials, policy makers and ISPs goals per CPUC requests	Jan-23	Dec-27	5. Regular communications about broadband needs (at least quarterly) 6. Meetings with ISPs and agencies (several per month)			
	Activity 4								
	Activity 5								
Objective 2. Identifying potential CASF infrastructure projects or potential broadband deployment projects related to new programs created under SB 156 and AB 164, along with other opportunities, where ISPs can expand and improve their infrastructure and service offerings to achieve the goal of reaching 80% broadband deployment in each consortia region	Activity 1	Work directly with private sector ISPs and local agencies to identify business opportunities, create fundable business plans and directly support the development and submit of CASF infrastructure grant applications	Application support and business plan development, according to the individual needs of applicants.	Jan-23	Dec-27	Examples: 1. 15 priority areas identified 2. 7 broadband provider offerings identified 3. 9 CASF infrastructure projects identified 5. 3 other opportunities identified	CCBC data capture and records		
	Activity 2	Perform market analysis. This analysis will use data generated via Objective 1, as well as other economic and social data gathered from other sources	List of opportunities provided to ISPs and agencies based on data developed in Objective 1	Jan-23	Dec-27				
	Activity 3								
	Activity 4								
	Activity 5								
Objective 3. Assisting potential CASF infrastructure applicants or potential applicants for broadband deployment projects related to the new programs created under SB 156 and AB 164 in the project development or grant application process	Activity 1	Find additional grant funding, revenue streams and public-private partnerships for matching funds or enhancement of CASF infrastructure projects	Data gathering through State and Federal channels Communication of funding streams to ISPs and local agencies	Jan-23	Dec-27	Examples: 1. 4 other funding sources identified and explored 2. 9 infrastructure applicants assisted 3. 5 ISPs assisted	CPUC annual reports, CCBC data capture and records		
	Activity 2	Deliver direct, project-specific mapping, data analysis and community support assistance to ISPs and local agencies as they develop and implement broadband infrastructure deployment projects. Provide policy makers with tools, resources and a planning structure they can use to pursue local broadband projects and initiatives. Provide guidance and technical support for infrastructure project applicants	Project applications and supporting data and analysis. Meetings with policy makers. Communications of best practices with respect to infrastructure grant project proposals and policies	Jan-23	Dec-27				
	Activity 3	Work with ISPs to develop projects and grant applications	Data for application development	Jan-23	Dec-27				
	Activity 4	GIS support	Annual analysis of CPUC data as it relates to local broadband gaps, communities of need, identified opportunities and comparative analysis against CA averages	Jan-23	Dec-27				
	Activity 5								
Objective 4. Conducting activities that will lead to or that can be reasonably expected to lead to CASF infrastructure projects or broadband deployment projects related to new programs created under SB 156 and AB 164, including the Federal Funding Account, Middle-Mile, Broadband Loan Loss Reserve, and Local Agency Technical Assistance.	Activity 1	Conduct outreach to potential applicants and stakeholders regarding programs related to SB156 and AB164	Monthly meetings with CCBC core group Other meetings on an ad hoc basis with ISPs and agencies	Jan-23	Dec-27	Examples: 1. 40+ stakeholders engaged 2. Annual inventory of public assets 3. Annual updates of broadband availability maps	CPUC annual reports, CCBC data capture and records		
	Activity 2	Match ISPs/agencies with projects that best fit each program under SB156 and AB164	Publish data from CPUC and other sources regarding projects. Develop regional overview of projects, both middle and last mile	Jan-23	Dec-27				
	Activity 3	Conduct an inventory of public assets to be leveraged	List of public assets Regional broadband availability maps	Jan-23	Dec-27				
	Activity 4								
	Activity 5								
Objective 5. Assisting the Commission in publicizing requests for wireline testing volunteers in areas, as needed	Activity 1	Conduct outreach to stakeholders	Annual meetings with ISPs, local agencies, user and economic development personnel	Jan-23	Dec-27	Examples: 1. Wireline tests conducted based on CPUC need 2. Mapping data updates based on test results	CCBC data capture and records		
	Activity 2	Communicate to CCBC members	Monthly conference calls with CCBC members	Jan-23	Dec-27				
	Activity 3								
	Activity 4								
	Activity 5								
Conducting and Submitting annual audit reports, as required	Annual Audit	Provide the required annual audit report	Annual audit report			n/a	n/a		

Appendix A-4. ANNUAL WORK PLAN AND PERFORMANCE METRICS PLAN (see Sec VI. B)									
[Consortium Members, create a separate work plan and performance metrics plan for each work plan year, if seeking multi-year funding]									
Name of Consortium:		Central Sierra Broadband Utility Zone (CS BUZ)							
Name of Project:		CASF funding grant							
Proposed Start Date of Project:		1/1/2023							
Broadband deployment activities funded by other state or federal grants		1) EDA Grant Central Sierra Broadband Roadmap 2) Golden State Connect Authority JPA, and 3) General assistance with long-term strategic infrastructure planning to local governments through EDA Comprehensive Economic Development Strategy as it relates to job creation.							
Confirmation that CASF consortium budget does not duplicate any other sources of funding		Confirmed		<input checked="" type="checkbox"/> Check		There will be no duplication of funding. The Roadmap project and limited survey identified areas of unserved/underserved communities and provided GIS data files that can be overlaid, and indicated where data gaps are located. The Golden State Connect Authority is a 38-county JPA that will assist with broadband strategic plan development.			
Year 1 - 2023 <i>[see instructions below for work plan terminology definitions and requirements]</i>									
Objective	Activity Description	Start-Up Activity	Deliverable(s) *	Beginning Month	End Month	Performance Measure(s)*	Method for Performance Tracking and Measuring	Responsible Party(ies)	
Objective 1. Collaborating with the Commission and other state agencies to engage regional consortia, local officials, ISPs, stakeholders, and consumers regarding priority areas and cost-effective strategies to achieve broadband access for all	Activity 1	Utilize the Commission's broadband maps as relevant to the geographical areas	<input checked="" type="checkbox"/>	Regional broadband deployment current state assessment analysis	Jan-23	Dec-23	1. Four (4) community outreach campaigns; One (1) per quarter.	1. Track community outreach through metrics on social media and email campaigns 2. Market speed tests; self-reporting on PUC map; track if speeds are different from map 3. Agenda and check-ins with consortia quarterly 4. Record and report on survey results	KG/TSJTC
	Activity 2	Identify the Commission's mapping data improvement and work with the Commission to update the data/map	<input checked="" type="checkbox"/>	Broadband mapping data updates and feedback	Jan-23	Dec-23	2. Collect mapping updates quarterly 3. Update and/or survey stakeholders and CBOs; One (1) per quarter		KG/TSJTC
	Activity 3	Conduct marketing, outreach, and survey	<input checked="" type="checkbox"/>	Develop press releases, marketing & outreach materials and social media outreach for survey data	Jan-23	Dec-23	Collect public feedback through surveys; two (2) per year		KG/TSJTC
	Activity 4	Collaborate with local and state agencies/organizations on broadband data collection for deployment priorities	<input checked="" type="checkbox"/>	Develop broadband team	Jan-23	Dec-23			KG/TSJTC
Objective 2. Identifying potential CASF infrastructure projects or potential broadband deployment projects related to new programs created under SB 156 and AB 164, along with other opportunities, where ISPs can expand and improve their infrastructure and service offerings to achieve the goal of reaching 98% broadband deployment in each consortia region	Activity 1	Gather market data, undertake studies to identify priority areas	<input checked="" type="checkbox"/>	Report of priority areas	Jan-23	Dec-23	1. Identify minimum of two (2) priority areas per county 2. Identify/update broadband provider offerings in all 5 counties	1. Contact municipalities; get on notice lists for permits; maintain database of permit requests 2. Keep calendar of meetings and opportunities to engage stakeholders 3. Collect data and maintain database of public assets	KG/TSJTC
	Activity 2	Identify broadband provider offerings and identify key anchor institutions in consortia areas	<input checked="" type="checkbox"/>	Broadband provider offering analysis; key anchor institution analysis	Jan-23	Dec-23	3. Identify/update key anchor institutions in all 5 counties 4. Identify additional broadband infrastructure with potential to leverage into CASF projects		KG/TSJTC
	Activity 3	Develop gap analysis or other relevant analyses	<input checked="" type="checkbox"/>	Gap analysis report and other relevant analysis reports	Jan-23	Dec-23	5. Identify other opportunities as discovered during engagement process.		KG/TSJTC
	Activity 4	Identify CASF infrastructure projects	<input checked="" type="checkbox"/>	Proposals of CASF infrastructure projects	Jan-23	Dec-23			KG/TSJTC
	Activity 5	Identify other opportunities (i.e., leverage funding, collaborating with other stakeholders)	<input checked="" type="checkbox"/>	Description of other opportunities	Jan-23	Dec-23			KG/TSJTC
Objective 3. Assisting potential CASF infrastructure applicants or potential applicants for broadband deployment projects related to the new programs created under SB 156 and AB 164 in the project development or grant application process	Activity 1	Develop and implement cost-effective strategies for broadband deployment	<input checked="" type="checkbox"/>	Broadband deployment cost-effective strategy plan and strategy implementation progress reports	Jan-23	Dec-23	1. Cost-effective strategies developed and implemented 2. Assist two (2) ISPs with gathering information on future infrastructure applications. 3. Assist ISPs with obtaining information and data	1. Track current broadband plans, and 2. Assist with data needed for applications through speed tests, surveys, and letters of intent; act as liaison with public.	KG/TSJTC
	Activity 2	Provide information and data about broadband availability and demand aggregation to ISPs; and inform them about CASF and assist them in identifying CASF project areas	<input checked="" type="checkbox"/>	Progress reports on cost-effective strategy implementation	Jan-23	Dec-23			KG/TSJTC
	Activity 3	Work with ISPs to develop projects and grant applications	<input checked="" type="checkbox"/>	Description of infrastructure application development	Jan-23	Dec-23			KG/TSJTC
	Activity 4		<input type="checkbox"/>						KG/TSJTC
	Activity 5		<input type="checkbox"/>						KG/TSJTC
Objective 4. Conducting activities that will lead to or that can be reasonably expected to lead to CASF infrastructure projects or broadband deployment projects related to new programs created under SB 156 and AB 164, including the Federal Funding Account, Middle Mile, Broadband Loan Loss Reserve, and Local Agency Technical Assistance.	Activity 1	Support project permit streamlining	<input checked="" type="checkbox"/>	Description of activities performed and results achieved	Jan-23	Dec-23	1. Support permit requests as they come up (tower builds, etc.) 2. Engage stakeholders; attend general plan update meetings; speak with utility companies and municipalities in all 5 counties. 3. Encourage or assist to inventory public assets and aggregate demand updated as needed in all 5 counties. 4. Track number of local jurisdictions engaged in all 5 counties	1. Contact municipalities; get on notice lists for permits; maintain database of permit requests 2. Keep calendar of meetings and opportunities to engage stakeholders 3. Collect data and maintain database of public assets	KG/TSJTC
	Activity 2	Engage stakeholders to better understand and explain regional broadband needs and solutions and providing technical assistance to such entities	<input checked="" type="checkbox"/>	Description of activities performed and results achieved	Jan-23	Dec-23			KG/TSJTC
	Activity 3	Conduct an inventory of public assets and aggregate demand	<input checked="" type="checkbox"/>	Public assets inventory updates; regional broadband availability maps	Jan-23	Dec-23			KG/TSJTC
	Activity 4		<input type="checkbox"/>						KG/TSJTC
	Activity 5		<input type="checkbox"/>						KG/TSJTC
Objective 5. Assisting the Commission in publicizing requests for wireline testing volunteers in areas, as needed	Activity 1	Publicize wireline testing volunteer requests	<input checked="" type="checkbox"/>	Publicizing materials and list of testing volunteers		Dec-23	1. Help facilitate wireline testing in GS BUZ territory with test hardware provided by the PUC; number to be determined by hardware numbers available to use	1-3. Collect and maintain list of volunteers taking wireline tests; monitor calls from volunteers and report any relevant changes.	KG/TSJTC
	Activity 2	Assist volunteers in wireline testing	<input checked="" type="checkbox"/>	Set up website for hosting wireline testing training materials		Dec-23	2. Produce additional mapping data updates identified as a result of testing; number dependent on actual wireline tests recorded.		KG/TSJTC
	Activity 3	Collect and analyze available wireline testing data	<input checked="" type="checkbox"/>	Wireline testing data analysis indicating unserved or underserved areas		Dec-23			KG/TSJTC
	Activity 4		<input type="checkbox"/>						
	Activity 5		<input type="checkbox"/>						
Conducting and Submitting annual audit reports, as required	Annual Audit	Example: provide the required annual audit report	<input checked="" type="checkbox"/>	Annual audit report	TBD	TBD	n/a	n/a	CSEDD

Appendix A-4, ANNUAL WORK PLAN AND PERFORMANCE METRICS PLAN (see Sec VI. B)								
[Consortium Members, create a separate work plan and performance metrics plan for each work plan year, if seeking multi-year funding]								
Name of Consortium:		Central Sierra Broadband Utility Zone (CS BUZ)						
Name of Project:		CASF funding grant						
Proposed Start Date of Project:		1/1/2024						
Broadband deployment activities funded by other state or federal grants		1) EDA Grant Central Sierra Broadband Roadmap 2) Golden State Connect Authority JPA, and 3) General assistance with long-term strategic infrastructure planning to local governments through EDA Comprehensive Economic Development Strategy as it relates to job creation.						
Confirmation that CASF consortium budget does not duplicate any other sources of funding		Confirmed	<input type="checkbox"/> Check	There will be no funding duplication: The Roadmap project and limited survey identified areas of unserved/underserved communities and provided GIS data files that can be overlaid, and indicated where data gaps are located. The Golden State Connect Authority is a 38-county JPA that will assist with broadband strategic plan development.				
[see instructions below for work plan terminology definitions and requirements]								
Year 2 - 2024								
Objective	Activity Description	Start-Up Activity	Deliverable(s) *	Beginning Month	End Month	Performance Measure(s)†	Method for Performance Tracking and Measuring	Responsible Party(ies)
Objective 1. Continue collaborating with the Commission and other state agencies to engage regional consortia, local officials, ISPs, stakeholders, and consumers regarding priority areas and cost-effective strategies to achieve the broadband access goal	Activity 1	<input type="checkbox"/>	Regional broadband deployment current state assessment analysis	Jan-24	Dec-24	1.Four (4) community outreach campaigns. One (1) per quarter.	1.Track community outreach through metrics on social media and email campaigns	KG/TS/UTC
	Activity 2	<input type="checkbox"/>	Speed test results, broadband mapping data updates and feedback	Jan-24	Dec-24	2. Collect mapping updates quarterly	2. Market speed tests; self-reporting on PUC map; track if speeds are different from map.	KG/TS/UTC
	Activity 3	<input type="checkbox"/>	Social media and web posts, direct marketing & outreach materials and outreach summary	Jan-24	Dec-24	3. Update and/or survey stakeholders and CBOs. One (1) per quarter.	3. Agenda and check-ins with consortia quarterly	KG/TS/UTC
	Activity 4	<input type="checkbox"/>	Public feedback survey results and anecdotal comments from social media results	Jan-24	Dec-24	4. Collect public feedback through surveys; two (2) per year	4. Record and report on survey results	KG/TS/UTC
Objective 2. Continue identifying potential CASF infrastructure projects or potential broadband deployment projects related to new programs created under SB 156 and AB 164, along with other opportunities, where ISPs can expand and improve their infrastructure and service offerings to achieve the goal of reaching 98% broadband deployment in each consortia region	Activity 1	<input type="checkbox"/>	Report of priority areas	Jan-24	Dec-24	1. Identify minimum of two (2) priority areas per county	1. Use broadband maps, speed tests, surveys, & other data to identify priority areas	KG/TS/UTC
	Activity 2	<input type="checkbox"/>	Broadband provider offering analysis; key anchor institution analysis	Jan-24	Dec-24	2. Identify/update broadband provider offerings in all 5 counties	2. Collect data and update reports; keep on file	KG/TS/UTC
	Activity 3	<input type="checkbox"/>	Gap analysis report and other relevant analysis reports	Jan-24	Dec-24	3. Identify/update key anchor institutions in all 5 counties	3. Collect data and update reports; keep on file; check in with anchor institutions	KG/TS/UTC
	Activity 4	<input type="checkbox"/>	Proposals of CASF infrastructure projects	Jan-24	Dec-24	4. Identify additional broadband infrastructure with potential to leverage into CASF projects.	4. Use all data collected in other tasks and work with ISPs to identify possible CASF funded projects.	KG/TS/UTC
	Activity 5	<input type="checkbox"/>	Description of other opportunities, partners, and potential funding mechanisms	Jan-24	Dec-24	5. Identify other opportunities as discovered during engagement process.	5. Use all data collected in other tasks.	KG/TS/UTC
Objective 3. Continue assisting potential CASF infrastructure applicants or potential applicants for broadband deployment projects related to the new programs created under SB 156 and AB 164 in the project development or grant application process	Activity 1	<input type="checkbox"/>	Broadband deployment cost-effective strategy plan and strategy implementation progress reports	Jan-24	Dec-24	1. Cost-effective strategies developed and implemented	1. Track current broadband plans	KG/TS/UTC
	Activity 2	<input type="checkbox"/>	Progress reports on cost-effective strategy implementation	Jan-24	Dec-24	2. Assist two (2) ISPs with infrastructure applications per year	2. and 3. Assist with data needed for applications through speed tests, surveys, and letters of intent; act as liaison with public.	KG/TS/UTC
	Activity 3	<input type="checkbox"/>	Identify target ISPs in each county. Grant application completed with description of infrastructure application development	Jan-24	Dec-24	3. Assist ISPs with obtaining information and data		KG/TS/UTC
	Activity 4	<input type="checkbox"/>						
	Activity 5	<input type="checkbox"/>						
Objective 4. Continue conducting activities that will lead to or that can be reasonably expected to lead to CASF infrastructure projects or broadband deployment projects related to new programs created under SB 156 and AB 164, including the Federal Funding Account, Middle-Mile, Broadband Loan Loss Reserve, and Local Agency Technical Assistance.	Activity 1	<input type="checkbox"/>	Description of activities performed and results achieved	Jan-24	Dec-24	1. Support permit requests as they come up (tower builds, etc.)	1. Contact municipalities; get on notice lists for permits; maintain database of permit requests	KG/TS/UTC
	Activity 2	<input type="checkbox"/>	Description of activities performed and results achieved	Jan-24	Dec-24	2. Engage stakeholders; attend general plan update meetings; speak with utility companies and municipalities in all 5 counties.	2. Keep calendar of meetings and opportunities to engage stakeholders	KG/TS/UTC
	Activity 3	<input type="checkbox"/>	Public assets inventory updates; regional broadband availability maps	Jan-24	Dec-24	3. Encourage or assist to inventory public assets and aggregate demand updated as needed in all 5 counties.	3. Collect data and maintain database of public assets	KG/TS/UTC
	Activity 4	<input type="checkbox"/>				4. Track number of local jurisdictions engaged in all 5 counties		KG/TS/UTC
	Activity 5	<input type="checkbox"/>						KG/TS/UTC
Objective 5. Continue assisting the Commission in publicizing requests for wireline testing volunteers in areas, as needed	Activity 1	<input type="checkbox"/>	Publicizing materials and list of testing volunteers	Jan-24	Dec-24	1.Help facilitate wireline testing in GS BUZ territory with test hardware provided by the PUC; number to be determined by hardware numbers available to use	1-3. Collect and maintain list of volunteers taking wireline tests; monitor calls from volunteers and report any relevant changes.	KG/TS/UTC
	Activity 2	<input type="checkbox"/>	Wireline testing data analysis indicating unserved or underserved areas	Jan-24	Dec-24	2. Produce additional mapping data updates identified as a result of testing; number dependent on actual wireline tests recorded.		KG/TS/UTC
	Activity 3	<input type="checkbox"/>						
	Activity 4	<input type="checkbox"/>						
	Activity 5	<input type="checkbox"/>						
Objective 6. Continue conducting and submitting annual audit reports, as required	Annual Audit	<input type="checkbox"/>	Annual audit report	TBD	TBD	n/a	n/a	CSEDD

Appendix A-4, ANNUAL WORK PLAN AND PERFORMANCE METRICS PLAN (see Sec VI. B)									
[Consortium Members, create a separate work plan and performance metrics plan for each work plan year, if seeking multi-year funding]									
Name of Consortium:		Central Sierra Broadband Utility Zone (CS BUZ)							
Name of Project:		CASF funding grant							
Proposed Start Date of Project:		1/1/2025							
Broadband deployment activities funded by other state or federal grants		1) EDA Grant Central Sierra Broadband Roadmap 2) Golden State Connect Authority JPA, and 3) General assistance with long-term strategic infrastructure planning to local governments through EDA Comprehensive Economic Development Strategy as it relates to job creation.							
Confirmation that CASF consortium budget does not duplicate any other sources of funding		Confirmed <input type="checkbox"/> Check		There is no funding duplication: The Roadmap project and limited survey identified areas of unserved/underserved communities and provided GIS data files that can be overlaid, and indicated where data gaps are located. The Golden State Connect Authority is a 38-county JPA that will assist with broadband strategic plan development.					
Year 3 - 2025 <i>(see instructions below for work plan terminology definitions and requirements)</i>									
Objective	Activity Description	Start-Up Activity	Deliverable(s) *	Beginning Month	End Month	Performance Measure(s)	Method for Performance Tracking and Measuring	Responsible Party(ies)	
Objective 1. Continue collaborating with the Commission and other state agencies to engage regional consortia, local officials, ISPs, stakeholders, and consumers regarding priority areas and cost-effective strategies to achieve the broadband access goal	Activity 1	Utilize the Commission's broadband maps as relevant to the geographical areas	<input type="checkbox"/> Regional broadband deployment current state assessment analysis	Jan-23	Dec-23	1. Four (4) community outreach campaigns, One (1) per quarter. 2. Collect mapping updates quarterly	1. Track community outreach through metrics on social media and email campaigns 2. Market speed tests, self-reporting on PUC map; track if speeds are different from map	KG/TS/JUC	
	Activity 2	Identify the Commission's mapping data improvement and work with the Commission to update the data/map	<input type="checkbox"/> Speed test results, broadband mapping data updates and feedback	Jan-23	Dec-23	3. Update and/or survey stakeholders and CBOs; One (1) per quarter.	3. Agenda and check-ins with consortia quarterly 4. Record and report on survey results	KG/TS/JUC	
	Activity 3	Conduct marketing, outreach for CS BUZ projects	<input type="checkbox"/> Develop press releases, marketing & outreach materials and social media outreach for survey data	Jan-23	Dec-23	Collect public feedback through surveys; two (2) per year		KG/TS/JUC	
	Activity 4	Collect public feedback related to broadband needs.	<input type="checkbox"/> Public feedback survey results and anecdotal comments from social media results.	Jan-23	Dec-23			KG/TS/JUC	
Objective 2. Continue identifying potential CASF infrastructure projects or potential broadband deployment projects related to new programs created under SB 156 and AB 164, along with other opportunities, where ISPs can expand and improve their infrastructure and service offerings to achieve the goal of reaching 98% broadband deployment in each consortia region	Activity 1	Gather market data, undertake studies to identify priority areas	<input type="checkbox"/> Report of prioritized areas with potential supporters such as local government, ISPs, business,	Jan-23	Dec-23	1. Identify minimum of two (2) priority areas per county 2. Identify/update broadband provider offerings in all 5 counties	1. Use broadband maps, speed tests, surveys, & other data to identify priority areas 2. Collect data and update reports; keep on file 3. Collect data and update reports; keep on file; check in with anchor institutions	KG/TS/JUC	
	Activity 2	Continue to update broadband provider offerings and update key anchor institutions in consortia areas.	<input type="checkbox"/> Broadband provider offering analysis; key anchor institution analysis	Jan-23	Dec-23	3. Identify/update key anchor institutions in all 5 counties	4. Use all data collected in other tasks and work with ISPs to identify possible CASF funded projects. 5. Use all data collected in other tasks.	KG/TS/JUC	
	Activity 3	Develop gap analysis or other relevant analyses	<input type="checkbox"/> Gap analysis report and other relevant analysis reports	Jan-23	Dec-23	4. Identify additional broadband infrastructure with potential to leverage into CASF projects. 5. Identify other opportunities discovered during engagement process.		KG/TS/JUC	
	Activity 4	Identify potential CASF infrastructure projects in areas not previously identified in prior years.	<input type="checkbox"/> Proposals of CASF infrastructure projects	Jan-23	Dec-23			KG/TS/JUC	
	Activity 5	Identify other opportunities (i.e., leverage funding, collaborating with other stakeholders)	<input type="checkbox"/> Description of other opportunities, partners, and potential funding mechanisms	Jan-23	Dec-23			KG/TS/JUC	
Objective 3. Continue assisting potential CASF infrastructure applicants or potential applicants for broadband deployment projects related to the new programs created under SB 156 and AB 164 in the project development or grant application process	Activity 1	Develop and implement cost-effective strategies for broadband deployment based on available infrastructure and geographic barriers.	<input type="checkbox"/> Broadband deployment cost-effective strategy plan and strategy implementation progress reports	Jan-23	Dec-23	1. Cost-effective strategies developed and implemented 2. Assist two (2) ISPs with infrastructure applications per year	1. Track current broadband plans 2 and 3. Assist with data needed for applications through speed tests, surveys, and letters of intent; act as liaison with public.	KG/TS/JUC	
	Activity 2	Continue to inform and assist ISPs in gathering necessary data to incorporate into CASF infrastructure grant applications	<input type="checkbox"/> Progress reports on cost-effective strategy implementation	Jan-23	Dec-23	3. Assist ISPs with obtaining information and data		KG/TS/JUC	
	Activity 3	Work with ISPs to develop projects and grant applications; assist in identifying match funding; continue to work on pastyear's projects to be application ready.	<input type="checkbox"/> Engage target ISPs in each county; Grant applications completed with description of infrastructure application development	Jan-23	Dec-23			KG/TS/JUC	
	Activity 4		<input type="checkbox"/>						
	Activity 5		<input type="checkbox"/>						
Objective 4. Continue conducting activities that will lead to or that can be reasonably expected to lead to CASF infrastructure projects or broadband deployment projects related to new programs created under SB 156 and AB 164, including the Federal Funding Account, Middle-Mile, Broadband Loan Loss Reserve, and Local Agency Technical Assistance.	Activity 1	Support project permitting activities; promote "dig once" policies	<input type="checkbox"/> Description of activities performed and results achieved	Jan-23	Dec-23	1. Support permit requests as they come up (tower builds, etc.)	1. Contact municipalities; get on notice lists for permits; maintain database of permit requests	KG/TS/JUC	
	Activity 2	Engage stakeholders to better understand and explain regional broadband needs and solutions/	<input type="checkbox"/> Description of activities performed and results achieved	Jan-23	Dec-23	2. Engage stakeholders; attend general plan update meetings; speak with utility companies and municipalities in all 5 counties.	2. Keep calendar of meetings and opportunities to engage stakeholders 3. Collect data and maintain database of public assets	KG/TS/JUC	
	Activity 3	Continue to inventory of public assets and aggregate demand; target areas not inventoried in previous year's work	<input type="checkbox"/> Public assets inventory updates; regional broadband availability maps	Jan-23	Dec-23	3. Encourage or assist to inventory public assets and aggregate demand updated as needed in all 5 counties. 4. Track number of local jurisdictions engaged in all 5 counties		KG/TS/JUC	
	Activity 4		<input type="checkbox"/>					KG/TS/JUC	
	Activity 5		<input type="checkbox"/>					KG/TS/JUC	
Objective 5. Continue assisting the Commission in publicizing requests for wireline testing volunteers in areas, as needed	Activity 1	Publicize wireline testing volunteer requests	<input type="checkbox"/> Publicizing materials and list of testing volunteers	Jan-23	Dec-23	1. Help facilitate wireline testing in GS BUZ territory with test hardware provided by the PUC; number to be determined by hardware	1-3. Collect and maintain list of volunteers taking wireline tests; monitor calls from volunteers and report any relevant changes.	KG/TS/JUC	
	Activity 2	Assist volunteers in wireline testing	<input type="checkbox"/> Set up website for hosting wireline testing training materials	Jan-23	Dec-23	numbers available to use		KG/TS/JUC	
	Activity 3	Collect and analyze available wireline testing data and provide data to update PUC maps if discrepancies are discovered in testing	<input type="checkbox"/> Wireline testing data analysis indicating unserved or underserved areas	Jan-23	Dec-23	2. Produce additional mapping data updates identified as a result of testing; number dependent on actual wireline tests recorded.		KG/TS/JUC	
	Activity 4		<input type="checkbox"/>						
	Activity 5		<input type="checkbox"/>						
Objective 6. Submitting annual audit reports, as required	Annual Audit	Provide the required annual audit report	<input type="checkbox"/> Annual audit report	TBD	TBD	n/a	n/a	CSEDD	

Appendix A-4. ANNUAL WORK PLAN AND PERFORMANCE METRICS PLAN (see Sec VI. B)									
(Consortium Members, create a separate work plan and performance metrics plan for each work plan year, if seeking multi-year funding)									
Name of Consortium:		Gold Country Broadband Consortium							
Name of Project:		Gold Country Broadband Consortium - CASF							
Proposed Start Date of Project:									
Broadband deployment activities funded by other state or federal grants		None							
Confirmation that CASF consortium budget does not duplicate any other sources of funding		Confirmed <input type="checkbox"/> (Yes)		If checked, explain why there is no funding duplication: GCBC uses a time tracking software called ClockTime Software for accurate project tracking and accounting.					
Year 1 01/01/2023 - 12/31/2023									
Objective	Activity Description	Start-Up Activity	Deliverable(s) *	Beginning Month	End Month	Performance Measure(s)†	Method for Performance Tracking and Measuring	Responsible Party(s)	
Objective 1. Collaborating with the Commission and other state agencies to engage regional consortia, local officials, ISPs, stakeholders, and consumers regarding priority areas and cost-effective strategies to achieve the broadband access goal	Activity 1	<input type="checkbox"/>	Utilize the Commission's broadband maps, State maps, County maps, Geo Tel maps and data, relevant to the geographical areas, to improve accuracy in identifying unserved areas.	1/1/2023	12/31/2023	1. (2) mapping data updates 2. (4) community outreach campaigns 3. (2) surveys of community-based organizations 4. (2) surveys of public feedback	1. Updated mapping and speed test data on county websites using GIS layers.	KS, SR, JS	
	Activity 2	<input type="checkbox"/>	Conduct marketing and outreach to inform the public of broadband opportunities and resources	1/1/2023	12/31/2023	1. Marketing & outreach materials and outreach 2. Summary update monthly regular post blogs, contribute to SBIC Monthly News, social media campaigns	2. Work with the city and county staff to develop and release surveys. 3. Record and report on survey results. 4. Track community outreach and social media campaigns through metrics.	KS, SR, JS	
	Activity 3	<input type="checkbox"/>	Collect public feedback related to public needs, unmet/underserved areas	Promote, support and implement public feedback surveys, incorporate data into mapping	1/1/2023	12/31/2023	5. (4) quarterly E-News letters	5. Find neighborhood champions to promote surveys, data collection	KS, SR, KR, JS
	Activity 4	<input type="checkbox"/>	Administration & Reporting	Task associated with Bi-Annual Billing Submissions and Year-end Data Report	1/1/2023	12/31/2023		6. Participate in in-person meetings; Firewise, Chamber of Commerce, libraries, to ensure everyone is being represented in collection of data and needs.	KS, MB
Objective 2. Identifying potential CASF infrastructure projects or potential broadband deployment projects related to the new programs created under SB 156 and AB 164, along with other opportunities, where ISPs can expand and improve their infrastructure and service offerings to enhance the goal of reaching 98% broadband deployment in each consortia region	Activity 1	<input type="checkbox"/>	Gather market data collected, undertake studies to identify priority areas	1/1/2023	12/31/2023	1. Identify (5) of priority areas per county per year 2. Identify/update broadband provider offerings in all 4 counties	1. Use broadband maps, speed tests, surveys, & other data to identify priority areas. 2. Collect data and update reports: keep on file 3. Collect data and update reports: keep on file; check in with anchor institutions	KS, SR, KR, JS	
	Activity 2	<input type="checkbox"/>	Identify broadband provider offerings and identify key anchor institutions in consortia areas	1/1/2023	12/31/2023	3. Contact key anchor (10) institutions identified 4. Identify/update key anchor institutions in all 4 counties 5. Identify (4) CASF infrastructure projects identified	4. Use all data collected in other state 5. Identify possible CASF funded projects.	KS, SR, KR, JS	
	Activity 3	<input type="checkbox"/>	Develop gap analysis or other relevant analyses	Gap analysis report and other relevant analysis reports	1/1/2023	12/31/2023	6. Identify (4) other opportunities as discovered during engagement process	6. Use all data collected in other state 7. Act as liaison between government agency and broadband providers to support ISP collaboration and reduce challenges to grant applications.	KS, SR, KR, JS
	Activity 4	<input type="checkbox"/>	Identify potential CASF infrastructure projects	Support ISPs, and Counties by tracking proposed projects, soliciting neighborhood champions, informing communities of opportunities.	1/1/2023	12/31/2023			KS, SR, KR, JS, EM
	Activity 5	<input type="checkbox"/>	Identify other opportunities (i.e., leverage funding, collaborating with other stakeholders)	Support regional collaboration of joint build projects, municipal owned, middle mile, equity investment opportunities, Economic development, or recreational grant shared opportunities to build infrastructure.	1/1/2023	12/31/2023			Ky, SF, KS, SR, KT, EH
	Activity 6	<input type="checkbox"/>	Administration & Reporting	Task associated with Bi-Annual Billing Submissions and Year-end Data Report	1/1/2023	12/31/2023			MB, KS
Objective 3. Assisting potential CASF infrastructure applicants or potential applicants for broadband deployment projects related to the new programs created under SB 156 and AB 164 in the project development or grant application process	Activity 1	<input type="checkbox"/>	Develop and implement cost-effective strategies for broadband deployment in unserved/underserved areas.	1/1/2023	12/31/2023	1. Broadband deployment cost-effective strategy plan and strategy implementation progress reports. 2. # of infrastructure applications assisted (4) 3. # of ISPs assisted (4) 4. Meetings attended (6)	1. Track current broadband plans and update living sections, funding, policy recommendations, best practices. 2. Assist with data needed for applications through speed tests, surveys, and letters of intent. 3. Attend meetings, act as liaison with public agencies, community based organizations, businesses, anchor institutions.	KS, SR, KY, SF	
	Activity 2	<input type="checkbox"/>	Provide information and data about broadband availability and demand aggregation to ISPs; and inform them about CASF opportunities and assist them in identifying CASF project areas suited to their expertise	1/1/2023	12/31/2023		4. Ensure all organizations and citizens are represented/in updates Broadband strategies, vulnerability studies, public safety concerns.	KS, SR, KY, SF	
	Activity 3	<input type="checkbox"/>	Work with ISPs to develop projects and grant applications	Description of infrastructure application development. Support pairing ISPs with funding streams most aligned with their project area.	1/1/2023	12/31/2023		5. Encourage innovative strategies and short term solutions with that is not cost effective.	KS, SR, KY, SF
	Activity 4	<input type="checkbox"/>	Administration and Reporting	Task associated with Bi-Annual Billing Submissions and Year-end Data Report	1/1/2023	12/31/2023		6. Help Counties/Kans Launch RFPs to vet ISPs and expedite the RFP and procurement process.	KS, MB
	Activity 5							7. Encourage Muni owned and community cooperative networks with open access models. 8. Encourage and assist with developing County Funded Last Mile projects and new county funded programs. 9. Create templates to share across jurisdictions and reduce duplication efforts.	
Objective 4. Conducting activities that will lead to or that can be reasonably expected to lead to CASF infrastructure projects or broadband deployment projects related to the new programs created under SB 156 and AB 164, including the Federal Funding Account, Middle-Mile, Broadband Loan Loss Reserve, and Local Agency Technical Assistance	Activity 1	<input type="checkbox"/>	Promote and support streamlining project permitting activities.	1/1/2023	12/31/2023	Support permit requests as they come up (over the counter request when applicable, etc.) Encourage Dig Once and ROW Policy	Engage stakeholders; attend general plan update meetings; speak with utility companies and municipalities in all 4 counties.	KS, SR	
	Activity 2	<input type="checkbox"/>	Engage stakeholders to better understand and explain regional broadband needs and solutions and providing technical assistance to such entities	1/1/2023	12/31/2023	Attend Meetings (10) Update BB Plans, vulnerability studies, other plans related to BB deployment (2) Create Stakeholder Engagement list per County and Muni (1) per county	Encourage or assist in inventory public assets and aggregate demand updated as needed in all 4 counties. Track number of local jurisdictions engaged in all 4 counties.	KS, SR, SF, KY, EM	
	Activity 3	<input type="checkbox"/>	Conduct an inventory of public assets and aggregate demand	Public assets inventory updates; utilize regional broadband availability maps, Geo Tel data, share with CPUC, Dept of Technology, counties, cities.	1/1/2023	12/31/2023	Work with State agencies, Transportation, OES, to identify joint build projects.	Attend board and council meetings at county, municipal, special districts, and state districts. Attend routine broadband working groups, regional consortia meetings, etc.	KS, SR, EH
	Activity 4	<input type="checkbox"/>	Administration & Reporting	Task associated with Bi-Annual Billing Submissions and Year-end Data Report	1/1/2023	12/31/2023		Meet with private infrastructure investment firms to support future public-private project funding opportunities	
	Activity 5							Provide input to jurisdiction for middle mile deployment and future SB-156 middle mile priority projects Track and provide guidance on legislation regarding State and Federal funding, and disburse information appropriately	KS, MB
Objective 5. Assisting the Commission in publicizing requests for wireline testing volunteers in areas, as needed	Activity 1	<input type="checkbox"/>	Publicize wireline testing volunteer requests	1/1/2023	12/31/2023	1. Help facilitate wireline testing in GCBC territory with test hardware provided by the CPUC; number to be determined by hardware numbers available to use 2. Publish mapping data updates identified as a result of recording; number dependent on actual wireline tests	Work with county agencies to develop critical broadband policy, allocate budget, and present to BOS for approval	KS, SR	
	Activity 2	<input type="checkbox"/>	Assist volunteers in wireline testing	1/1/2023	12/31/2023		Work with local government agencies to integrate regional collaboration among jurisdictions to address common infrastructure needs and shared resources when feasible	KS, SR	
	Activity 3	<input type="checkbox"/>	Collect and analyze wireline testing data	Wireline testing data analysis; test results including unmet or underserved areas	1/1/2023	12/31/2023			KS, SR
	Activity 4	<input type="checkbox"/>	Administration & Reporting	Task associated with Bi-Annual Billing Submissions and Year-end Data Report	1/1/2023	12/31/2023			KS, MB
	Activity 5								
Conducting and Submitting annual audit reports, as required	Annual Audit	<input type="checkbox"/>	Provide the required annual audit report	Annual audit report	01/01/2023	12/31/2023	Yes	Yes	

Appendix A-C. ANNUAL WORK PLAN AND PERFORMANCE METRICS PLAN (see SEC VI B)										
Consortium Members, create a separate work plan and performance metrics plan for each work plan item if seeking multi-year funding.										
Name of Consortium:		Gold Country Broadband Consortium								
Name of Project:		Gold Country Broadband Consortium - CASP								
Proposed Start Date of Project:										
Broadband deployment activities funded by other state or federal grants:		None								
Confirmation that CASP consortium budget does not duplicate any other sources of funding:		Confirmed <input type="checkbox"/>		If checked, explain why there is no funding duplication: GCBC uses a time tracking software called ClockTime Software for accurate project tracking and accounting.						
Year 2 01/01/2024 - 12/31/2024										
Objective	Activity Description	Start-Up Activity	Deliverables*	Beginning Month	End Month	Performance Measure(s) [†]	Method for Performance Tracking and Measuring	Responsible Party(s)		
Objective 1. Collaborating with the Commission and other state agencies to engage regional consortia, local officials, ISPs, stakeholders, and consumers regarding priority areas and cost-effective strategies to achieve the broadband access goal.	Activity 1	Update the Commission's broadband maps. Data maps, County maps, GeoTel maps and data, relevant to the geographical areas, to improve accuracy in identifying unserved areas.	<input type="checkbox"/>	Consolidate broadband mapping per county, provide feedback and data to CPUC and county IT departments.	1/1/2024	12/31/2024	1) Mapping data updates 2) (4) community outreach campaigns 3) (2) surveys of community-based organizations 4) quarterly e-news letters	1. Updated mapping and speed test data on county websites using GIS layers 2. Meet with the city and county staff to develop and release surveys 3. Report and report on survey results 4. Track community outreach and social media campaigns through metrics	KS, SR, JS	
	Activity 2	Conduct marketing and outreach to inform the public of broadband opportunities and resources	<input type="checkbox"/>	Marketing & outreach materials and outreach summary: update website regular, post blogs, contribute to SSC Monthly E-News, social media campaigns	1/1/2024	12/31/2024			KS, SR, JS	
	Activity 3	Collect public feedback related to public needs, unserved/underserved areas	<input type="checkbox"/>	Promote, support and implement public feedback surveys, incorporate data into mapping	1/1/2024	12/31/2024			KS, SR, KR, JS	
	Activity 4	Administration & Reporting	<input type="checkbox"/>	Task associated with Bi-Annual Billing Submissions and Year-end Data Report	1/1/2024	12/31/2024		5. Find neighborhood champions to promote surveys, data collection 6. Participate in in-person meetings: Finance, Chamber of Commerce, libraries, to ensure everyone is being represented in collection of data and needs	KS, MB	
Objective 2. Identifying potential CASP infrastructure projects or potential broadband deployment projects related to new programs created under SB 156 and AB 164 along with other opportunities, where ISPs can expand and improve their infrastructure and service offerings to achieve the goal of reaching 100% broadband deployment in each consortia region	Activity 1	Gather market data collection, undertake studies to identify priority areas	<input type="checkbox"/>	Report of prioritized areas with potential supporters such as local government, ISP, business, education, and healthcare industries	1/1/2024	12/31/2024	1. Identify (5) of priority areas per county per year 2. Identify/update broadband provider offerings in all 4 counties	1. Use broadband maps, speed tests, surveys, & other data to identify priority areas 2. Collect data and update reports, keep on file 3. Collect data and update reports, keep on file, check in with anchor institutions 4. Use all data collected in other tasks and work with ISPs to identify possible CASP funded projects 5. Use all data collected in other tasks 6. Act as liaison between government agency and broadband providers to support ISP collaboration and reduce challenges to grant applications 7. Identify BEAD funding opportunities and other Federally funded infrastructure opportunities 8. Work with water Districts/Regulation Districts - Dig Once Campaigns and cost sharing of conduit 9. Encourage Meet and greet community cooperative networks with open access models	KS, SR, KR, JS	
	Activity 2	Identify broadband provider offerings and identify key anchor institutions in consortia areas	<input type="checkbox"/>	Broadband provider offering analysis, key anchor institution analysis	1/1/2024	12/31/2024	3. Identify key anchor institutions in all 4 counties 4. Identify (1) CASP infrastructure projects identified 5. Identify (1) other opportunities as discovered during engagement process		KS, SR, KR, JS	
	Activity 3	Develop gap analysis or other relevant analyses	<input type="checkbox"/>	Gap analysis report and other relevant analysis reports	1/1/2024	12/31/2024			KS, SR, KR, JS	
	Activity 4	Identify potential CASP infrastructure projects	<input type="checkbox"/>	Support ISPs and Counties by tracking proposed projects, including neighborhood champions, informing committees of opportunities.	1/1/2024	12/31/2024			KS, SR, KR, JS, EH	
	Activity 5	Identify other opportunities (i.e. leverage funding, collaborating with other stakeholders)	<input type="checkbox"/>	Support regional collaboration of joint built projects, municipal owned, middle mile, equity investment opportunities, Economic development, or non-revenue grant shared opportunities to build infrastructure	1/1/2024	12/31/2024			Ky, SR, KS, SR, KT, EH	
	Activity 6	Administration & Reporting	<input type="checkbox"/>	Task associated with Bi-Annual Billing Submissions and Year-end Data Report	1/1/2024	12/31/2024			MB, KS	
Objective 3. Assisting potential CASP infrastructure applicants or potential applicants for broadband deployment projects related to the new programs created under SB 156 and AB 164 on the project development or grant application process	Activity 1	Develop and implement cost-effective strategies for broadband deployment in unserved/underserved areas.	<input type="checkbox"/>	Broadband deployment cost-effective strategy plan and strategic implementation progress reports.	1/1/2024	12/31/2024	1. # of cost-effective strategies developed, implemented, or updated (1) 2. # of infrastructure applications assisted (4) 3. # of ISPs assisted (4) 4. # meetings attended (8)	1. Track current broadband plans and update living policies, funding, policy recommendations, best practices 2. Assist with data needed for applications through speed tests, surveys, and letters of intent 3. Attend meetings, act as liaison with public agencies, community based organizations, businesses, and anchor institutions 4. Ensure all organizations and citizens are represented in updates broadband strategies, vulnerability studies, public safety concerns 5. Encourage innovative strategies and short term solutions with fiber is not cost-effective 6. Begin building regional Broadband Strategy 7. Encourage and assist with developing County funded Last Mile projects and new county funded programs 8. Create templates to share cost jurisdictions and reduce duplication efforts	KS, SR, KY, SF	
	Activity 2	Provide information and data about broadband availability and demand aggregation to ISPs, and inform them about CASP opportunities and assist them in identifying CASP project areas suited to their expertise.	<input type="checkbox"/>	Progress reports on cost-effective strategy implementation	1/1/2024	12/31/2024			KS, SR, KY, SF	
	Activity 3	Work with ISPs to develop projects and grant applications	<input type="checkbox"/>	Description of infrastructure application development. Support pairing ISPs with funding sources most aligned with their project areas.	1/1/2024	12/31/2024			KS, SR, KY, SF	
	Activity 4	Administration and Reporting	<input type="checkbox"/>	Task associated with Bi-Annual Billing Submissions and Year-end Data Report	1/1/2024	12/31/2024			KS, MB	
	Activity 5		<input type="checkbox"/>							
Objective 4. Conducting activities that will lead to the use by as reasonably expected to lead to CASP infrastructure projects or broadband deployment projects related to new programs created under SB 156 and AB 164 including the Federal Funding Account, Middle-Mile, Broadband Loan Loss Reserve, and Local Agency Technical Assistance.	Activity 1	Promote and support streaming project permitting activities	<input type="checkbox"/>	Description of activities performed and results achieved	1/1/2024	12/31/2024	Support permit requests as they come to (over the counter request when applicable, etc.) Encourage Dig Once and ROW Policy Attend Meetings (10)	Engage stakeholders, attend general plan update meetings, speak with utility companies and municipalities in all 4 counties Encourage or assist to inventory public assets and aggregate demand updated as needed in all 4 counties. Track number of local jurisdictions engaged in all 4 counties Attend board and council meetings at county, municipal, special district, and utility districts Attend/attend broadband working groups, regional consortia meetings, etc.	KS, SR	
	Activity 2	Engage stakeholders to better understand and express regional broadband needs and solutions and providing technical assistance to such entities	<input type="checkbox"/>	Support regional collaboration of joint built projects, municipal owned, middle mile, equity investment opportunities, Economic development, recreational grants, and other shared opportunities to buildout infrastructure.	1/1/2024	12/31/2024	Update BB Plans, vulnerability studies, other plans related to BB deployment (2) Create Stakeholder Engagement list per County and Meet (1) per county		KS, SR, EH	
	Activity 3	Conduct an inventory of public assets and aggregate demand	<input type="checkbox"/>	Public assets inventory updates, utilize regional broadband availability maps, GeoTel data, share with CPUC, Dept of Technology, counties, cities.	1/1/2024	12/31/2024	Work with State agencies, Transportation, OES, to identify joint build projects.		KS, SR, EH	
	Activity 4	Administration & Reporting	<input type="checkbox"/>	Task associated with Bi-Annual Billing Submissions and Year-end Data Report	1/1/2024	12/31/2024		Meet with private infrastructure investment firms to support future public-private project funding opportunities Provide legal jurisdiction for middle mile deployment and future SB-156 middle mile priority projects Track and provide guidance on legislation regarding State and Federal funding, and disburse information appropriately	KS, MB	
	Activity 5		<input type="checkbox"/>					Work with county agencies to develop critical broadband policy, allocate budget, and present to BOS for approval Work with local government agencies to integrate regional collaboration among jurisdictions to address current infrastructure needs and shared resources when feasible		
Objective 5. Assisting the Commission in publicizing requests for wireless testing volunteers in areas, as needed	Activity 1	Publicize wireless testing volunteer requests	<input type="checkbox"/>	Publicizing materials and list of testing volunteers	1/1/2024	12/31/2025	1) Help facilitate wireless testing in GCBC territory with test hardware provided by the CPUC, number to be determined by hardware numbers available to use		KS, SR	
	Activity 2	Assist volunteers in wireless testing	<input type="checkbox"/>	Publicize availability through SSC and wireless testing business materials, SSC posted on website	1/1/2024	12/31/2025			KS, SR	
	Activity 3	Collect and analyze wireless testing data	<input type="checkbox"/>	Wireless testing data analysis, test results indicating unserved or underserved areas	1/1/2024	12/31/2025		2. Produce mapping data updates identified as a result of testing, number dependent on actual wireless tests	KS, SR	
	Activity 4	Administration & Reporting	<input type="checkbox"/>	Task associated with Bi-Annual Billing Submissions and Year-end Data Report	1/1/2024	12/31/2025			KS, MB	
	Activity 5		<input type="checkbox"/>							
Conducting and Submitting annual audit reports, as required	Annual Audit	Provide the required annual audit report	<input type="checkbox"/>	Annual audit report	1/1/2024	12/31/2025	n/a	n/a		

Appendix C.4. ANNUAL WORK PLAN AND PERFORMANCE METRICS PLAN (USE SSC VI B)									
Consortium Members, create a separate work plan and performance metrics plan for each work plan year. If existing multi-year funding									
Name of Consortium:	Gold Country Broadband Consortium								
Name of Project:	Gold Country Broadband Consortium - CASP								
Proposed Start Date of Project:									
Broadband deployment activities funded by other state or federal grants:	None								
Confirmation that CASP consortium budget does not duplicate any other sources of funding:	Confirmed <input type="checkbox"/> If checked, explain why there is no funding duplication. GCRC uses a time tracking software called ClickTime Software for accurate project tracking and accounting.								
Objective	Activity Description	Start-Up Activity	Deliverable(s) *	Beginning Month	End Month	Performance Measure(s)*	Method for Performance Tracking and Measuring	Responsible Party(s)	
Objective 1 Collaborating with the Commission and other state agencies to engage regional corridors, local officials, ISPs, businesses, and consumers, identifying priority areas and cost-effective strategies to achieve the broadband access goal.	Activity 1	Utilize the Commission's broadband maps, State maps, County maps, local ISPs and data, view report to the geographical areas, to improve accuracy in identifying unsewered areas.	<input type="checkbox"/>	Consolidate broadband mapping per county, provide feedback and data to CPUC and county IT departments.	11/2025	12/31/2025	1. (2) mapping data updates 2. (4) community outreach campaigns 3. (2) surveys of community-based organizations 4. (2) surveys of public feedback 5. (4) quarterly E-News letters	1. Updated mapping and speed test data on county websites using GIS layers. 2. Work with the city and county staff to develop and release surveys. 3. Record and report on survey results.	KS, SR, JS
	Activity 2	Conduct marketing and outreach to inform the public of broadband opportunities and resources.	<input type="checkbox"/>	Marketing & outreach materials and outreach surveys, update website regular, post blogs, contribute to SEC Monthly E-News, social media campaigns	11/2025	12/31/2025		4. Track community outreach and social media campaign through metrics	KS, SR, JS
	Activity 3	Collect public feedback related to public needs, unsewered/underserved areas	<input type="checkbox"/>	Promote, support and implement public feedback surveys, incorporate data into mapping	11/2025	12/31/2025		5. Find neighborhood champions to promote surveys, data collection	KS, SR, KR, JS
	Activity 4	Administration & Reporting	<input type="checkbox"/>	Task associated with Bi-Annual Billing Submissions and Year-end Data Report	11/2025	12/31/2025		6. Participate in bi-annual meetings, Finance, Chamber of Commerce, forums, to ensure everyone is being represented in collection of data and needs.	KS, MB
	Activity 5								
	Activity 6								
Objective 2 Identifying potential CASP infrastructure projects or potential broadband deployment projects related to new programs created under SB 156 and AB 164, along with other opportunities, where ISPs are engaged and promote that infrastructure and service offerings to achieve the goal of reaching ISPs broadband deployment in each consortia region	Activity 1	Gather market data collection, undertake studies to identify priority areas	<input type="checkbox"/>	Report of prioritized areas with potential supporters such as local government, ISPs, business, education, and healthcare industries	11/2025	12/31/2025	1. Identify (5) of priority areas per county per year. 2. Identify/update broadband provider offerings in all 4 counties	1. Use broadband maps, speed tests, surveys, & other data to identify priority areas. 2. Collect data and update reports, keep on file. 3. Collect data and update reports, keep on file, check in with anchor institutions	KS, SR, KR, JS
	Activity 2	Identify broadband provider offerings and identify key anchor institutions in consortia areas.	<input type="checkbox"/>	broadband provider offering analysis, key anchor institution analysis.	11/2025	12/31/2025	3. Contact key anchor (10) institutions identified 4. Identify (4) CASP infrastructure projects identified	4. Use all data collected in other tasks and work with ISPs to identify possible CASP funded projects.	KS, SR, KR, JS
	Activity 3	Develop gap analysis or other relevant analysis reports	<input type="checkbox"/>	Gap analysis report and other relevant analysis reports	11/2025	12/31/2025	5. Identify (4) other opportunities as discovered during engagement process	5. Use all data collected in other tasks	KS, SR, KR, JS
	Activity 4	Identify potential CASP infrastructure projects	<input type="checkbox"/>	Report ISPs, and Counties for tracking proposed projects, soliciting neighborhood champions, offering committee of opportunities.	11/2025	12/31/2025		6. Act as liaison between government agency and broadband provider to support ISP collaboration and reduce challenges to grant applications.	KS, SR, KR, JS, EH
	Activity 5	Identify other opportunities (i.e., leverage funding, collaborating with other stakeholders)	<input type="checkbox"/>	Report regional collaboration of joint build projects, (collaborating with other stakeholders)	11/2025	12/31/2025		7. Identify REACH funding opportunities and other Federally funded infrastructure opportunities. 8. Work with water District/Sanitation Districts - Day One Campaign and cost sharing of cost. 9. Encourage Main owned and community cooperative networks with open access models.	KS, SR, KR, JS, EH
	Activity 6	Administration & Reporting	<input type="checkbox"/>	Task associated with Bi-Annual Billing Submissions and Year-end Data Report	11/2025	12/31/2025			NY, SF, KS, SR, KT, EH
Objective 3 Assisting potential CASP infrastructure applicants or potential applicants for broadband deployment projects related to the new programs created under SB 156 and AB 164 in the project development or grant application process	Activity 1	Develop and implement cost-effective strategies for broadband deployment in unsewered areas.	<input type="checkbox"/>	Broadband deployment cost-effective strategy plan and strategy implementation progress reports	11/2025	12/31/2025	1. # Cost-effective strategies developed, implemented, or updated (1) 2. Regional BB Strategy in process (1) 3. # of infrastructure applications assisted (4) 4. Meetings attended (4)	1. Continued to increase inclusion of the economic development plans across agencies to incorporate stand-alone objectives and adoption of broadband policies (including Broadband as essential infrastructure)	KS, SR, KY, SF
	Activity 2	Provide information and data about broadband availability and demand aggregation to ISPs, and inform them about CASP opportunities and assist them in identifying CASP project areas suited to their expertise.	<input type="checkbox"/>	Progress reports on cost-effective strategy implementation	11/2025	12/31/2025		2. Assist with data needed for applications through speed tests, surveys, and letters of intent	KS, SR, KY, SF
	Activity 3	Work with ISPs to develop projects and grant applications	<input type="checkbox"/>	Description of infrastructure application development. Support paying ISPs with funding streams most aligned with their project area.	11/2025	12/31/2025		3. Attend meetings, act as liaison with public agencies, community based organizations, businesses, anchor institutions.	KS, SR, KY, SF
	Activity 4	Administration & Reporting	<input type="checkbox"/>	Task associated with Bi-Annual Billing Submissions and Year-end Data Report	11/2025	12/31/2025		4. Ensure all organizations and citizens are represented/heard in updates Broadband strategies, availability studies, public agency concerns.	KS, SR, KY, SF
	Activity 5							5. Encourage innovative strategies and short term solutions with fiber is not cost effective.	
	Activity 6							6. Continue building regional Broadband Strategy	KS, MB
Objective 4 Conducting activities that will lead to or that can be reasonably expected to lead to CASP infrastructure projects or broadband deployment projects related to new programs created under SB 156 and AB 164, including the Federal Funding Account, Middle Mile, Broadband Loan Loss Reserve, and Local Agency Technical Assistance.	Activity 1	Promote and support streaming project permitting activities.	<input type="checkbox"/>	Description of activities performed and results achieved	11/2025	12/31/2025	Support permit requests as they come up (over the counter request when applicable, etc.) Encourage Day One and ROW Policy	Engage stakeholders, attend general plan update meetings, speak with utility companies and municipalities in all 4 counties.	KS, SR
	Activity 2	Engage stakeholders to better understand and explain regional broadband needs and solutions and providing technical assistance to such entities	<input type="checkbox"/>	Report regional collaboration of joint build projects, municipal owned, middle mile, equity investment opportunities, Economic development, residential grants, and other shared opportunities to broadband infrastructure.	11/2025	12/31/2025	Attend Meetings (10) Update BB Plans, vulnerability studies, other plans related to BB deployment (2) Create Stakeholder Engagement list per County and Meet 11/ per county	Encourage or assist to inventory public assets and aggregate demand updated as needed in all 4 counties. Track number of local jurisdictions engaged in all 4 counties	KS, SR, SF, KY, EH
	Activity 3	Conduct an inventory of public assets and aggregate demand	<input type="checkbox"/>	Public assets inventory updates, utilize regional broadband availability maps, GeoTel data, share with CPUC, Dept of Technology, counties, cities.	11/2025	12/31/2025		Attended board and council meetings at county, municipal special district, and utility districts Monitored routine broadband meeting groups, regional consortia meetings, etc.	KS, SR, EH
	Activity 4	Administration & Reporting	<input type="checkbox"/>	Task associated with Bi-Annual Billing Submissions and Year-end Data Report	11/2025	12/31/2025		Meet with private infrastructure investment firms to support future public-private project funding opportunities	KS, MB
	Activity 5							Provide input to jurisdiction for middle mile deployment and future SB-156 middle mile priority projects	
	Activity 6							Track and provide guidance on legislation regarding State and Federal funding, and disburse information appropriately	
Objective 5 Assisting the Commission in soliciting requests for wireless testing volunteers in areas, as needed	Activity 1	Publish website listing volunteer requests	<input type="checkbox"/>	Publishing materials and list of testing volunteers	11/2024	12/31/2025	1/Help facilitate wireless testing in GCRC territory with test parameters provided by the CPUC, number to be determined by hardware vendors available to use	Work with county agencies to develop official broadband policy, allocate budget, and present to BCS for approval	KS, SR
	Activity 2	Assist volunteers in wireless testing	<input type="checkbox"/>	"How-to" availability through SEC and website Website testing materials, info posted on website	11/2024	12/31/2025	2/Provide mapping data updates identified as a result of testing, number dependent on actual wireless tests recorded	Work with local government agencies to integrate regional collaboration among jurisdictions to address common infrastructure needs and shared resources when feasible and update project areas.	KS, SR
	Activity 3	Collect and analyze wireless testing data	<input type="checkbox"/>	Website testing data exports, test results including unsewered or underserved areas	11/2024	12/31/2025		Update and manage funding matrix, stakeholder matrix and update priority project areas.	KS, SR
	Activity 4	Administration & Reporting	<input type="checkbox"/>	Task associated with Bi-Annual Billing Submissions and Year-end Data Report	11/2024	12/31/2025		Continue to share across jurisdictions to support ISPs, remove unnecessary barriers, and expedite the permitting process.	KS, MB
	Activity 5								
	Activity 6								
Conducting and Submitting annual audit reports, as required	Annual Audit	Provide the required annual audit report	<input type="checkbox"/>	Annual audit report	10/2024	12/31/2025	n/a	n/a	

Appendix A-4, ANNUAL WORK PLAN AND PERFORMANCE METRICS PLAN (see Sec VI. B)									
(Consortium Members, create a separate work plan and performance metrics plan for each work plan year, if seeking multi-year funding)									
Name of Consortium:		Inland Empire Regional Broadband Consortium (IERBC)							
Name of Project:		Inland Empire Broadband Implementation							
Proposed Start Date of Project:		11/1/2022 (CPUC CASF Grant Timeframe is 11/1/2022 to 10/31/25)							
Broadband deployment activities funded by other state or federal grants		None							
Confirmation that CASF consortium budget does not duplicate any other sources of funding		Confirmed <input type="checkbox"/> Check		If checked, explain why there is no funding duplication: There is no CASF funding duplication for the Inland Empire Regional Broadband Consortium as the CASF Work Plan and funding is separate work and funding from any other sources of funding IERBC receives. Note: IERBC is leveraging its expertise in broadband planning and policy by utilizing CETF Digital Equity Leadership Grant to work on broadband issues such as digital equity, digital inclusion, and adoption, which is outside of the IERBC CPUC CASF Grant Work Plan and Budget.					
Year 1 2022-2023 <i>(see instructions below for work plan terminology definitions and requirements)</i>									
Objective	Activity Description	Start-Up Activity	Deliverable(s) *	Beginning Month	End Month	Performance Measure(s) †	Method for Performance Tracking and Measuring	Responsible Party(ies)	
Objective 1. Collaborating with the Commission and other state agencies to engage regional consortia, local officials, ISPs, stakeholders, and consumers regarding priority areas and cost-effective strategies to achieve the broadband access goal	Activity 1	Utilize the Commission's broadband maps as relevant to the geographical areas within the Inland Empire	<input type="checkbox"/>	Regional broadband deployment current state assessment analysis	11/1/2022	10/31/2023	1. 2 Mapping data updates 2. 1 Community outreach campaign 3. 1 Inland Empire Broadband Plan Update of Progress	*List of CPUC Broadband Map Updates *List of CPUC mapping improvements and data/map updates for Inland Empire	IERBC Executive Director
	Activity 2	Identify the Commission's mapping data improvement and work with the Commission to update the data/map	<input type="checkbox"/>	Broadband mapping data updates and feedback	11/1/2022	10/31/2023	4. 3 Broadband planning consultations with cities, counties, and regional agencies	*List of Inland Empire Broadband Plan Priority Unserved Area Updates *List of city, county, and regional agency consultations	IERBC Executive Director
	Activity 3	Update the Inland Empire Broadband Plan Priority Unserved Areas	<input type="checkbox"/>	Inland Empire Broadband Plan Update	11/1/2022	10/31/2023	5. 2 Regional and statewide Participation events	*List of IERBC participation in statewide and regional meetings, workshops, and events	IERBC Executive Director
	Activity 4	Conduct Outreach	<input type="checkbox"/>	Marketing & outreach materials and outreach summary	11/1/2022	10/31/2023	6. 1 Feedback Survey	*List of outreach activities *List of feedback surveys *Survey feedback analysis report	IERBC Executive Director
	Activity 5	Collect and Analyze Feedback	<input type="checkbox"/>	Feedback Surveys	11/1/2022	10/31/2023			IERBC Executive Director
Objective 2. Identifying potential CASF infrastructure projects or potential broadband deployment projects related to new programs created under SB 156 and AB 164, along with other opportunities, where ISPs can expand and improve their infrastructure and service offerings to achieve the goal of reaching 98% broadband deployment in each consortia region	Activity 1	Gather data, undertake studies to identify priority areas in the Inland Empire	<input type="checkbox"/>	Report of priority areas	11/1/2022	10/31/2023	1. 8 Priority unserved areas identified	*List of updated Inland Empire priority areas *Report of decrease in number of unserved households in Inland Empire	IERBC Executive Director
	Activity 2	Identify broadband provider offerings and identify key anchor institutions in Inland Empire consortia area	<input type="checkbox"/>	Broadband provider offering analysis; key anchor institution analysis	11/1/2022	10/31/2023	2. 1 Analysis of the number of unserved households in the Inland Empire as reported by the CPUC annual data report	*List of broadband provider offerings in the Inland Empire *Report of Key anchor institutions identified related to broadband needs in region	IERBC Executive Director
	Activity 3	Develop gap analysis or other relevant analyses	<input type="checkbox"/>	Gap analysis report and other relevant analysis reports	11/1/2022	10/31/2023	3. 1 Report of broadband provider offerings identified 4. 1 Report of key anchor institutions identified 5. 1 Gap (or other analyses) progress report	*Report of potential CASF infrastructure projects *List of other opportunities identified	IERBC Executive Director
	Activity 4	Identify CASF infrastructure projects	<input type="checkbox"/>	Proposals of CASF infrastructure projects	11/1/2022	10/31/2023	6. 8 CASF infrastructure projects identified 7. 1 Other opportunity identified		IERBC Executive Director
	Activity 5	Identify other opportunities (i.e., leverage funding, collaborating with other stakeholders)	<input type="checkbox"/>	Description of other opportunities	11/1/2022	10/31/2023			IERBC Executive Director
Objective 3. Assisting potential CASF infrastructure applicants or potential applicants for broadband deployment projects related to the new programs created under SB 156 and AB 164 in the project development or grant application process	Activity 1	Develop and implement cost-effective strategies for broadband deployment	<input type="checkbox"/>	Broadband deployment cost-effective strategy plan and strategy implementation progress reports	11/1/2022	10/31/2023	1. 2 Cost-effective strategies developed 2. 8 Infrastructure applications assisted	*List of cost-effective strategies developed *List of CASF broadband infrastructure grants assisted	IERBC Executive Director
	Activity 2	Provide information and data about broadband availability and demand aggregation to ISPs; and inform them about CASF and assist them in identifying CASF project areas	<input type="checkbox"/>	Progress reports on cost-effective strategy implementation	11/1/2022	10/31/2023	3. 4 ISPs assisted	*List of other broadband infrastructure grants assisted *List of ISPs assisted *List of supporters of CASF and other broadband grant projects/applications	IERBC Executive Director
	Activity 3	Work with ISPs to develop projects and grant applications	<input type="checkbox"/>	Description of infrastructure application development	11/1/2022	10/31/2023			IERBC Executive Director
Objective 4. Conducting activities that will lead to or that can be reasonably expected to lead to CASF infrastructure projects or broadband deployment projects related to new programs created under SB 156 and AB 164, including the Federal Funding Account, Middle Mile, Broadband Loan Loss Reserve, and Local Agency Technical Assistance.	Activity 1	Support project permitting activities	<input type="checkbox"/>	Description of activities performed and results achieved	11/1/2022	10/31/2023	1. 2 project permit supported 2. 50 stakeholders engaged	*List of project permits supported *List of number of stakeholders engaged	IERBC Executive Director
	Activity 2	Engage stakeholders to better understand and explain regional broadband needs and solutions and providing technical assistance to such entities	<input type="checkbox"/>	Description of activities performed and results achieved	11/1/2022	10/31/2023	3. 1 Inventory of public asset and aggregate demand updated 4. 2 broadband availability maps developed 5. 4 Activities done to support the new programs under	*List of IERBC stakeholder meetings and webinars *List of public asset inventories and aggregate demand updates	IERBC Executive Director
	Activity 3	Conduct an inventory of public assets and aggregate demand	<input type="checkbox"/>	Public assets inventory updates; regional broadband availability maps	11/1/2022	10/31/2023	SB156 & AB164, including the Federal Funding Account, Broadband Loan Loss Reserve, and Local Agency Technical Assistance (LATA) Programs	*List of broadband availability maps developed *List of activities to support the new programs under SB156 & AB 164, including the Federal Funding Account, Broadband Loan Loss Reserve, and Local Agency Technical Assistance (LATA) Programs	IERBC Executive Director
Conducting and Submitting annual audit reports, as required	Annual Audit	Provide the required annual audit report	<input type="checkbox"/>	Annual audit report	11/1/2022	10/31/2023	n/a	n/a	IERBC Executive Committee

Appendix A-4, ANNUAL WORK PLAN AND PERFORMANCE METRICS PLAN (see Sec VI. B)									
[Consortium Members, create a separate work plan and performance metrics plan for each work plan year, if seeking multi-year funding]									
Name of Consortium:		Inland Empire Regional Broadband Consortium (IERBC)							
Name of Project:		Inland Empire Broadband Implementation							
Proposed Start Date of Project:		11/1/2022 (CPUC CASF Grant Timeframe is 11/1/2022 to 10/31/25)							
Broadband deployment activities funded by other state or federal grants		None							
Confirmation that CASF consortium budget does not duplicate any other sources of funding		Confirmed <input type="checkbox"/> <small>Over</small> <input type="checkbox"/> <small>Over</small>							
If checked, explain why there is no funding duplication: There is no CASF funding duplication for the Inland Empire Regional Broadband Consortium as the CASF Work Plan and funding is separate work and funding from any other sources of funding IERBC receives. Note: IERBC is leveraging its expertise in broadband planning and policy by utilizing CETF Digital Equity Leadership Grant to work on broadband issues such as digital equity, digital inclusion, and adoption, which is outside of the IERBC CPUC CASF Grant Work Plan and Budget.									
Year 2 2023-2024 <i>(see instructions below for work plan terminology definitions and requirements)</i>									
Objective	Activity Description	Start-Up Activity	Deliverable(s) *	Beginning Month	End Month	Performance Measure(s)†	Method for Performance Tracking and Measuring	Responsible Party(ies)	
Objective 1. Collaborating with the Commission and other state agencies to engage regional consortia, local officials, ISPs, stakeholders, and consumers regarding priority areas and cost-effective strategies to achieve the broadband access goal	Activity 1	Utilize the Commission's broadband maps as relevant to the geographical areas within the Inland Empire	<input type="checkbox"/>	Regional broadband deployment current state assessment analysis	11/1/2022	10/31/2023	1. 2 Mapping data updates 2. 1 Community outreach campaign 3. 1 Inland Empire Broadband Plan Update of 2) programs 4. 8 Broadband planning consultations with cities, counties, and regional agencies 5. 2 Regional and statewide Participation events 6. 1 Feedback Survey	"List of CPUC Broadband Map Updates "List of CPUC mapping improvements and data/map updates for Inland Empire "List of Inland Empire Broadband Plan Priority Unserved Area Updates "List of city, county, and regional agency consultations "List of IERBC participation in statewide and regional meetings, workshops, and events "List of outreach activities "List of feedback surveys "Survey feedback analysis report	IERBC Executive Director
	Activity 2	Identify the Commission's mapping data improvement and work with the Commission to update the data/map	<input type="checkbox"/>	Broadband mapping data updates and feedback	11/1/2022	10/31/2023			IERBC Executive Director
	Activity 3	Update the Inland Empire Broadband Plan Priority Unserved Areas	<input type="checkbox"/>	Inland Empire Broadband Plan Update	11/1/2022	10/31/2023			IERBC Executive Director
	Activity 4	Conduct Outreach	<input type="checkbox"/>	Marketing & outreach materials and outreach summary	11/1/2022	10/31/2023			IERBC Executive Director
	Activity 5	Collect and Analyze Feedback	<input type="checkbox"/>	Feedback Surveys	11/1/2022	10/31/2023			IERBC Executive Director
Objective 2. Identifying potential CASF infrastructure projects or potential broadband deployment projects related to new programs created under SB 156 and AB 164, along with other opportunities, where ISPs can expand and improve their infrastructure and service offerings to achieve the goal of reaching 98% broadband deployment in each consortia region	Activity 1	Gather data, undertake studies to identify priority areas in the Inland Empire.	<input type="checkbox"/>	Report of priority areas	11/1/2022	10/31/2023	1. 8 Priority unserved areas identified 2. 1 Analysis of the number of unserved households in the Inland Empire as reported by the CPUC annual data report. 3. 1 Report of broadband provider offerings identified 4. 1 Report of key anchor institutions identified 5. 1 Gap (or other analyses) progress report 6. 8 CASF infrastructure projects identified 7. 1 Other opportunity identified	"List of updated Inland Empire priority areas "Report of decrease in number of unserved households in Inland Empire "List of broadband provider offerings in the Inland Empire "Report of Key anchor institutions identified related to broadband needs in region "Gap (or other Analysis) Report "List of potential CASF infrastructure projects "List of other opportunities identified	IERBC Executive Director
	Activity 2	Identify broadband provider offerings and identify key anchor institutions in Inland Empire consortia area	<input type="checkbox"/>	Broadband provider offering analysis; key anchor institution analysis	11/1/2022	10/31/2023			IERBC Executive Director
	Activity 3	Develop gap analysis or other relevant analyses	<input type="checkbox"/>	Gap analysis report and other relevant analysis reports	11/1/2022	10/31/2023			IERBC Executive Director
	Activity 4	Identify CASF infrastructure projects	<input type="checkbox"/>	Proposals of CASF infrastructure projects	11/1/2022	10/31/2023			IERBC Executive Director
	Activity 5	Identify other opportunities (i.e., leverage funding, collaborating with other stakeholders)	<input type="checkbox"/>	Description of other opportunities	11/1/2022	10/31/2023			IERBC Executive Director
Objective 3. Assisting potential CASF infrastructure applicants or potential applicants for broadband deployment projects related to the new programs created under SB 156 and AB 164 in the project development or grant application process	Activity 1	Develop and implement cost-effective strategies for broadband deployment	<input type="checkbox"/>	Broadband deployment cost-effective strategy plan and strategy implementation progress reports	11/1/2022	10/31/2023	1. 2 Cost-effective strategies developed 2. 5 Infrastructure applications assisted 3. 4 ISPs assisted	"List of cost-effective strategies developed "List of CASF broadband infrastructure grants assisted "List of other broadband infrastructure grants assisted "List of ISPs assisted supporters of CASF and other broadband grant projects/applications	IERBC Executive Director
	Activity 2	Provide information and data about broadband availability and demand aggregation to ISPs, and inform them about CASF and assist them in identifying CASF project areas	<input type="checkbox"/>	Progress reports on cost-effective strategy implementation	11/1/2022	10/31/2023			IERBC Executive Director
	Activity 3	Work with ISPs to develop projects and grant applications	<input type="checkbox"/>	Description of infrastructure application development	11/1/2022	10/31/2023			IERBC Executive Director
Objective 4. Conducting activities that will lead to or that can be reasonably expected to lead to CASF infrastructure projects or broadband deployment projects related to new programs created under SB 156 and AB 164, including the Federal Funding Account, Middle Mile, Broadband Loan Loss Reserve, and Local Agency Technical Assistance.	Activity 1	Support project permitting activities	<input type="checkbox"/>	Description of activities performed and results achieved	11/1/2022	10/31/2023	1. 2 project permit supported 2. 50 stakeholders engaged 3. 1 inventory of public assets and aggregate demand updated 4. 2 broadband availability maps developed 5. 4 activities done to support the new programs under SB156 & AB164, including the Federal Funding Account, Broadband Loan Loss Reserve, and Local Agency Technical Assistance (LATA) Programs	"List of project permits supported "List of number of stakeholders engaged "List of IERBC stakeholder meetings and webinars "List of public asset inventories and aggregate demand updates "List of broadband availability maps developed "List of activities to support the new programs under SB156 & AB 164, including the Federal Funding Account, Broadband Loan Loss Reserve, and Local Agency Technical Assistance (LATA) Programs	IERBC Executive Director
	Activity 2	Engage stakeholders to better understand and explain regional broadband needs and solutions and providing technical assistance to such entities	<input type="checkbox"/>	Description of activities performed and results achieved	11/1/2022	10/31/2023			IERBC Executive Director
	Activity 3	Conduct an inventory of public assets and aggregate demand	<input type="checkbox"/>	Public assets inventory updates; regional broadband availability maps	11/1/2022	10/31/2023			IERBC Executive Director
Conducting and Submitting annual audit reports, as required	Annual Audit	Provide the required annual audit report	<input type="checkbox"/>	Annual audit report	11/1/2022	10/31/2023	n/a	n/a	IERBC Executive Committee

Appendix A-4, ANNUAL WORK PLAN AND PERFORMANCE METRICS PLAN (see Sec VI. B)								
[Consortium Members, create a separate work plan and performance metrics plan for each work plan year, if seeking multi-year funding]								
Name of Consortium:		Inland Empire Regional Broadband Consortium (IERBC)						
Name of Project:		Inland Empire Broadband Implementation						
Proposed Start Date of Project:		11/1/2022 (CPUC CASF Grant Timeframe is 11/1/2022 to 10/31/25)						
Broadband deployment activities funded by other state or federal grants		None <input type="checkbox"/> <small>check</small> If checked, explain why there is no funding duplication: There is no CASF funding duplication for the Inland Empire Regional Broadband Consortium as the CASF Work Plan and funding is separate work and funding from any other sources of funding IERBC receives. Note: IERBC is leveraging its expertise in broadband planning and policy by utilizing CIETP Digital Equity Leadership Grant to work on broadband issues such as digital equity, digital inclusion, and adoption, which is outside of the IERBC CPUC CASF Grant Work Plan and Budget.						
Confirmation that CASF consortium budget does not duplicate any other sources of funding		Confirmed <input type="checkbox"/> <small>check</small>						
Year 3 2024-2025								
[see instructions below for work plan terminology definitions and requirements]								
Objective	Activity Description	Start-Up Activity	Deliverable(s) *	Beginning Month	End Month	Performance Measure(s)†	Method for Performance Tracking and Measuring	Responsible Party(ies)
Objective 1. Collaborating with the Commission and other state agencies to engage regional consortia, local officials, ISPs, stakeholders, and consumers regarding priority areas and cost-effective strategies to achieve the broadband access goal	Activity 1	Utilize the Commission's broadband maps as relevant to the geographical areas within the Inland Empire	<input type="checkbox"/> Regional broadband deployment current state assessment analysis	11/1/2022	10/31/2023	1. 2 Mapping data updates 2. 1 Community outreach campaign 3. 1 Inland Empire Broadband Plan Update of Progress	"List of CPUC Broadband Map Updates "List of CPUC mapping improvements and data/map updates for Inland Empire "List of Inland Empire Broadband Plan Priority Unserved Area Updates "List of city, county, and regional agency consultations	IERBC Executive Director
	Activity 2	Identify the Commission's mapping data improvement and work with the Commission to update the data/map	<input type="checkbox"/> Broadband mapping data updates and feedback	11/1/2022	10/31/2023	4. 8 Broadband planning consultations with cities, counties, and regional agencies 5. 2 Regional and statewide Participation events 6. 1 Feedback Survey	"List of outreach activities "List of feedback surveys "Survey feedback analysis report	IERBC Executive Director
	Activity 3	Update the Inland Empire Broadband Plan Priority Unserved Areas	<input type="checkbox"/> Inland Empire Broadband Plan Update	11/1/2022	10/31/2023		"List of IERBC participation in statewide and regional meetings, workshops, and events "List of outreach activities "List of feedback surveys "Survey feedback analysis report	IERBC Executive Director
	Activity 4	Conduct Outreach	<input type="checkbox"/> Marketing & outreach materials and outreach summary	11/1/2022	10/31/2023			IERBC Executive Director
	Activity 5	Collect and Analyze Feedback	<input type="checkbox"/> Feedback Surveys	11/1/2022	10/31/2023			IERBC Executive Director
Objective 2. Identifying potential CASF infrastructure projects or potential broadband deployment projects related to new programs created under SB 156 and AB 164, along with other opportunities, where ISPs can expand and improve their infrastructure and service offerings to achieve the goal of reaching 98% broadband deployment in each consortia region	Activity 1	Gather data, undertake studies to identify priority areas in the Inland Empire	<input type="checkbox"/> Report of priority areas	11/1/2022	10/31/2023	1. 8 Priority unserved areas identified 2. 1 Analysis of the number of unserved households in the Inland Empire as reported by the CPUC annual data report. 3. 1 Report of broadband provider offerings identified 4. 1 Report of key anchor institutions identified 5. 1 Gap (or other analyses) progress report	"List of updated Inland Empire priority areas "Report of decrease in number of unserved households in Inland Empire "List of broadband provider offerings in the Inland Empire "Report of Key anchor institutions identified related to broadband needs in region "Gap (or other Analysis) Report "List of potential CASF infrastructure projects "List of other opportunities identified	IERBC Executive Director
	Activity 2	Identify broadband provider offerings and identify key anchor institutions in Inland Empire consortia area	<input type="checkbox"/> Broadband provider offering analysis, key anchor institution analysis	11/1/2022	10/31/2023			IERBC Executive Director
	Activity 3	Develop gap analysis or other relevant analyses	<input type="checkbox"/> Gap analysis report and other relevant analysis reports	11/1/2022	10/31/2023			IERBC Executive Director
	Activity 4	Identify CASF infrastructure projects	<input type="checkbox"/> Proposals of CASF infrastructure projects	11/1/2022	10/31/2023			IERBC Executive Director
	Activity 5	Identify other opportunities (i.e., leverage funding, collaborating with other stakeholders)	<input type="checkbox"/> Description of other opportunities	11/1/2022	10/31/2023			IERBC Executive Director
Objective 3. Assisting potential CASF infrastructure applicants or potential applicants for broadband deployment projects related to the new programs created under SB 156 and AB 164 in the project development or grant application process	Activity 1	Develop and implement cost-effective strategies for broadband deployment	<input type="checkbox"/> Broadband deployment cost-effective strategy plan and strategy implementation progress reports	11/1/2022	10/31/2023	1. 2 Cost-effective strategies developed 2. 8 Infrastructure applications assisted 3. 4 ISPs assisted	"List of cost-effective strategies "List of CASF broadband infrastructure grants assisted "List of other broadband infrastructure grants assisted "List of ISPs assisted "List of supporters of CASF and other broadband grant projects/applications	IERBC Executive Director
	Activity 2	Provide information and data about broadband availability and demand aggregation to ISPs; and inform them about CASF and assist them in identifying CASF project areas	<input type="checkbox"/> Progress reports on cost-effective strategy implementation	11/1/2022	10/31/2023			IERBC Executive Director
	Activity 3	Work with ISPs to develop projects and grant applications	<input type="checkbox"/> Description of infrastructure application development	11/1/2022	10/31/2023			IERBC Executive Director
Objective 4. Conducting activities that will lead to or that can be reasonably expected to lead to CASF infrastructure projects or broadband deployment projects related to new programs created under SB 156 and AB 164, including the Federal Funding Account, Middle-Mile, Broadband Loan Loss Reserve, and Local Agency Technical Assistance.	Activity 1	Support project permitting activities	<input type="checkbox"/> Description of activities performed and results achieved	11/1/2022	10/31/2023	1. 2 project permit supported 2. 50 stakeholders engaged 3. 1 Inventory of public assets and aggregate demand updated 4. 2 broadband availability maps developed 5. 4 Activities done to support the new programs under SB156 & AB164, including the Federal Funding Account, Broadband Loan Loss Reserve, and Local Agency Technical Assistance (LATA) Programs	"List of project permits supported "List of number of stakeholders engaged "List of IERBC stakeholder meetings and webinars "List of public asset inventories and aggregate demand updates "List of broadband availability maps developed "List of activities to support the new programs under SB156 & AB 164, including the Federal Funding Account, Broadband Loan Loss Reserve, and Local Agency Technical Assistance (LATA) Programs	IERBC Executive Director
	Activity 2	Engage stakeholders to better understand and explain regional broadband needs and solutions and providing technical assistance to such entities	<input type="checkbox"/> Description of activities performed and results achieved	11/1/2022	10/31/2023			IERBC Executive Director
	Activity 3	Conduct an inventory of public assets and aggregate demand	<input type="checkbox"/> Public assets inventory updates, regional broadband availability maps	11/1/2022	10/31/2023			IERBC Executive Director
Conducting and Submitting annual audit reports, as required	Annual Audit	Provide the required annual audit report	<input type="checkbox"/> Annual audit report	11/1/2022	10/31/2023	n/a	n/a	IERBC Executive Committee

Appendix A-4, ANNUAL WORK PLAN AND PERFORMANCE METRICS PLAN (see Sec VI. B)									
[Consortium Members, create a separate work plan and performance metrics plan for each work plan year, if seeking multi-year funding]									
Name of Consortium:		Inyo-Mono Broadband Consortium							
Name of Project:		Connected Eastern Sierra Project							
Proposed Start Date of Project:		1-Sep-22							
Broadband deployment activities funded by other state or federal grants		None							
Confirmation that CASF consortium budget does not duplicate any other sources of funding		Confirmed	<input type="checkbox"/> Check	If checked, explain why there is no funding duplication: Clear delineation of project work based on duties of staff, work to be performed, and deliverables. Time tracking is being used to ensure proper allocation of time to funding sources, where there are more than one.					
Years 1-3 [2022 - 2025] <i>(see instructions below for work plan terminology definitions and requirements)</i>									
Objective	Activity Description	Start-Up Activity	Deliverable(s) *	Beginning Month	End Month	Performance Measure(s)*	Method for Performance Tracking and Measuring	Responsible Party(ies)	
Objective 1. Collaborating with the Commission and other state agencies to engage regional consortia, local officials, ISPs, stakeholders, and consumers regarding priority areas and cost-effective strategies to achieve the broadband access goal	Activity 1	Map and document agency priorities	<input type="checkbox"/> Current and accurate list of broadband expansion priority areas	September '22	August '25	1. Current and regularly updated maps/GIS 2. Updated website 3. Public feedback and input	All staff time, progress achieved, and other measures for tracking performance for these activities will be captured in our project management system software.	IMBC	
	Activity 2	Public engagement - priority refinement	<input type="checkbox"/> Vetted and supported set of priority project areas	September '22	August '25			IMBC	
	Activity 3	Public outreach & communication	<input type="checkbox"/> Updated website with list of broadband expansion priority areas	September '22	August '25			IMBC	
	Activity 4	Implement and maintain project management system	<input type="checkbox"/> Implemented project management system kept up to date and used for progress reports	September '22	August '25			IMBC	
	Activity 5	Conduct Annual Audit	<input type="checkbox"/> Complete audit showing Consortium compliance	Each August	Each August			IMBC	
Objective 2. Identifying potential CASF infrastructure projects or potential broadband deployment projects related to new programs created under SB 156 and AB 164, along with other opportunities, where ISPs can expand and improve their infrastructure and service offerings to achieve the goal of reaching 98% broadband deployment in each consortia region	Activity 1	Provider coordination	<input type="checkbox"/> Up-to-date knowledge of what providers are working on; provider awareness of IMBC priorities	September '22	August '25	1. Meetings at least once per quarter with providers 2. Quarterly updates to the IMBC Broadband Access Tool 3. Quarterly reports to agency Boards/Councils on project status and legislation 4. Identify at least five potential projects per County jurisdiction	All staff time, progress achieved, and other measures for tracking performance for these activities will be captured in our project management system software.	IMBC	
	Activity 2	Digital 395 coordination	<input type="checkbox"/> Awareness of Digital 395 needs and opportunities	September '22	August '25			IMBC	
	Activity 3	Broadband Access Tool	<input type="checkbox"/> Current and accurate list of broadband offerings & gaps	September '22	August '25			IMBC	
	Activity 4	Funding and legislative tracking	<input type="checkbox"/> Clarity around funding opportunities	September '22	August '25			IMBC	
	Activity 5		<input type="checkbox"/>						
Objective 3. Assisting potential CASF infrastructure applicants or potential applicants for broadband deployment projects related to the new programs created under SB 156 and AB 164 in the project development or grant application process	Activity 1	Comprehensive project list	<input type="checkbox"/> & current list of desired broadband projects	September '22	August '25	1. Running list of potential projects in each jurisdiction 2. Timely applications submitted for projects leveraging Federal Funding Account monies 3. Support the development of at least five infrastructure project applications in the region	All staff time, progress achieved, and other measures for tracking performance for these activities will be captured in our project management system software.	IMBC	
	Activity 2	Assist with development of project grant applications	<input type="checkbox"/>	September '22	August '25			IMBC	
	Activity 3		<input type="checkbox"/>						
	Activity 4		<input type="checkbox"/>						
	Activity 5		<input type="checkbox"/>						
Objective 4. Conducting activities that will lead to or that can be reasonably expected to lead to CASF infrastructure projects or broadband deployment projects related to new programs created under SB 156 and AB 164, including the Federal Funding Account, Middle Mile, Broadband Loan Loss Reserve, and Local Agency Technical Assistance.	Activity 1	Local agency coordination	<input type="checkbox"/> Awareness around Consortium operations and progress; Consistent and modern broadband policies; Other agency support as needed	September '22	August '25	1. Quarterly presentations to agency leadership 2. Recurring meetings with agency staff focused on tactical needs 3. Creation and maintenance of public asset list 4. Development broadband strategies and scopes for at least five infrastructure projects in the region.	All staff time, progress achieved, and other measures for tracking performance for these activities will be captured in our project management system software.	IMBC	
	Activity 2	Public asset list	<input type="checkbox"/> List of all public assets available in each of the jurisdictions	September '22	August '23			IMBC	
	Activity 3	Agency broadband strategy	<input type="checkbox"/> Individual agency broadband strategy	September '22	August '25			IMBC	
	Activity 4		<input type="checkbox"/>						
	Activity 5		<input type="checkbox"/>						
Objective 5. Assisting the Commission in publicizing requests for wireline testing volunteers in areas, as needed	Activity 1	Encourage local speed tests	<input type="checkbox"/> Current & accurate network performance metrics	September '22	August '25	1. At least two speed tests recorded for each provider per quarter 2. At least 50 speed tests submitted per year to State and Federal test programs	All staff time, progress achieved, and other measures for tracking performance for these activities will be captured in our project management system software.	IMBC	
	Activity 2	Support State and Federal speed tests	<input type="checkbox"/> On-the-ground test data submitted to State & Federal platforms	September '22	August '25			IMBC	
	Activity 3		<input type="checkbox"/>						
	Activity 4		<input type="checkbox"/>						
	Activity 5		<input type="checkbox"/>						
Conducting and Submitting annual audit reports, as required	Annual Audit	Example: provide the required annual audit report	<input type="checkbox"/> Annual audit report	June, 2026	August '25	n/a	n/a	IMBC	

APPENDIX F-4. ANNUAL WORK PLAN AND PERFORMANCE METRICS PLAN (SEE 300 V-6)							
Consortium Metrics: "Create a regional equity plan and performance metrics plan for each year and level of existing multi-year funding"							
Name of Consortium: Los Angeles Digital Equity Action League							
Name of Project: Advancing Equitable Broadband Deployment - Rural and Urban Regional Broadband Consortia Grant Application							
Proposed Start Date of Project: 1-2023							
Broadband deployment activities funded by other state or federal grants: None							
Confirmation that CASF consortium budget does not duplicate any other sources of funding: Confirmed <input type="checkbox"/> Yes <input type="checkbox"/> No							
If checked, explain why there is no funding duplication: LA DEAL has no other funding for the below activities. LA CASF's grant on more equitably than those addressed in the CPUC-CASF Regional Broadband Consortia program; therefore, LA DEAL is funded for non-CASF-related activities.							
Year 1 (2023)							
(See instructions below for each performance objective and representation)							
Objective	Activity Description	Start-Up Activity	Deliverables*	Beginning Month	End Month	Method for Performance Tracking and Measuring	Responsible Party(ies)
Objective 1. Collaborating with the Commission and other state agencies to engage regional consortia, local officials, ISPs, and other stakeholders in an effective strategy to achieve the broadband access goal.	Activity 1	Conduct further action meetings with the Coordinator/leader teams to provide input into the state's middle mile network, middle mile and regional leaders to support State's middle mile efforts.	Conducting regular meetings with Coordinator/leader teams	Jan-23	Dec-23	1. Number of meetings convened and local information and contacts provided to Coordinator/leader teams to support the state's middle mile network strategy through the L.A. region. 2. Crisis meeting convened to include health sector, library systems, and public works representation.	LAEDC & UNITE LA
	Activity 2	Conduct Stewardship Committee meetings to engage the stakeholders, help inform and deliver on RBE objectives.	4 Stewardship Committee meetings convened	Jan-23	Dec-23	1. Number of committees and number of subscribers	LAEDC & UNITE LA
	Activity 3	Disseminate regular newsletters to LA DEAL's 300+ stakeholder group to inform and motivate action.	6 newsletters	Jan-23	Dec-23	3. Newsletter content and number of subscribers 4. Meeting notes from stakeholder meetings and list of attendees for each meeting	LAEDC & UNITE LA
	Activity 4	Conduct regular infrastructure taskforce meetings to identify and advance projects in the infrastructure plan in our region.	6-12 infrastructure taskforce meetings convened	Jan-23	Dec-23	4. 20 taskforce members join regularly, demonstrating participation strength, and 4 infrastructure projects identified and expedited	LAEDC & UNITE LA
Objective 2. Identifying potential CASF infrastructure deployment projects related to the program created under SB 106 and AB 104, along with other opportunities, where ISPs can expand and improve their infrastructure and service offerings to achieve the goal of meeting 100% broadband availability, voice, and mobile service in each consortia region.	Activity 1	Utilize existing and updated CPUC and other infrastructure broadband needs assessment to identify coverage and performance areas and seek ISPs to serve those areas in need.	Spreadsheet with prospective areas	Jan-23	Dec-23	1. 10 priority areas identified 2. 2 prospective projects identified 3. 2 projects that could benefit from leveraging public assets	LAEDC & UNITE LA
	Activity 2	Regular stakeholder meetings including Infrastructure Task Force, Stewardship Committee meetings and meetings with consortium and ISP partners to identify priority areas and infrastructure projects within.	Spreadsheet with prospective projects	Jan-23	Dec-23	Spreadsheet of priority areas, prospective projects, and public assets in priority project areas	LAEDC & UNITE LA
	Activity 3	Gather information on publicly available assets, including from another jurisdiction, such as waterlines, etc. that could be leveraged for prospective last mile projects.	Public assets analysis in priority project areas	Jan-23	Dec-23	1. 5 priority areas identified 2. 2 prospective projects identified 3. 2 projects that could benefit from leveraging public assets	LAEDC & UNITE LA
							LAEDC & UNITE LA
Objective 3. Assisting potential CASF infrastructure applicants or consortia applicants for stakeholder support projects related to the new programs created under SB 106 and AB 104 in the project development or grant application process.	Activity 1	Explore local, state, and national public and private funding opportunities to support prioritized infrastructure projects.	Online clearing house of public and private funding opportunities available to Los Angeles regional applicants	Jan-23	Dec-23	1. 6 partners apply for funding resources identified as eligible 2. 5 proposals submitted to CASF 3. 3 projects awarded / Number of grant applications assessed	LAEDC & UNITE LA
	Activity 2	Provide technical assistance workshops for CASF, FTA and other grant opportunities for prioritized prospective last mile projects.	Workshops including information slide decks	Jan-23	Dec-23	1. 1 report out of activities 2. List of meetings organized and plans assessed 3. Summary of meetings identified and activities	LAEDC & UNITE LA
	Activity 3	Work with ISPs, local governments and community partners (e.g. local Education Agencies, Library systems, healthcare institutions, CPUC) who to develop specific projects and grant applications.	Report of projects and grants awarded	Jan-23	Dec-23	4. 4 stakeholder meetings held 5. 4 stakeholder meetings held 6. 4 stakeholder meetings held	LAEDC & UNITE LA
							LAEDC & UNITE LA
Objective 4. Conducting activities that will lead to or that will be required to be completed by the CASF infrastructure projects to broadband deployment projects related to the program created under SB 106 and AB 104, including the Regional Funding Account (RFA) and the Regional Broadband Consortia (RBC) and Local Agency Technical Assistance.	Activity 1	Support projects to improve the pending process for broadband infrastructure deployment.	Description of activities performed and results achieved	Jan-23	Dec-23	1. 1 report out of activities 2. List of meetings organized and plans assessed 3. Summary of meetings identified and activities	LAEDC & UNITE LA
	Activity 2	Participate in or organize meetings to develop broadband plans (e.g. consortiums that have received LATA grants or other funding for broadband plans)	Broadband plans that could lead to broadband infrastructure projects	Jan-23	Dec-23	1. 3 projects supported through local government meetings/activities 2. 4 meetings and plans assessed 3. 4 potential partnership projects 4. 4 stakeholder meetings held	LAEDC & UNITE LA
	Activity 3	Support policies, practices, and opportunities for public-private community partnerships to expand broadband infrastructure.	Participate in ongoing and new activities to support public and private community partnership (e.g. Internal Action Teams and Consortiums for LA County (LA CCF), CCF, and LA County/LA CCF/ACCF partnership)	Jan-23	Dec-23	1. 1 minutes meeting conducted 2. 1 meeting data updates identified as a result of meeting	LAEDC & UNITE LA
	Activity 4	Support LADEAL partners in GIS mapping of infrastructure without service areas in priority areas.	GIS maps	Jan-23	Dec-23		LAEDC & UNITE LA
Objective 5. Assisting the Commission in publishing materials to enhance meeting outcomes in areas we funded.	Activity 1	Assess outcomes in wireless testing as needed.	Summary of support activities performed	Jan-23	Dec-23		LAEDC & UNITE LA
	Activity 2	Collect and analyze wireless testing data as needed.	Summary of data gathered	Jan-23	Dec-23		LAEDC & UNITE LA
							LAEDC & UNITE LA
							LAEDC & UNITE LA
Conducting and Submitting annual audit reports, as required.	Annual Audit	Example: provide the required annual audit report.	Annual audit report			n/a	n/a

Appendix A-4, ANNUAL WORK PLAN AND PERFORMANCE METRICS PLAN (see Sec VI. B)									
Name of Consortium:		North Bay North Coast Broadband Consortium							
Name of Project:		WEST CONNECT							
Proposed Start Date of Project:		January 1st, 2023							
Broadband deployment activities funded by other state or federal grants									
Confirmation that CASF consortium budget does not duplicate any other sources of funding		Confirmed <input type="checkbox"/> Check Box			If checked, explain why there is no funding duplication: There is no funding duplication because NBNCBC has not completed the activities listed in this work plan and does not have funding available to complete the following planning activities.				
Year 1 [2023]									
Objective	Activity Description	Start-Up Activity	Deliverable(s) *	Beginning Month	End Month	Performance Measure(s)*	Method for Performance Tracking and Measuring	Responsible Party(ies)	
Objective 1, Collaborating with the Commission and other state agencies to engage regional consortia, local officials, ISPs, stakeholders, and consumers regarding priority areas and cost-effective strategies to achieve the broadband access goal	Activity 1	utilize the Commission's broadband maps as relevant to the geographical areas	<input type="checkbox"/>	Regional broadband deployment current state assessment analysis	January	December	1. 4 mapping data updates 2. 4 public feedback surveys	Project Management Software	NBNCBC Member Counties
	Activity 2	identify the Commission's mapping data improvement and work with the Commission to update the data/map	<input type="checkbox"/>	broadband mapping data updates and feedback	January	December			
	Activity 3	collect public feedback	<input type="checkbox"/>	public feedback surveys	January	December			
Objective 2, Identifying potential CASF infrastructure projects or potential broadband deployment projects related to new programs created under SB 156 and AB 164, along with other opportunities, where ISPs can expand and improve their infrastructure and service offerings to achieve the goal of reaching 98% broadband deployment in each consortia region	Activity 1	gather market data, undertake studies to identify priority areas	<input type="checkbox"/>	report of priority areas	January	December	1. 4 priority areas identified 2. 4 CASF infrastructure projects identified	Project Management Software	NBNCBC Member Counties
	Activity 3	identify CASF infrastructure projects	<input type="checkbox"/>	gap analysis report and other relevant analysis reports	January	December			
Objective 3, Assisting potential CASF infrastructure applicants or potential applicants for broadband deployment projects related to the new programs created under SB 156 and AB 164 in the project development or grant application process	Activity 2	provide information and data about broadband availability and demand aggregation to ISPs, and inform them about CASF and assist them in identifying CASF project areas	<input type="checkbox"/>	Progress reports on cost-effective strategy implementation	January	December	1. 4 infrastructure applications assisted 2. 4 ISPs assisted	Project Management Software	NBNCBC Member Counties
	Activity 3	work with ISPs to develop projects and grant applications	<input type="checkbox"/>	description of infrastructure application development	January	December			
Objective 4, Conducting activities that will lead to or that can be reasonably expected to lead to CASF infrastructure projects or broadband deployment projects related to new programs created under SB 156 and AB 164, including the Federal Funding Account, Middle-Mile, Broadband Loan Loss Reserve, and Local Agency Technical Assistance.	Activity 1	In the past, NBNCBC divided grant funds and implemented tasks that benefitted each county individually, such as strategic planning, design and engineering, etc. In this consortia cycle, NBNCBC member counties will also complete a variety of tasks with a regional focus that will result in CASF infrastructure and broadband deployment projects. These activities will help implement individual county and regional initiatives more effectively by coordinating resources for joint purposes. Activities may include: 1. Governance Analysis for Regional Broadband Infrastructure: This activity will focus in analyzing new and existing governance structures to increase broadband access throughout the region. The initiative will account for various factors tied towards regional strategy, as well as financial considerations. The outcome will result in a more effective approach to delivering a public benefit to the region's unserved constituents. 2. Regional Strategic Plan Alignment: This activity will focus on coordinating NBNCBC's member counties completed strategic planning initiatives into a regional strategy, combining key findings and recommendations for next steps identified by each body of work. The initiative will continue to drive regional outreach and engagement to identify current priorities including policy, infrastructure, asset inventory, broadband availability mapping, recovery, and resilience, and more. The outcome will combine regional efforts to close the digital divide more effectively. 3. Environmental Impact Report for Broadband Deployment Projects: As stated in the State CEQA Guidelines, an EIR is an "informational document" intended to inform public agency decision makers and the public of the significant environmental effects of a project, identify possible ways to minimize the significant effects, and describe reasonable alternatives to the project. This initiative will focus on the NBNCBC region with a goal to identify solutions to avoid major environmental issues in future deployment projects. This will also help identify best practices for construction standards that aligns with the regional strategy. 4. Other key activities NBNCBC identifies throughout the planning process that align with the scope of work in Objective 4. In addition to NBNCBC regional activities, member counties may have individual county activities requiring use of grant funds.	<input type="checkbox"/>	Deliverables may include: 1 (one) Completed Governance Analysis for Regional Broadband Infrastructure 1 (one) Regional Broadband Strategic Plan Document 1 (one) Completed Environmental Impact Report for the NBNCBC region	January	December	1. 2 workplan reports 2. 1 draft document 3. 1 deployment project	Project Management Software	Consultant and NBNCBC county teams
	Activity 4	Manage and Oversee the Consortia Grant	<input type="checkbox"/>	progress reports and funding reimbursement requests	January	December	2 fiscal progress reports	Project Management Software	Fiscal Agent
Objective 5, Assisting the Commission in publicizing requests for wireline testing volunteers in areas, as needed	Activity 1	publicize wireline testing volunteer requests	<input type="checkbox"/>	publicizing materials and list of testing volunteers	January	December	1. 4 wireline testing conducted 2. 4 mapping data updates identified as a result of testing	Project Management Software	NBNCBC Member Counties and CPUC
	Activity 2	assist volunteers in wireline testing	<input type="checkbox"/>	Wireline testing training materials	January	December			
	Activity 3	collect and analyze wireline testing data	<input type="checkbox"/>	Wireline testing data analysis	January	December			
Conducting and Submitting annual audit reports, as required	Annual Audit	Provide the required annual audit report	<input type="checkbox"/>	Annual audit report	November	December	n/a	n/a	Fiscal Agent

Appendix A-4, ANNUAL WORK PLAN AND PERFORMANCE METRICS PLAN (see Sec VI. B)

Appendix A-4, ANNUAL WORK PLAN AND PERFORMANCE METRICS PLAN (see Sec VI. B)										
Name of Consortium:		North Bay North Coast Broadband Consortium								
Name of Project:		WEST CONNECT								
Proposed Start Date of Project:		January 1st, 2023								
Broadband deployment activities funded by other state or federal grants										
Confirmation that CASF consortium budget does not duplicate any other sources of funding		Confirmed <input type="checkbox"/> Check Box					If checked, explain why there is no funding duplication: There is no funding duplication because NBNBCB has not completed the activities listed in this work plan and does not have funding available to complete the following planning activities.			
Year 2 [2024]										
Objective	Activity Description	Start-Up Activity	Deliverable(s) *	Beginning Month	End Month	Performance Measure(s)*	Method for Performance Tracking and Measuring	Responsible Party(ies)		
Objective 1. Collaborating with the Commission and other state agencies to engage regional consortia, local officials, ISPs, stakeholders, and consumers regarding priority areas and cost-effective strategies to achieve the broadband access goal	Activity 1	utilize the Commission's broadband maps as relevant to the geographical areas	<input type="checkbox"/>	Regional broadband deployment current state assessment analysis	January	December	1. 4 mapping data updates 2. 4 public feedback surveys	Project Management Software	NBNBCB Member Counties	
	Activity 2	identify the Commission's mapping data improvement and work with the Commission to update the data/map	<input type="checkbox"/>	broadband mapping data updates and feedback	January	December				
	Activity 3	collect public feedback	<input type="checkbox"/>	public feedback surveys	January	December				
Objective 2. Identifying potential CASF infrastructure projects or potential broadband deployment projects related to new programs created under SB 156 and AB 164, along with other opportunities, where ISPs can expand and improve their infrastructure and service offerings to achieve the goal of reaching 98% broadband deployment in each consortia region	Activity 1	gather market data, undertake studies to identify priority areas	<input type="checkbox"/>	report of priority areas	January	December	1. 4 priority areas identified 2. 4 CASF infrastructure projects identified	Project Management Software	NBNBCB Member Counties	
	Activity 3	Identify CASF infrastructure projects	<input type="checkbox"/>	gap analysis report and other relevant analysis reports	January	December				
Objective 3. Assisting potential CASF infrastructure applicants or potential applicants for broadband deployment projects related to the new programs created under SB 156 and AB 164 in the project development or grant application process	Activity 2	provide information and data about broadband availability and demand aggregation to ISPs; and inform them about CASF and assist them in identifying CASF project areas	<input type="checkbox"/>	Progress reports on cost-effective strategy implementation	January	December	1. 4 infrastructure applications assisted 2. 4 ISPs assisted	Project Management Software	NBNBCB Member Counties	
	Activity 3	work with ISPs to develop projects and grant applications	<input type="checkbox"/>	description of infrastructure application development	January	December				
Objective 4. Conducting activities that will lead to or that can be reasonably expected to lead to CASF infrastructure projects or broadband deployment projects related to new programs created under SB 156 and AB 164, including the Federal Funding Account, Middle-Mile, Broadband Loan Loss Reserve, and Local Agency Technical Assistance.	Activity 1	In the past, NBNBCB divided grant funds and implemented tasks that benefitted each county individually, such as strategic planning, design and engineering, etc. In this consortia cycle, NBNBCB member counties will also complete a variety of tasks with a regional focus that will result in CASF infrastructure and broadband deployment projects. These activities will help implement individual county and regional initiatives more effectively by coordinating resources for joint purposes. Activities may include: 1. Governance Analysis for Regional Broadband Infrastructure: This activity will focus in analyzing new and existing governance structures to increase broadband access throughout the region. The initiative will account for various factors tied towards regional strategy, as well as financial considerations. The outcome will result in a more effective approach to delivering a public benefit to the region's unserved constituents. 2. Regional Strategic Plan Alignment: This activity will focus on coordinating NBNBCB's member counties completed strategic planning initiatives into a regional strategy, combining key findings and recommendations for next steps identified by each body of work. The initiative will continue to drive regional outreach and engagement to identify current priorities including policy, infrastructure, asset inventory, broadband availability mapping, recovery, and resilience, and more. The outcome will combine regional efforts to close the digital divide more effectively. 3. Environmental Impact Report for Broadband Deployment Projects: As stated in the State CEQA Guidelines, an EIR is an "informational document" intended to inform public agency decision makers and the public of the significant environmental effects of a project, identify possible ways to minimize the significant effects, and describe reasonable alternatives to the project. This initiative will focus on the NBNBCB region with a goal to identify solutions to avoid major environmental issues in future deployment projects. This will also help identify best practices for construction standards that aligns with the regional strategy. 4. Other key activities NBNBCB identifies throughout the planning process that align with the scope of work in Objective 4. In addition to NBNBCB regional activities, member counties may have individual county activities requiring use of grant funds.	<input type="checkbox"/>	Deliverables may include: 1 (one) Completed Governance Analysis for Regional Broadband Infrastructure 1 (one) Regional Broadband Strategic Plan Document 1 (one) Completed Environmental Impact Report for the NBNBCB region	January	December	1. 2 workplan reports 2. 1 draft document 3. 1 deployment project	Project Management Software	Consultant and NBNBCB county teams	
	Activity 4	Manage and Oversee the Consortia Grant	<input type="checkbox"/>	progress reports and funding reimbursement requests	January	December	2 fiscal progress reports			Project Management Software
Objective 5. Assisting the Commission in publicizing requests for wireline testing volunteers in areas, as needed	Activity 1	publicize wireline testing volunteer requests	<input type="checkbox"/>	publicizing materials and list of testing volunteers	January	December	1. 4 wireline testing conducted 2. 4 mapping data updates identified as a result of testing	Project Management Software	NBNBCB Member Counties and CPUC	
	Activity 2	assist volunteers in wireline testing	<input type="checkbox"/>	Wireline testing training materials	January	December				
	Activity 3	collect and analyze wireline testing data	<input type="checkbox"/>	Wireline testing data analysis	January	December				
Conducting and Submitting annual audit reports, as required	Annual Audit	Example: provide the required annual audit report	<input type="checkbox"/>	Annual audit report	November	December	n/a	n/a	Fiscal Agent	

Appendix A-4, ANNUAL WORK PLAN AND PERFORMANCE METRICS PLAN (see Sec VI. B)										
Name of Consortium:		North Bay North Coast Broadband Consortium								
Name of Project:		WEST CONNECT								
Proposed Start Date of Project:		January 1st, 2023								
Broadband deployment activities funded by other state or federal grants										
Confirmation that CASF consortium budget does not duplicate any other sources of funding		Confirmed <input type="checkbox"/> Check Box					If checked, explain why there is no funding duplication: There is no funding duplication because NBNBCB has not completed the activities listed in this work plan and does not have funding available to complete the following planning activities.			
Year 3 [2025]										
Objective	Activity Description	Start-Up Activity	Deliverable(s) *	Beginning Month	End Month	Performance Measure(s)*	Method for Performance Tracking and Measuring	Responsible Party(ies)		
Objective 1. Collaborating with the Commission and other state agencies to engage regional consortia, local officials, ISPs, stakeholders, and consumers regarding priority areas and cost-effective strategies to achieve the broadband access goal	Activity 1	utilize the Commission's broadband maps as relevant to the geographical areas	<input type="checkbox"/>	Regional broadband deployment current state assessment analysis	January	December	1. 4 mapping data updates 2. 4 public feedback surveys	Project Management Software NBNBCB Member Counties		
	Activity 2	identify the Commission's mapping data improvement and work with the Commission to update the data/map	<input type="checkbox"/>	broadband mapping data updates and feedback	January	December				
	Activity 3	collect public feedback	<input type="checkbox"/>	public feedback surveys	January	December				
Objective 2. Identifying potential CASF infrastructure projects or potential broadband deployment projects related to new programs created under SB 156 and AB 164, along with other opportunities, where ISPs can expand and improve their infrastructure and service offerings to achieve the goal of reaching 98% broadband deployment in each consortia region	Activity 1	gather market data, undertake studies to identify priority areas	<input type="checkbox"/>	report of priority areas	January	December	1. 4 priority areas identified 2. 4 CASF infrastructure projects identified	Project Management Software NBNBCB Member Counties		
	Activity 3	identify CASF infrastructure projects	<input type="checkbox"/>	gap analysis report and other relevant analysis reports	January	December				
Objective 3. Assisting potential CASF infrastructure applicants or potential applicants for broadband deployment projects related to the new programs created under SB 156 and AB 164 in the project development or grant application process	Activity 2	provide information and data about broadband availability and demand aggregation to ISPs; and inform them about CASF and assist them in identifying CASF project areas	<input type="checkbox"/>	Progress reports on cost-effective strategy implementation	January	December	1. 4 infrastructure applications assisted 2. 4 ISPs assisted	Project Management Software NBNBCB Member Counties		
	Activity 3	work with ISPs to develop projects and grant applications	<input type="checkbox"/>	description of infrastructure application development	January	December				
Objective 4. Conducting activities that will lead to or that can be reasonably expected to lead to CASF infrastructure projects or broadband deployment projects related to new programs created under SB 156 and AB 164, including the Federal Funding Account, Middle-Mile, Broadband Loan Loss Reserve, and Local Agency Technical Assistance.	Activity 1	In the past, NBNBCB divided grant funds and implemented tasks that benefitted each county individually, such as strategic planning, design and engineering, etc. In this consortia cycle, NBNBCB member counties will also complete a variety of tasks with a regional focus that will result in CASF infrastructure and broadband deployment projects. These activities will help implement individual county and regional initiatives more effectively by coordinating resources for joint purposes. Activities may include: 1. Governance Analysis for Regional Broadband Infrastructure: This activity will focus on analyzing new and existing governance structures to increase broadband access throughout the region. The initiative will account for various factors tied towards regional strategy, as well as financial considerations. The outcome will result in a more effective approach to delivering a public benefit to the region's unserved constituents. 2. Regional Strategic Plan Alignment: This activity will focus on coordinating NBNBCB's member counties completed strategic planning initiatives into a regional strategy, combining key findings and recommendations for next steps identified by each body of work. The initiative will continue to drive regional outreach and engagement to identify current priorities including policy, infrastructure, asset inventory, broadband availability mapping, recovery, and resilience, and more. The outcome will combine regional efforts to close the digital divide more effectively. 3. Environmental Impact Report for Broadband Deployment Projects: As stated in the State CEQA Guidelines, an EIR is an "informational document" intended to inform public agency decision makers and the public of the significant environmental effects of a project, identify possible ways to minimize the significant effects, and describe reasonable alternatives to the project. This initiative will focus on the NBNBCB region with a goal to identify solutions to avoid major environmental issues in future deployment projects. This will also help identify best practices for construction standards that aligns with the regional strategy. 4. Other key activities NBNBCB identifies throughout the planning process that align with the scope of work in Objective 4. In addition to NBNBCB regional activities, member counties may have individual county activities requiring use of grant funds.	<input type="checkbox"/>	Deliverables may include: 1 (one) Completed Governance Analysis for Regional Broadband Infrastructure 1 (one) Regional Broadband Strategic Plan Document 1 (one) Completed Environmental Impact Report for the NBNBCB region	January	December	1. 2 workplan reports 2. 1 final document 3. 1 deployment project	Project Management Software Consultant and NBNBCB county teams		
	Activity 4	Manage and Oversee the Consortia Grant	<input type="checkbox"/>	progress reports and funding reimbursement requests	January	December	2 fiscal progress reports		Fiscal Agent	
Objective 5. Assisting the Commission in publicizing requests for wireline testing volunteers in areas, as needed	Activity 1	publicize wireline testing volunteer requests	<input type="checkbox"/>	publicizing materials and list of testing volunteers	January	December	1. 4 wireline testing conducted 2. 4 mapping data updates identified as a result of testing	Project Management Software NBNBCB Member Counties and CPUC		
	Activity 2	assist volunteers in wireline testing	<input type="checkbox"/>	Wireline testing training materials	January	December				
	Activity 3	collect and analyze wireline testing data	<input type="checkbox"/>	Wireline testing data analysis	January	December				
Conducting and Submitting annual audit reports, as required	Annual Audit	Example: provide the required annual audit report	<input type="checkbox"/>	Annual audit report	November	December	n/a	n/a	Fiscal Agent	

Appendix A-4, ANNUAL WORK PLAN AND PERFORMANCE METRICS PLAN (see Sec VI. B)									
[Consortium Members] create a separate work plan and performance metrics plan for each work plan year, if seeking multi-year funding.									
Name of Consortium:		Northeastern California Connect Consortium							
Name of Project:		Connecting Northeastern California							
Proposed Start Date of Project:		1-Jul-23							
Broadband deployment activities funded by other state or federal grants		N/A							
Confirmation that CASF consortium budget does not duplicate any other sources of funding		Confirmed		<input type="checkbox"/> Ours If checked, explain why there is no funding duplication: The CASF consortium budget does not duplicate any other sources of funding. The Collective has other broadband related funding through CEIT and potentially through the CASF Adoption account. The CEIT funds will be used to promote the Affordable Connectivity Program (ACP) and engage local jurisdictions with the adoption of the Getting Connected Resource Guide and Best Practices Check List. The CASF Adoption funds, if awarded, will fund the adoption projects at the Collective. The CASF Consortium funds will cover other broadband related projects such as a supporting ISP applications, need-gap analysis, inventory of public assets, and identifying and coordinating with regional stakeholders.					
Year 1 (2023-2024) (see instructions below for work plan terminology definitions and requirements)									
Objective	Activity Description	Start-Up Activity	Deliverable(s) *	Beginning Month	End Month	Performance Measure(s)	Method for Performance Tracking and Measures	Responsible Party(ies)	
Objective 1. Collaborating with the Commission and other state agencies to engage regional consortia, local officials, ISPs, stakeholders, and consumers regarding priority areas and cost-effective strategies to achieve the broadband access goal	Activity 1	Carry out an assessment of regional broadband deployment based on CPUC's broadband data and maps.	<input type="checkbox"/> Report of broadband deployment status per county identifying gaps to CASF goal	7/1/2023	12/31/2023	1. Broadband deployment status reports per county 2. 1 continuous outreach campaign per county and 3. 2 public feedback forms and surveys, and CalSPEED tests	1. Tracking and measuring of performance measures on a monthly basis 2. Generating quarterly reports of performance measures 3. Filing bi-annual reports to the CPUC 4. Based on CPUC feedback, measuring tracking and reporting can be adjusted	Project Manager	
	Activity 2	Conduct marketing and outreach to local broadband stakeholders and residential customers	<input type="checkbox"/> Marketing and outreach materials and outreach summary	7/1/2023	12/31/2023	1. 2 information, data and maps packages provided to ISPs 2. 4 local broadband stakeholders briefed about and supporting potential CASF projects		Project Manager	
	Activity 3	Gather public feedback and input on broadband service and needs from local broadband stakeholders and residential customers	<input type="checkbox"/> Public feedback forms and surveys, CalSPEED measurements, and public feedback input report	7/1/2023	12/31/2023	3. 2 public feedback forms and surveys, and CalSPEED tests 4. 3 priority areas maps and lists 5. 3 priority areas data files and public feedback summaries		Project Manager	
	Activity 4	Consolidate public feedback and input on broadband service and needs and map all results to identify priority areas for broadband deployments	<input type="checkbox"/> Priority areas maps and lists based on public feedback and broadband deployment status	7/1/2023	12/31/2023			Project Manager	
	Activity 5	Work with the CPUC to update the broadband data/map, including priority areas and public feedback input	<input type="checkbox"/> Priority areas data and public feedback summary material to submit to the CPUC	7/1/2023	12/31/2023			Project Manager	
Objective 2. Identifying potential CASF infrastructure projects or potential broadband deployment projects related to new programs created under SB 156 and AB 164, along with other opportunities, where ISPs can expand and improve their infrastructure and service offerings to achieve the goal of reaching 98% broadband deployment in each consortia region	Activity 1	Carry out a data-based analysis to identify priority areas, incorporating input from local partners and asset inventories information	<input type="checkbox"/> Report and maps of identified priority areas for broadband infrastructure projects	10/1/2023	3/31/2024	1. 6 priority areas identified 2. 5 ISPs and potential partners identified 3. 1 need-gap analysis per county 4. 3 potential CASF infrastructure projects identified	1. Tracking and measuring of performance measures on a monthly basis 2. Generating quarterly reports of performance measures 3. Filing bi-annual reports to the CPUC 4. Based on CPUC feedback, measuring tracking and reporting can be adjusted	Project Manager	
	Activity 2	Identify ISPs with interest and capacity for potential infrastructure projects in priority areas and also identify key local partners	<input type="checkbox"/> Report of ISPs for potential priority areas projects and potential project partners	10/1/2023	3/31/2024	5. 2 complementary funding opportunities and solutions identified		Project Manager	
	Activity 3	Carry out a need-gap analysis for priority areas	<input type="checkbox"/> Need-gap analysis report	10/1/2023	3/31/2024			Project Manager	
	Activity 4	Identify potential CASF infrastructure projects in priority areas	<input type="checkbox"/> Report of potential CASF infrastructure projects identified - if under NDA, confidentiality must apply to some report items	10/1/2023	3/31/2024			Project Manager	
	Activity 5	Identify complementary funding opportunities and solutions involving local partners and organizations	<input type="checkbox"/> Report of other potential funding opportunities and solutions	10/1/2023	3/31/2024			Project Manager	
Objective 3. Assisting potential CASF infrastructure applicants or potential applicants for broadband deployment projects related to the new programs created under SB 156 and AB 164 in the project development or grant application process	Activity 1	Inform ISPs about CASF and share priority areas information for assessing feasibility and viability of potential projects	<input type="checkbox"/> Reports of assessment of potential CASF infrastructure projects	12/1/2023	3/31/2024	1. 6 priority areas shared with ISPs 2. 2 information, data and maps packages provided to ISPs 3. 4 local broadband stakeholders briefed about and supporting potential CASF projects	1. Tracking and measuring of performance measures on a monthly basis 2. Generating quarterly reports of performance measures 3. Filing bi-annual reports to the CPUC 4. Based on CPUC feedback, measuring tracking and reporting can be adjusted	Project Manager	
	Activity 2	Provide information, data and maps to ISPs of broadband availability, market and demand aggregation, strategic assets, and potential local partners, with emphasis on priority areas	<input type="checkbox"/> Reports of information, data, maps and others provided to ISPs - if under NDA, confidentiality must apply to some report items	12/1/2023	3/31/2024	4. 5 strategic partnerships established for potential CASF projects 5. 3 ISPs and potential infrastructure projects		Project Manager	
	Activity 3	Support ISPs to connect with local broadband stakeholders to gather support for potential CASF projects	<input type="checkbox"/> Report of local stakeholders assessing and supporting potential CASF projects	12/1/2023	3/31/2024			Project Manager	
	Activity 4	Support ISPs to develop strategic partnerships to achieve cost-effective broadband deployment	<input type="checkbox"/> Report of strategic partnership to achieve cost-effective CASF projects	12/1/2023	3/31/2024			Project Manager	
	Activity 5	Support ISPs to prepare CASF infrastructure project applications and application items including letters of support	<input type="checkbox"/> Report of CASF infrastructure application developments - if under NDA, confidentiality must apply to some report items	12/1/2023	3/31/2024			Project Manager	
Objective 4. Conducting activities that will lead to or that can be reasonably expected to lead to CASF infrastructure projects or broadband deployment projects related to new programs created under SB 156 and AB 164, including the Federal Funding Account, Middle-Mile, Broadband Loan Loss Reserve, and Local Agency Technical Assistance.	Activity 1	Support project permitting activities for CASF applications or projects	<input type="checkbox"/> Reports of project permit support for CASF applications or projects	7/1/2023	6/30/2024	1. 5 project permits supported for CASF applications or projects 2. 5 stakeholders engaged	1. Tracking and measuring of performance measures on a monthly basis 2. Generating quarterly reports of performance measures 3. Filing bi-annual reports to the CPUC 4. Based on CPUC feedback, measuring tracking and reporting can be adjusted	Project Manager	
	Activity 2	Engage stakeholders to better understand and explain regional broadband needs and solutions	<input type="checkbox"/> Broadband stakeholders outreach summary	7/1/2023	6/30/2024	3. 1 inventory of public assets per county with emphasis on priority and potential project areas		Project Manager	
	Activity 3	Continue developing an inventory of public assets (e.g. rights of ways, publicly owned towers, public utility poles, equipment housing, publicly owned property)	<input type="checkbox"/> Report of work with local public works and planning departments and generation of a public assets inventory	7/1/2023	6/30/2024	4. 3 potential projects areas were conducted demand assessment and aggregation, and speed tests and validation		Project Manager	
	Activity 4	Support demand aggregation, conducting speed tests and validation efforts	<input type="checkbox"/> Report of potential demand, demand aggregation, speed tests and validation in potential project areas	7/1/2023	6/30/2024			Project Manager	
	Activity 5		<input type="checkbox"/>					Project Manager	
Objective 5. Assisting the Commission in publicizing requests for wireline testing volunteers in areas, as needed	Activity 1	Publicize CalSPEED for Home marketing materials	<input type="checkbox"/> Marketing materials produced by the consortium	7/1/2023	6/30/2024	1. 20 volunteers signed up in the consortium region. 2. 5 outlets CalSPEED was promoted	1. Tracking and measuring of performance measures on a monthly basis 2. Generating quarterly reports of performance measures 3. Filing bi-annual reports to the CPUC 4. Based on CPUC feedback, measuring tracking and reporting can be adjusted	Project Manager	
	Activity 2	Promote volunteers to sign-up for the study at www.calspeed.net	<input type="checkbox"/> List of outlets where CalSPEED for Home has been posted, presented or otherwise promoted	7/1/2023	6/30/2024			Project Manager	
	Activity 3	Educate public on importance of the CalSPEED study	<input type="checkbox"/> Educational materials used to communicate to the public	7/1/2023	6/30/2024			Project Manager	
	Activity 4		<input type="checkbox"/>					Project Manager	
	Activity 5		<input type="checkbox"/>					Project Manager	
Conducting and Submitting annual audit reports, as required	Annual Audit	Provide the required annual audit report	<input type="checkbox"/> Annual audit report			n/a	n/a	Fiscal Agent	

Appendix A.4. ANNUAL WORK PLAN AND PERFORMANCE METRICS PLAN (see Sec VI B)								
[Consortium Members create a separate work plan and performance metrics plan for each work plan year, if seeking multi-year funding]								
Name of Consortium:		Northeastern California Connect Consortium						
Name of Project:		Connecting Northeastern California						
Proposed Start Date of Project:		1-Jul-23						
Broadband deployment activities funded by other state or federal grants		N/A						
Confirmation that CASF consortium budget does not duplicate any other sources of funding		Confirmed <input type="checkbox"/> Yes		If checked, explain why there is no funding duplication. The CASF consortium budget does not duplicate any other sources of funding. The Collective has other broadband related funding through CEITP and potentially through the CASF Adoption account. The CEITP funds will be used to promote the Affordable Connectivity Program (ACP) and engage local jurisdictions with the adoption of the Getting Connected Resource Guide and Best Practices Check List. The CASF Adoption funds, if awarded, will fund the adoption projects at the Collective. The CASF Consortia funds will cover other broadband related projects such as a supporting ISP applications, need-gap analysis, inventory of public assets, and identifying and coordinating with regional stakeholders.				
Year 2 (2024-2025) <i>(see instructions below for work plan terminology definitions and requirements)</i>								
Objective	Activity Description	Start-Up Activity	Deliverable(s) *	Beginning Month	End Month	Performance Measure(s)*	Method for Performance Tracking and Measure	Responsible Party(ies)
Objective 1. Collaborating with the Commission and other state agencies to engage regional consortia, local officials, ISPs, stakeholders, and consumers regarding priority areas and cost-effective strategies to achieve the broadband access goal	Activity 1	Updating on assessment of regional broadband deployment based on latest CPUC's broadband data and maps.	<input type="checkbox"/> Update report of broadband deployment status per county identifying gaps to CASF goal	7/1/2024	12/31/2024	1. Broadband deployment status reports per county 2. 1 continuous outreach campaign per county and collaborative work agreements as results of the campaigns 3. 2 public feedback forms and surveys, and CalSpeed tests 4. 3 priority areas maps and lists 5. 3 priority areas data files and public feedback summaries	1. Tracking and measuring of performance measures on a monthly basis 2. Generating quarterly reports of performance measures 3. Filing bi-annual reports to the CPUC 4. Based on CPUC feedback, measuring, tracking and reporting can be adjusted	Project Manager
	Activity 2	Continue conducting marketing and outreach to local broadband stakeholders and residential customers	<input type="checkbox"/> Marketing and outreach materials and outreach summary	7/1/2024	12/31/2024			Project Manager
	Activity 3	Continue gathering public feedback and input on broadband service and needs from local broadband stakeholders and residential customers	<input type="checkbox"/> Public feedback forms and surveys, CalSPEED measurements, and public feedback input report	7/1/2024	12/31/2024			Project Manager
	Activity 4	Continue consolidating public feedback and input on broadband service and needs and map all results to identify priority areas for broadband deployments	<input type="checkbox"/> Updates on priority areas maps and lists based on public feedback and broadband deployment status	7/1/2024	12/31/2024			Project Manager
	Activity 5	Continue working with the CPUC to update the broadband planning, including priority areas and public feedback input	<input type="checkbox"/> Updated priority areas data and public feedback summary material to submit to the CPUC	7/1/2024	12/31/2024			Project Manager
Objective 2. Identifying potential CASF infrastructure projects or potential broadband deployment projects related to new programs created under SB 156 and AB 164, along with other opportunities, where ISPs can expand and improve their infrastructure and service offerings to achieve the goal of reaching 98% broadband deployment in each consortia region	Activity 1	Updating on data-based analysis to identify priority areas, incorporating input from local partners and asset inventories information	<input type="checkbox"/> Updates on identified priority areas for broadband infrastructure projects	10/1/2024	3/31/2025	1. 6 priority areas identified 2. 5 ISPs or potential partners identified 3. 1 need-gap analysis per county 4. 3 potential CASF infrastructure projects identified 5. 2 complementary funding opportunities and solutions identified	1. Tracking and measuring of performance measures on a monthly basis 2. Generating quarterly reports of performance measures 3. Filing bi-annual reports to the CPUC 4. Based on CPUC feedback, measuring, tracking and reporting can be adjusted	Project Manager
	Activity 2	Continue identifying ISPs with interest and capacity for potential infrastructure projects in priority areas and also identify key local partners	<input type="checkbox"/> Update report of ISPs for potential priority areas projects and potential project partners	10/1/2024	3/31/2025			Project Manager
	Activity 3	Continue carrying out a need-gap analysis for priority areas	<input type="checkbox"/> Updated need-gap analysis report	10/1/2024	3/31/2025			Project Manager
	Activity 4	Continue identifying potential CASF infrastructure projects in priority areas	<input type="checkbox"/> Updates report of potential CASF infrastructure projects identified - if under NDA, confidentiality must apply to some report items	10/1/2024	3/31/2025			Project Manager
	Activity 5	Continue identifying complementary funding opportunities and solutions involving local partners and organizations	<input type="checkbox"/> Updates report of other potential funding opportunities and solutions	10/1/2024	3/31/2025			Project Manager
Objective 3. Assisting potential CASF infrastructure applicants or potential applicants for broadband deployment projects related to the new programs created under SB 156 and AB 164 in the project development or grant application process	Activity 1	Continue informing ISPs about CASF and share priority areas information for assessing feasibility and viability of potential projects	<input type="checkbox"/> Updates reports of assessment of potential CASF infrastructure projects	12/1/2024	3/31/2025	1. 6 priority areas shared with ISPs 2. 2 information, data and maps packages provided to ISPs 3. 9 local broadband stakeholders briefed about and supporting potential CASF projects 4. 5 strategic partnerships established for potential CASF projects 5. 3 ISPs and potential infrastructure projects	1. Tracking and measuring of performance measures on a monthly basis 2. Generating quarterly reports of performance measures 3. Filing bi-annual reports to the CPUC 4. Based on CPUC feedback, measuring, tracking and reporting can be adjusted	Project Manager
	Activity 2	Continue providing information, data and maps to ISPs of broadband availability, market and demand aggregation, strategic assets, and potential local partners, with emphasis on priority areas	<input type="checkbox"/> Updates reports of information, data, maps and others provided to ISPs - if under NDA, confidentiality must apply to some report items	12/1/2024	3/31/2025			Project Manager
	Activity 3	Continue supporting ISPs to connect with local broadband stakeholders to gather support for potential CASF projects	<input type="checkbox"/> Updates report of local stakeholders assessing and supporting potential CASF projects	12/1/2024	3/31/2025			Project Manager
	Activity 4	Continue supporting ISPs to develop strategic partnerships to achieve cost-effective broadband deployment	<input type="checkbox"/> Updates report of strategic partnership to achieve cost-effective CASF projects	12/1/2024	3/31/2025			Project Manager
	Activity 5	Continue supporting ISPs to prepare CASF infrastructure project applications and application letters including letters of support	<input type="checkbox"/> Updates report of CASF infrastructure application development - if under NDA, confidentiality must apply to some report items	12/1/2024	3/31/2025			Project Manager
Objective 4. Conducting activities that will lead to or that can be reasonably expected to lead to CASF infrastructure projects or broadband deployment projects related to new programs created under SB 156 and AB 164, including the Federal Funding Account, Middle Mile, Broadband Loan Loss Reserve, and Local Agency Technical Assistance	Activity 1	Continue supporting project permitting activities for CASF applications or projects	<input type="checkbox"/> Updates reports of project permit support for CASF applications or projects	7/1/2024	6/30/2025	1. 5 project permits supported for CASF applications or projects 2. 5 stakeholders engaged 3. 1 inventory of public assets per county with emphasis on priority and potential project areas 4. 3 potential project areas were conducted demand assessment and aggregation, and speed tests and validation	1. Tracking and measuring of performance measures on a monthly basis 2. Generating quarterly reports of performance measures 3. Filing bi-annual reports to the CPUC 4. Based on CPUC feedback, measuring, tracking and reporting can be adjusted	Project Manager
	Activity 2	Continue engaging stakeholders to better understand and explain regional broadband needs and solutions	<input type="checkbox"/> Broadband stakeholders outreach summary	7/1/2024	6/30/2025			Project Manager
	Activity 3	Continue developing an inventory of public assets (e.g. rights-of-ways, publicly owned towers, public utility poles, equipment housing, publicly owned property)	<input type="checkbox"/> Updates report of work with local public works and planning departments and generation of a public assets inventory	7/1/2024	6/30/2025			Project Manager
	Activity 4	Continue supporting demand aggregation, conducting speed tests and validation efforts	<input type="checkbox"/> Updates report of potential demand, demand aggregation, speed tests and validation in potential project areas	7/1/2024	6/30/2025			Project Manager
	Activity 5		<input type="checkbox"/>					Project Manager
Objective 5. Assisting the Commission in publishing requests for wireless testing volunteers in areas, as needed	Activity 1	Publishes CalSPEED for Home marketing materials	<input type="checkbox"/> Marketing materials produced by the consortium.	7/1/2024	6/30/2025	1. 20 volunteers signed up in the consortium region. 2. 5 outlets CalSPEED was promoted	1. Tracking and measuring of performance measures on a monthly basis 2. Generating quarterly reports of performance measures 3. Filing bi-annual reports to the CPUC 4. Based on CPUC feedback, measuring, tracking and reporting can be adjusted	Project Manager
	Activity 2	Promote volunteers to sign-up for the study at www.calspeed.net	<input type="checkbox"/> List of outlets where CalSPEED for Home has been posted, presented or otherwise promoted.	7/1/2024	6/30/2025			Project Manager
	Activity 3	Educate public on importance of the CalSPEED study	<input type="checkbox"/> Educational materials used to communicate to the public.	7/1/2024	6/30/2025			Project Manager
	Activity 4		<input type="checkbox"/>					Project Manager
	Activity 5		<input type="checkbox"/>					Project Manager
Conducting and Submitting annual audit reports, as required	Annual Audit	Provide the required annual audit report	<input type="checkbox"/> Annual audit report			n/a	n/a	Fiscal Agent

Appendix A.4. ANNUAL WORK PLAN AND PERFORMANCE METRICS PLAN (see Sec VI B)								
[Consortium Members create a separate work plan and performance metrics plan for each work plan year, if seeking multi-year funding]								
Name of Consortium:		Northeastern California Connect Consortium						
Name of Project:		Connecting Northeastern California						
Proposed Start Date of Project:		1-Jul-23						
Broadband deployment activities funded by other state or federal grants		N/A						
Confirmation that CASF consortium budget does not duplicate any other sources of funding		<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If checked, explain why there is no funding duplication: The CASF consortium budget does not duplicate any other sources of funding. The Collective has other broadband related funding through CETF and potentially through the CASF Adoption account. The CETF funds will be used to promote the Affordable Connectivity Program (ACP) and engage local jurisdictions with the adoption of the Getting Connected Resource Guide and Best Practices Check List. The CASF Adoption funds, if awarded, will fund the adoption projects at the Collective. The CASF Consortia funds will cover other broadband related projects such as a supporting ISP applications, need-gap analysis, inventory of public assets, and identifying and coordinating with regional stakeholders.						
Year 3 (2025-2026)								
<i>(see instructions below for work plan terminology definitions and requirements)</i>								
Objective	Activity Description	Start-Up Activity	Deliverable(s) *	Beginning Month	End Month	Performance Measure(s)*	Method for Performance Tracking and Measuring	Responsible Party(ies)
Objective 1. Collaborating with the Commission and other state agencies to engage regional consortia, local officials, ISPs, stakeholders, and consumers regarding priority areas and cost-effective strategies to achieve the broadband access goal	Activity 1	Updates on assessment of regional broadband deployment based on latest CPUC broadband data and maps.	<input type="checkbox"/> Update report of broadband deployment status per county identifying gaps to CASF goal	7/1/2025	12/31/2025	1. Broadband deployment status report per county 2. 1 continuous outreach campaign per county and action items and collaborative work agreements as results of the campaigns 3. 2 public feedback forms and surveys, and CalSpeed tests 4. 3 priority areas data files and public feedback summaries	1. Tracking and measuring of performance measures on a monthly basis 2. Generating quarterly reports of performance measures 3. Filing bi-annual reports to the CPUC 4. Based on CPUC feedback, measuring tracking and reporting can be adjusted	Project Manager
	Activity 2	Continue conducting marketing and outreach to local broadband stakeholders and residential customers	<input type="checkbox"/> Marketing and outreach materials and outreach summary	7/1/2025	12/31/2025			Project Manager
	Activity 3	Continue gathering public feedback and input on broadband service and needs from local broadband stakeholders and residential customers	<input type="checkbox"/> Public feedback forms and surveys, CalSPED measurements, and public feedback input report	7/1/2025	12/31/2025			Project Manager
	Activity 4	Continue consolidating public feedback and input on broadband service and needs and map all results to identify priority areas for broadband deployments	<input type="checkbox"/> Updates on priority areas maps and lists based on public feedback and broadband deployment status	7/1/2025	12/31/2025			Project Manager
	Activity 5	Continue working with the CPUC to update the broadband data map, including priority areas and public feedback input	<input type="checkbox"/> Updated priority areas data and public feedback summary material to submit to the CPUC	7/1/2025	12/31/2025			Project Manager
Objective 2. Identifying potential CASF infrastructure projects or potential broadband deployment projects related to new programs created under SB 156 and AB 164, along with other opportunities, where ISPs can expand and improve their infrastructure and service offerings to achieve the goal of reaching 98% broadband deployment in each consortia region	Activity 1	Updates on data-based analysis to identify priority areas, incorporating input from local partners and assessment information	<input type="checkbox"/> Updates on identified priority areas for broadband infrastructure projects	10/1/2025	3/31/2026	1. 6 priority areas identified 2. 5 ISPs and potential partners identified 3. 1 need-gap analysis per county 4. 3 potential CASF infrastructure projects identified 5. 2 complementary funding opportunities and solutions identified	1. Tracking and measuring of performance measures on a monthly basis 2. Generating quarterly reports of performance measures 3. Filing bi-annual reports to the CPUC 4. Based on CPUC feedback, measuring tracking and reporting can be adjusted	Project Manager
	Activity 2	Continue identifying ISPs with interest and capacity for potential infrastructure projects in priority areas and also identify key local partners	<input type="checkbox"/> Update report of ISPs for potential priority areas projects and potential project partners	10/1/2025	3/31/2026			Project Manager
	Activity 3	Continue carrying out a need-gap analysis for priority areas	<input type="checkbox"/> Updated need-gap analysis report	10/1/2025	3/31/2026			Project Manager
	Activity 4	Continue identifying potential CASF infrastructure projects in priority areas	<input type="checkbox"/> Updates report of potential CASF infrastructure projects identified if under NDA, confidentiality must apply to some report items	10/1/2025	3/31/2026			Project Manager
	Activity 5	Continue identifying complementary funding opportunities and solutions involving local partners and organizations	<input type="checkbox"/> Updates report of other potential funding opportunities and solutions	10/1/2025	3/31/2026			Project Manager
Objective 3. Assessing potential CASF infrastructure applicants or potential applicants for broadband deployment projects related to the new programs created under SB 156 and AB 164 in the project development or grant application process	Activity 1	Continue informing ISPs about CASF and share priority areas information for assessing feasibility and viability of potential projects	<input type="checkbox"/> Updates reports of assessment of potential CASF infrastructure projects	12/1/2025	3/31/2026	1. 6 priority areas shared with ISPs 2. 2 information, data and maps packages provided to ISPs 3. 5 local broadband stakeholders briefed about and supporting potential CASF projects 4. 5 strategic partnerships established for potential CASF projects 5. 3 ISPs and potential infrastructure projects	1. Tracking and measuring of performance measures on a monthly basis 2. Generating quarterly reports of performance measures 3. Filing bi-annual reports to the CPUC 4. Based on CPUC feedback, measuring tracking and reporting can be adjusted	Project Manager
	Activity 2	Continue providing information, data and maps to ISPs of broadband availability, market and demand aggregation, strategic assets, and potential local partners, with emphasis on priority areas	<input type="checkbox"/> Updates reports of information, data, maps and others provided to ISPs if under NDA, confidentiality must apply to some report items	12/1/2025	3/31/2026			Project Manager
	Activity 3	Continue supporting ISPs to connect with local broadband stakeholders to gather support for potential CASF projects	<input type="checkbox"/> Updates report of local stakeholders assessing and supporting potential CASF projects	12/1/2025	3/31/2026			Project Manager
	Activity 4	Continue supporting ISPs to develop strategic partnerships to achieve cost-effective broadband deployment	<input type="checkbox"/> Updates report of strategic partnership to achieve cost-effective CASF projects	12/1/2025	3/31/2026			Project Manager
	Activity 5	Continue supporting ISPs to prepare CASF infrastructure project applications and application forms including letters of support	<input type="checkbox"/> Updates report of CASF infrastructure application development if under NDA, confidentiality must apply to some report items	12/1/2025	3/31/2026			Project Manager
Objective 4. Conducting activities that will lead to or that can be reasonably expected to lead to CASF infrastructure projects or broadband deployment projects related to new programs created under SB 156 and AB 164, including the Federal Funding Account, Middle Mile, Broadband Loan Loss Reserve, and Local Agency Technical Assistance.	Activity 1	Continue supporting project permitting activities for CASF applications or projects	<input type="checkbox"/> Updates reports of project permit support for CASF applications or projects	7/1/2025	6/30/2026	1. 5 project permits supported for CASF applications or projects 2. 5 stakeholders engaged 3. 1 inventory of public assets per county with emphasis on priority and potential project areas 4. 3 potential project areas were conducted demand assessment and aggregation, and speed tests and validation	1. Tracking and measuring of performance measures on a monthly basis 2. Generating quarterly reports of performance measures 3. Filing bi-annual reports to the CPUC 4. Based on CPUC feedback, measuring tracking and reporting can be adjusted	Project Manager
	Activity 2	Continue engaging stakeholders to better understand and explore regional broadband needs and solutions	<input type="checkbox"/> Broadband stakeholders outreach summary	7/1/2025	6/30/2026			Project Manager
	Activity 3	Continue developing an inventory of public assets (e.g. rights-of-way, publicly owned towers, public utility poles, equipment housing, publicly owned property)	<input type="checkbox"/> Updates report of work with local public works and planning departments and generation of a public assets inventory	7/1/2025	6/30/2026			Project Manager
	Activity 4	Continue supporting demand aggregation, conducting speed tests and validation efforts	<input type="checkbox"/> Updates report of potential demand, demand aggregation, speed tests and validation in	7/1/2025	6/30/2026			Project Manager
	Activity 5		<input type="checkbox"/>					Project Manager
Objective 5. Assisting the Commission in publicizing requests for wireless testing volunteers in areas, as needed	Activity 1	Publicize CalSPED for Home marketing materials.	<input type="checkbox"/> Marketing materials produced by the consortium	7/1/2025	6/30/2026	1. 20 volunteers signed up in the consortium region. 2. 5 outlets CalSPED was promoted.	1. Tracking and measuring of performance measures on a monthly basis 2. Generating quarterly reports of performance measures 3. Filing bi-annual reports to the CPUC 4. Based on CPUC feedback, measuring tracking and reporting can be adjusted	Project Manager
	Activity 2	Promote volunteers to sign-up for the study at www.calsped.net.	<input type="checkbox"/> List of outlets where CalSPED for Home has been posted, presented or otherwise promoted.	7/1/2025	6/30/2026			Project Manager
	Activity 3	Educate public on importance of the CalSPED study.	<input type="checkbox"/> Educational materials used to communicate to the public.	7/1/2025	6/30/2026			Project Manager
	Activity 4		<input type="checkbox"/>					Project Manager
	Activity 5		<input type="checkbox"/>					Project Manager
Conducting and Submitting annual audit reports, as required	Annual Audit	Provide the required annual audit report	<input type="checkbox"/> Annual audit report			n/a	n/a	Fiscal Agent

Appendix A.4. ANNUAL WORK PLAN AND PERFORMANCE METRICS PLAN (see Sec VI B)									
[Consortium Members create a separate work plan and performance metrics plan for each work plan year, if seeking multi-year funding]									
Name of Consortium:		Northeastern California Connect Consortium							
Name of Project:		Connecting Northeastern California							
Proposed Start Date of Project:		1-Jul-23							
Broadband deployment activities funded by other state or federal grants		N/A							
Confirmation that CASF consortium budget does not duplicate any other sources of funding		Confirmed		<input type="checkbox"/> Own If checked, explain why there is no funding duplication. The CASF consortium budget does not duplicate any other sources of funding. The Collective has other broadband related funding through CETP and potentially through the CASF Adoption account. The CETP funds will be used to promote the Affordable Connectivity Program (ACP) and engage local jurisdictions with the adoption of the Getting Connected Resource Guide and Best Practices Check List. The CASF Adoption funds, if awarded, will fund the adoption projects at the Collective. The CASF Consortia funds will cover other broadband related projects such as a supporting ISP applications, need-gap analysis, inventory of public assets, and identifying and coordinating with regional stakeholders.					
Year 4 (2026-2027) (see instructions below for work plan terminology definitions and requirements)									
Objective	Activity Description	Start-Up Activity	Deliverable(s) *	Beginning Month	End Month	Performance Measure(s)*	Method for Performance Tracking and Measuring	Responsible Party(ies)	
Objective 1. Collaborating with the Commission and other state agencies to engage regional consortia, local officials, ISPs, stakeholders, and consumers regarding priority areas and cost-effective strategies to achieve the broadband access goal	Activity 1	Update on assessment of regional broadband deployment based on latest CPUC's broadband data and maps.	<input type="checkbox"/> Update report of broadband deployment status per county identifying gaps to CASF goal	7/1/2026	12/31/2026	1. Broadband deployment status reports per county 2. 1 continuous outreach campaign per county and collaborative work agreements as results of the campaign 3. 2 public feedback forms and surveys	1. Tracking and measuring of performance measures on a monthly basis 2. Generating quarterly reports of performance measures 3. Filing bi-annual reports to the CPUC 4. Based on CPUC feedback, measuring, tracking and reporting can be adjusted	Project Manager	
	Activity 2	Continue conducting marketing and outreach to local broadband stakeholders and residential customers	<input type="checkbox"/> Marketing and outreach materials and outreach summary	7/1/2026	12/31/2026	4. 3 priority areas maps and lists 5. 3 priority areas data files and public feedback summaries		Project Manager	
	Activity 3	Continue gathering public feedback and input on broadband service and needs from local broadband stakeholders and residential customers	<input type="checkbox"/> Public feedback forms and surveys, CalSPED measurements, and public feedback input report	7/1/2026	12/31/2026			Project Manager	
	Activity 4	Continue consolidating public feedback and input on broadband service and needs and map all results to identify priority areas for broadband deployments	<input type="checkbox"/> Updates on priority areas maps and lists based on public feedback and broadband deployment status	7/1/2026	12/31/2026			Project Manager	
	Activity 5	Continue working with the CPUC to update the broadband datamap, including priority areas and public feedback input	<input type="checkbox"/> Updated priority areas data and public feedback summary material to submit to the CPUC	7/1/2026	12/31/2026			Project Manager	
Objective 2. Identifying potential CASF infrastructure projects or potential broadband deployment projects related to new programs created under SB 156 and AB 184, along with other opportunities, where ISPs can expand and improve their infrastructure and service offerings to achieve the goal of reaching 98% broadband deployment in each consortia region	Activity 1	Update on data-based analysis to identify priority areas, incorporating input from local partners and asset inventories information	<input type="checkbox"/> Updates on identified priority areas for broadband infrastructure projects	10/1/2026	3/31/2027	1. 6 priority areas identified 2. 5 ISPs and potential partners identified 3. 1 need-gap analysis per county 4. 3 potential CASF infrastructure projects identified 5. 2 complementary funding opportunities and solutions identified	1. Tracking and measuring of performance measures on a monthly basis 2. Generating quarterly reports of performance measures 3. Filing bi-annual reports to the CPUC 4. Based on CPUC feedback, measuring, tracking and reporting can be adjusted	Project Manager	
	Activity 2	Continue identifying ISPs with interest and capacity for potential infrastructure projects in priority areas and also identify key local partners	<input type="checkbox"/> Update report of ISPs for potential priority areas projects and potential project partners	10/1/2026	3/31/2027			Project Manager	
	Activity 3	Continue carrying out a need-gap analysis for priority areas	<input type="checkbox"/> Updated need-gap analysis report	10/1/2026	3/31/2027			Project Manager	
	Activity 4	Continue identifying potential CASF infrastructure projects in priority areas	<input type="checkbox"/> Updates report of potential CASF infrastructure projects identified - If under NDA, confidentiality must apply to some report items	10/1/2026	3/31/2027			Project Manager	
	Activity 5	Continue identifying complementary funding opportunities and solutions involving local partners and organizations	<input type="checkbox"/> Updates report of other potential funding opportunities and solutions	10/1/2026	3/31/2027			Project Manager	
Objective 3. Assisting potential CASF infrastructure applicants or potential applicants for broadband deployment projects related to the new programs created under SB 156 and AB 184 in the project development or grant application process	Activity 1	Continue informing ISPs about CASF and share priority areas information for assessing feasibility and viability of potential projects	<input type="checkbox"/> Updates reports of assessment of potential CASF infrastructure projects	12/1/2026	3/31/2027	1. 6 priority areas shared with ISPs 2. 2 information, data and maps packages provided by ISPs 3. 5 local broadband stakeholders reached about and supporting potential CASF projects 4. 5 strategic partnerships established for potential CASF projects 5. 3 ISPs and potential infrastructure projects	1. Tracking and measuring of performance measures on a monthly basis 2. Generating quarterly reports of performance measures 3. Filing bi-annual reports to the CPUC 4. Based on CPUC feedback, measuring, tracking and reporting can be adjusted	Project Manager	
	Activity 2	Continue providing information, data and maps to ISPs of broadband availability, market and demand aggregation, strategic assets, and potential local partners, with emphasis on priority areas	<input type="checkbox"/> Updates reports of information, data, maps and share provided to ISPs - If under NDA, confidentiality must apply to some report items	12/1/2026	3/31/2027			Project Manager	
	Activity 3	Continue supporting ISPs to connect with local broadband stakeholders to gather support for potential CASF projects	<input type="checkbox"/> Updates report of local stakeholders assessing and supporting potential CASF projects	12/1/2026	3/31/2027			Project Manager	
	Activity 4	Continue supporting ISPs to develop strategic partnerships to achieve cost-effective broadband deployment	<input type="checkbox"/> Updates report of strategic partnerships to achieve cost-effective CASF projects	12/1/2026	3/31/2027			Project Manager	
	Activity 5	Continue supporting ISPs to prepare CASF infrastructure project applications and application items including letters of support	<input type="checkbox"/> Updates report of CASF infrastructure application development - If under NDA, confidentiality must apply to some report items	12/1/2026	3/31/2027			Project Manager	
Objective 4. Conducting activities that will lead to or that can be reasonably expected to lead to CASF infrastructure projects or broadband deployment projects related to new programs created under SB 156 and AB 184, including the Federal Funding Account, Middle Mile, Broadband Loan Loss Reserve, and Local Agency Technical Assistance	Activity 1	Continue supporting project permitting activities for CASF applications or projects	<input type="checkbox"/> Updates reports of project permit support for CASF applications or projects	7/1/2026	6/30/3027	1. 5 project permits supported for CASF applications or projects 2. 5 stakeholders engaged 3. 1 inventory of public assets per county with emphasis on priority and potential project areas 4. 3 potential projects areas were conducted demand assessment and aggregation, and speed tests and validation	1. Tracking and measuring of performance measures on a monthly basis 2. Generating quarterly reports of performance measures 3. Filing bi-annual reports to the CPUC 4. Based on CPUC feedback, measuring, tracking and reporting can be adjusted	Project Manager	
	Activity 2	Continue engaging stakeholders to better understand and assess regional broadband needs and solutions	<input type="checkbox"/> Broadband stakeholders outreach summary	7/1/2026	6/30/3027			Project Manager	
	Activity 3	Continue conducting an inventory of public assets (e.g. rights-of-way, publicly owned towers, public utility poles, equipment housing, publicly owned property)	<input type="checkbox"/> Updates report of work with local public works and planning departments and generation of a public assets inventory	7/1/2026	6/30/3027			Project Manager	
	Activity 4	Continue supporting demand aggregation conducting speed tests and validation efforts	<input type="checkbox"/> Updates report of potential demand, demand aggregation, speed tests and validation in individual counties	7/1/2026	6/30/3027			Project Manager	
	Activity 5		<input type="checkbox"/>					Project Manager	
Objective 5. Assisting the Commission in publicizing requests for wireless testing volunteers in areas, as needed	Activity 1	Publishes CalSPED for Home marketing materials	<input type="checkbox"/> Marketing materials produced by the consortium	7/1/2026	6/30/3027	1. 20 volunteers signed up in the consortium region 2. 5 outlets CalSPED was promoted	1. Tracking and measuring of performance measures on a monthly basis 2. Generating quarterly reports of performance measures 3. Filing bi-annual reports to the CPUC 4. Based on CPUC feedback, measuring, tracking and reporting can be adjusted	Project Manager	
	Activity 2	Promote volunteers to sign-up for the study at www.cal-speed.net	<input type="checkbox"/> List of outlets where CalSPED for Home has been posted, presented or otherwise promoted	7/1/2026	6/30/3027			Project Manager	
	Activity 3	Educate public on importance of the CalSPED study	<input type="checkbox"/> Educational materials used to communicate to the public	7/1/2026	6/30/3027			Project Manager	
	Activity 4		<input type="checkbox"/>					Project Manager	
	Activity 5		<input type="checkbox"/>					Project Manager	
Conducting and Submitting annual audit reports, as required	Annual Audit	Provide the required annual audit report	<input type="checkbox"/> Annual audit report			n/a	n/a	Fiscal Agent	

Appendix A.4. ANNUAL WORK PLAN AND PERFORMANCE METRICS PLAN (see Sec VI B)								
[Consortium Members create a separate work plan and performance metrics plan for each work plan year, if seeking multi-year funding]								
Name of Consortium:		Northeastern California Connect Consortium						
Name of Project:		Connecting Northeastern California						
Proposed Start Date of Project:		1-Jul-23						
Broadband deployment activities funded by other state or federal grants		N/A						
Confirmation that CASF consortium budget does not duplicate any other sources of funding		<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If checked, explain why there is no funding duplication. The CASF consortium budget does not duplicate any other sources of funding. The Collective has other broadband related funding through CETF and potentially through the CASF Adoption account. The CETF funds will be used to promote the Affordable Connectivity Program (ACP) and engage local jurisdictions in the adoption of the Getting Connected Resource Guide and Best Practices Check List. The CASF Adoption funds, if awarded, will fund the adoption projects at the Collective. The CASF Consortia funds will cover other broadband related projects such as a supporting ISP applications, need-gap analysis, inventory of public assets, and identifying and coordinating with regional stakeholders.						
Year 6 (2027-2028) <i>(see instructions below for work plan terminology definitions and requirements)</i>								
Objective	Activity Description	Start-Up Activity	Deliverable(s) *	Beginning Month	End Month	Performance Measure(s)*	Method for Performance Tracking and Measuring	Responsible Party(ies)
Objective 1. Collaborating with the Commission and other state agencies to engage regional consortia, local officials, ISPs, stakeholders, and consumers regarding priority areas and cost-effective strategies to achieve the broadband access goal	Activity 1	<input type="checkbox"/> Update report of broadband deployment status per county identifying gaps to CASF goal		7/1/2027	12/31/2027	1. Broadband deployment status reports per county 2. 1 continuous outreach campaign per county and action items and collaborative work agreements as results of the campaign	1. Tracking and measuring of performance measures on a monthly basis 2. Generating quarterly reports of performance measures 3. Filing bi-annual reports to the CPUC	Project Manager
	Activity 2	<input type="checkbox"/> Continue conducting marketing and outreach to local broadband stakeholders and residential customers		7/1/2027	12/31/2027	3. 2 public feedback forms and surveys, and Colsped tests 4. 3 priority areas maps and lists 5. 5 priority areas data files and public feedback summaries	4. Based on CPUC feedback, measuring, tracking and reporting can be adjusted	Project Manager
	Activity 3	<input type="checkbox"/> Continue gathering public feedback and input on broadband service and needs from local broadband stakeholders and residential customers		7/1/2027	12/31/2027			Project Manager
	Activity 4	<input type="checkbox"/> Continue consolidating public feedback and input on broadband service and needs and map all results to identify priority areas for broadband deployments		7/1/2027	12/31/2027			Project Manager
	Activity 5	<input type="checkbox"/> Continue working with the CPUC to update the broadband data map, including priority areas and public feedback input		7/1/2027	12/31/2027			Project Manager
Objective 2. Identifying potential CASF infrastructure projects or potential broadband deployment projects related to new programs created under SB 156 and AB 164, along with other opportunities, where ISPs can expand and improve their infrastructure and service offerings to achieve the goal of reaching 98% broadband deployment in each consortia region	Activity 1	<input type="checkbox"/> Update on data-based analysis to identify priority areas, incorporating input from local partners and asset inventories information		10/1/2027	3/31/2028	1. 6 priority areas identified 2. 5 ISPs and potential partners identified 3. 1 need-gap analysis per county 4. 3 potential CASF infrastructure projects identified 5. 2 complementary funding opportunities and solutions identified	1. Tracking and measuring of performance measures on a monthly basis 2. Generating quarterly reports of performance measures 3. Filing bi-annual reports to the CPUC 4. Based on CPUC feedback, measuring, tracking and reporting can be adjusted	Project Manager
	Activity 2	<input type="checkbox"/> Continue identifying ISPs with interest and capacity for potential infrastructure projects in priority areas and also identify key local partners		10/1/2027	3/31/2028			Project Manager
	Activity 3	<input type="checkbox"/> Continue carrying out a need-gap analysis for priority areas		10/1/2027	3/31/2028			Project Manager
	Activity 4	<input type="checkbox"/> Continue identifying potential CASF infrastructure projects in priority areas		10/1/2027	3/31/2028			Project Manager
	Activity 5	<input type="checkbox"/> Continue identifying complementary funding opportunities and solutions involving local partners and organizations		10/1/2027	3/31/2028			Project Manager
Objective 3. Assisting potential CASF infrastructure applicants or potential applicants for broadband deployment projects related to the new programs created under SB 156 and AB 164 in the project development or grant application process	Activity 1	<input type="checkbox"/> Continue informing ISPs about CASF and share priority areas information for assessing feasibility and viability of potential projects		12/31/2027	3/31/2028	1. 6 priority areas shared with ISPs 2. 2 information, data and maps packages provided by ISPs 3. 5 local broadband stakeholders identified about and supporting potential CASF projects 4. 5 strategic partnerships established for potential CASF projects 5. 3 ISPs and potential infrastructure projects	1. Tracking and measuring of performance measures on a monthly basis 2. Generating quarterly reports of performance measures 3. Filing bi-annual reports to the CPUC 4. Based on CPUC feedback, measuring, tracking and reporting can be adjusted	Project Manager
	Activity 2	<input type="checkbox"/> Continue providing information, data and maps to ISPs of broadband availability, market and demand aggregation, strategic assets, and potential local partners, with emphasis on priority areas		12/31/2027	3/31/2028			Project Manager
	Activity 3	<input type="checkbox"/> Continue supporting ISPs to connect with local broadband stakeholders to gather support for potential CASF projects		12/31/2027	3/31/2028			Project Manager
	Activity 4	<input type="checkbox"/> Continue supporting ISPs to develop strategic partnerships to achieve cost-effective broadband deployment		12/31/2027	3/31/2028			Project Manager
	Activity 5	<input type="checkbox"/> Continue supporting ISPs to prepare CASF infrastructure project applications and application items including letters of support		12/31/2027	3/31/2028			Project Manager
Objective 4. Conducting activities that will lead to or that can be reasonably expected to lead to CASF infrastructure projects or broadband deployment projects related to new programs created under SB 156 and AB 164, including the Federal Funding Account, Middle-mile, Broadband Loan Loss Reserve, and Local Agency Technical Assistance.	Activity 1	<input type="checkbox"/> Continue supporting project permitting activities for CASF applications or projects		7/1/2027	6/30/2028	1. 5 project permits supported for CASF applications or projects 2. 5 stakeholders engaged 3. 1 inventory of public assets per county with emphasis on priority and potential project areas 4. 3 potential project areas were validated demand assessment and aggregation, and speed tests and validation	1. Tracking and measuring of performance measures on a monthly basis 2. Generating quarterly reports of performance measures 3. Filing bi-annual reports to the CPUC 4. Based on CPUC feedback, measuring, tracking and reporting can be adjusted	Project Manager
	Activity 2	<input type="checkbox"/> Continue engaging stakeholders to better understand and explain regional broadband needs and solutions		7/1/2027	6/30/2028			Project Manager
	Activity 3	<input type="checkbox"/> Continue developing an inventory of public assets (e.g. rights-of-way, publicly owned towers, public utility poles, treatment housing, publicly owned property)		7/1/2027	6/30/2028			Project Manager
	Activity 4	<input type="checkbox"/> Continue supporting demand aggregation, conducting speed tests and validation efforts		7/1/2027	6/30/2028			Project Manager
	Activity 5	<input type="checkbox"/>						Project Manager
Objective 5. Assisting the Commission in publishing requests for wireline testing volunteers in areas, as needed	Activity 1	<input type="checkbox"/> Publicize CalSPED for Home marketing materials		7/1/2027	6/30/2028	1. 20 volunteers signed up in the consortium region 2. 5 outlets CalSPED was promoted	1. Tracking and measuring of performance measures on a monthly basis 2. Generating quarterly reports of performance measures 3. Filing bi-annual reports to the CPUC 4. Based on CPUC feedback, measuring, tracking and reporting can be adjusted	Project Manager
	Activity 2	<input type="checkbox"/> Promote volunteers to sign-up for the study at www.calsped.net		7/1/2027	6/30/2028			Project Manager
	Activity 3	<input type="checkbox"/> Educate public on importance of the CalSPED study		7/1/2027	6/30/2028			Project Manager
	Activity 4	<input type="checkbox"/>						Project Manager
	Activity 5	<input type="checkbox"/>						Project Manager
Conducting and Submitting annual audit reports, as required	Annual Audit	<input type="checkbox"/> Provide the required annual audit report		Annual audit report		n/a	n/a	Fiscal Agent

Appendix A-4, ANNUAL WORK PLAN AND PERFORMANCE METRICS PLAN (see Sec VI. B)									
(Consortium Members, create a separate work plan and performance metrics plan for each work plan year, if seeking multi-year funding)									
Name of Consortium:		Southern Border Broadband Consortium							
Name of Project:		Economic Resilience with Broadband Deployment							
Proposed Start Date of Project:		1-Jan-23							
Broadband deployment activities funded by other state or federal grants									
Confirmation that CASF consortium budget does not duplicate any other sources of funding		Confirmed <input checked="" type="checkbox"/>		<input type="checkbox"/> Check If checked, explain why there is no funding duplication: See Tab 2 Non-CASF Pjts for more information.					
Year 1 through Year 3 (January 2023 - December 2025)									
(see instructions below for work plan terminology definitions and requirements)									
Objective	Activity Description	Start-Up Activity	Deliverable(s) *	Beginning Month	End Month	Performance Measure(s)	Method for Performance Tracking and Measuring	Responsible Party(ies)	
Objective 1. Collaborating with the Commission and other state agencies to engage regional consortia, local officials, ISPs, stakeholders, and consumers regarding priority areas and cost-effective strategies to achieve the broadband access goal	Activity 1	Utilize the Commission's broadband maps relevant to the geographical areas	<input type="checkbox"/>	Regional broadband deployment current state assessment analysis and individual consortia published findings	Jan-23	Dec-25	1. at least 1 mapping data update 2. 3 targeted community outreach campaigns - telemedicine, private sector business and education 3. at least 3 hosted events related to broadband awareness, education and opportunity	Tracking events hosted and performance analysis with attendance, tracking mapping updates by # of data updates per household and/or property.	SBBC
	Activity 2	Identify the Commission's mapping data improvements and work with the Commission to update the data/map	<input type="checkbox"/>	develop and provide broadband mapping data updates to the Commission and feedback	Jan-23	Dec-25			
	Activity 3	Conduct marketing and outreach to ISPs and community for awareness of benefits opportunities and improvement	<input type="checkbox"/>	Informative marketing collateral for dissemination in community and presence of consortia in community events and programs	Jan-23	Dec-25			
	Activity 4	conduct community and business surveys surveys for analyzing local data	<input type="checkbox"/>	analyze data from community, private sector and telemedicine surveys to provide summary reports	Jan-23	Dec-25			
	Activity 5	facilitate and promote education on broadband deployment, funding and opportunities	<input type="checkbox"/>	Hosted events, workshops and roundtables for broadband and participation in community events	Jan-23	Dec-25			
Objective 2. Identifying potential CASF infrastructure projects or potential broadband deployment projects related to new programs created under SB 156 and AB 164, along with other opportunities, where ISPs can expand and improve their infrastructure and service offerings to achieve the goal of reaching 98% broadband deployment in each consortia region	Activity 1	gather market data through outreach to industries and local business, community and households and public sector to identify priority areas for private sector infrastructure needs	<input type="checkbox"/>	Report and documentation of priority area issues and needs to solve connectivity issues	Jan-23	Dec-23	1. at least 3 priority areas identified 2. at least 3 broadband provider offerings identified 3. at least 1 key anchor institutions identified as needed for improvement or expansion 4. at least 1 CASF infrastructure project identified 5. at least 1 other opportunities identified	utilize CASF mapping and data on service, speeds and area eligibility to analyze and provide reports to ISPs for potential project areas in need of expansion or improvement. Tracking by reporting history with the Commission and tracking correspondence about potential applications with ISPs	SBBC
	Activity 2	utilize data of local stakeholders and educational institutions to identify broadband provider offerings and identify key anchor institutions in consortia areas	<input type="checkbox"/>	analysis of community satisfaction of or needs for key anchor institutions and public broadband availability	Jan-23	Dec-23			
	Activity 3	survey households with children target infrastructure projects that will improve e-learning opportunities for households that do not have access to broadband across the region	<input type="checkbox"/>	report on areas suffering from lack of broadband access and/or weak broadband signal	Jan-23	Dec-23			
	Activity 4	identify priority CASF infrastructure projects for community, telemedicine and education	<input type="checkbox"/>	Provide proposals and reporting on potential CASF projects	Jan-23	Dec-23			
	Activity 5	identify other opportunities to improve and expand infrastructure and service by seeking other funding opportunities for ISPs to leverage and collaborating with our stakeholders	<input type="checkbox"/>	inform ISPs of opportunities and report to Commission on these opportunities	Jan-23	Dec-25			
Objective 3. Assisting potential CASF infrastructure applicants or potential applicants for broadband deployment projects related to the new programs created under SB 156 and AB 164 in the project development or grant application process	Activity 1	Identify funding sources and funding gaps	<input type="checkbox"/>	outreach to local funding opportunities and referrals	Jan-23	Dec-25	1. at least 1 cost-effective strategy developed 2. at least 1 infrastructure application assisted 3. at least 1 ISPs assisted	tracking based on referrals, communications, introductions.	SBBC
	Activity 2	provide data for ISPs to begin applications	<input type="checkbox"/>	description of infrastructure issues	January each year	April each year			
	Activity 3	work with ISPs to develop projects and grant applications	<input type="checkbox"/>	grant applications submitted	January each year	April each year			
	Activity 4	market CASF program benefits and opportunities	<input type="checkbox"/>	referrals to CASF	Jan-23	Dec-25			
	Activity 5	Identify priority areas and provide information to ISPs on longterm benefits, community development and cost effectiveness of these project areas	<input type="checkbox"/>	report on priority areas	Jan-23	Dec-23			
Objective 4. Conducting activities that will lead to or that can be reasonably expected to lead to CASF infrastructure projects or broadband deployment projects related to new programs created under SB 156 and AB 164, including the Federal Funding Account, Middle Mile, Broadband Loan Loss Reserve, and Local Agency Technical Assistance.	Activity 1	market CASF programs to ISPs	<input type="checkbox"/>	shared information to ISPs	Jan-23	Dec-25	1. at least 1 project permit supported 2. at least 5 local stakeholders engaged 3. at least 3 inventories of public assets updated and/or utilized 4. attend all 4 quarterly consortia meetings	number of applications, number of successful applications, number of ISPs involved in submitting applications, number of permits	SBBC
	Activity 2	Convene and work with local stakeholders to identify, prioritize and advance digital access projects	<input type="checkbox"/>	identification of potential projects	Jan-23	Dec-25			
	Activity 3	conduct an inventory of public assets	<input type="checkbox"/>	identification of public assets that can be used for potential projects	Jan-23	Dec-23			
	Activity 4	attending quartering consortia meeting to stay up to date	<input type="checkbox"/>	up to date marketing and outreach	Jan-23	Dec-25			
	Activity 5	host roundtables to promote CASF programs and funding opportunities to ISPs	<input type="checkbox"/>	public information and promotion of funding opportunities to increase applications	Jan-23	Dec-25			
Objective 5. Assisting the Commission in publicizing requests for wireline testing volunteers in areas, as needed	Activity 1	publicize wireline testing volunteer requests	<input type="checkbox"/>	creating materials for the public	Jan-24	Dec-24	1. at least 1 email blast, as needed 2. at least 1 mapping data updates identified as a result of testing, as needed 3. at least 4 newsletters, as needed	public awareness, publicity, local gov. involvement, positive impact on wireline testing	SBBC
	Activity 2	Elicit government and local government support	<input type="checkbox"/>	gather government support letters	Jan-24	Dec-24			
	Activity 3	collect and analyze wireline testing data	<input type="checkbox"/>	wireline testing data analysis	Jan-25	Dec-25			
	Activity 4	implement public awareness campaign	<input type="checkbox"/>	emails, mailers and website information	Jan-23	Dec-23			
	Activity 5	newsletters to stakeholders, local gov. and community	<input type="checkbox"/>	publishing information in newsletters to stakeholders	Jan-23	Dec-25			
Conducting and Submitting annual audit reports, as required	Annual Audit	provide the required annual audit report	<input type="checkbox"/>	Annual audit report complete	Jan-24	Jan-26	n/a	n/a	SBBC and Independent Accountant

Appendix A-4. ANNUAL WORK PLAN AND PERFORMANCE METRICS PLAN (see Sec VI B)								
[Consortium Members: Complete a separate work plan and performance metrics plan for each work plan year, if seeking multi-year funding]								
Name of Consortium:		San Joaquin Valley Regional Broadband Consortium						
Name of Project:		San Joaquin Valley Regional Broadband Consortium 2023-2025						
Proposed Start Date of Project:		1/1/2023						
Broadband deployment activities funded by other state or federal grants:		None						
Confirmation that CASP consortium budget does not duplicate any other sources of funding:		Confirmed <input type="checkbox"/> <small>None</small> If checked, explain why there is no funding duplication: Any ongoing projects do not have these specific deliverables.						
[see instructions below for work plan terminology definitions and requirements]								
Year 1 (2023)								
Objective	Activity Description	Start-Up Activity	Deliverables/Key Milestones	Beginning Month	End Month	Performance Measurement/Method for Performance Tracking and Measuring	Responsible Parties/	
Objective 1. Collaborating with the Commission, the California Department of Technology, the open access Media Mile Advisory Committee, and other state agencies to engage regional consortia, local officials, ISPs, WISPs, stakeholders, and consumers regarding priority areas and cost-effective strategies to achieve the broadband access goal.	Activity 1	<input type="checkbox"/>	Continue to update the 8 county region inventory of local/regional plans that include broadband as a priority. Identify gaps in local/regional plans.	January	December	1. Update the San Joaquin Valley inventory of local and regional plans that include broadband as a priority. 2. Continue to collect speed test results on an annual basis. (Two communities per County) 3. Present Regional Broadband Update to local elected officials, stakeholders and CEOs once a year during California Partnership for the San Joaquin Valley quarterly meeting. 4. Update the San Joaquin Valley Preferred Scenario for Media Mile deployment based on CENIC's current work and identify future projects.	1. Review and record language included in adopted planning documents. 2. Track variance between Urban vs. Rural Broadband speeds vs monthly ISP plans. 3. Track community outreach through metrics on social media and website analytics. 4. Record and report on survey results.	CECED & SJVRBC Members
	Activity 2	<input type="checkbox"/>	Catalog and/or draft new language for broadband policies.	January	December			CECED & SJVRBC Members
	Activity 3	<input type="checkbox"/>	Gather and report mapping and speed test results in a minimum of two communities per County.	January	December			CECED & SJVRBC Members
	Activity 4	<input type="checkbox"/>	Coordinate direct marketing and outreach materials via Social Media platforms and website posts.	January	December			CECED & SJVRBC Members
	Activity 5	<input type="checkbox"/>	Meet with CENIC to identify needs and gaps in the proposed middle mile network.	January	December			CECED & SJVRBC Members
Objective 2. Identifying potential CASP infrastructure projects or potential broadband deployment projects related to new programs created under SB 156 and AB 164, along with other opportunities where ISPs and WISPs can expand and improve their infrastructure and service offerings to achieve the goal of reaching 100% broadband deployment in each consortia region.	Activity 1	<input type="checkbox"/>	Update maps of assets by county.	January	December	1. Update the San Joaquin Valley Network Broadband and ISP(s) covering the San Joaquin Valley. 2. Use all data collected in other activities in concert with ISPs and WISPs to identify possible CASP projects. 3. Update one (1) map of broadband provider offerings by community, including key IP addresses identified. 4. A minimum of three (3) CASP infrastructure projects identified per year. 5. Update one (1) inventory of partnership and funding opportunities by county.	1. Record, document and report mapping to community leaders, stakeholders, CEOs, and ISPs(s) covering the San Joaquin Valley. 2. Use all data collected in other activities in concert with ISPs and WISPs to identify possible CASP projects.	CECED & SJVRBC Members
	Activity 2	<input type="checkbox"/>	Update maps of gaps by county, inventory broadband offering by community and key anchor institutions.	January	December			CECED & SJVRBC Members
	Activity 3	<input type="checkbox"/>	Update listing of priority areas (by county, community and census tracts), with rationale & justification.	January	December			CECED & SJVRBC Members
	Activity 4	<input type="checkbox"/>	Facilitate submission of proposals to CASP infrastructure projects.	January	December			CECED & SJVRBC Members
	Activity 5	<input type="checkbox"/>	Description of other partnership opportunities and potential funding mechanisms.	January	December			CECED & SJVRBC Members
Objective 3. Assisting potential CASP infrastructure applicants or potential applicants for broadband deployment projects related to the new programs created under SB 156 and AB 164 in the project development or grant application process.	Activity 1	<input type="checkbox"/>	Broadband deployment cost effective strategy plan and strategic implementation progress reports.	January	December	1. Continue to develop and implement cost-effective strategies. 2. Facilitate three (3) infrastructure applications per year. 3. Assist ISPs and WISPs with information and data.	1. Track current broadband plans. 2 and 3. Assist with data needs for applications through speed tests, surveys, and letters of intent, support, etc. act as liaison with public.	CECED & SJVRBC Members
	Activity 2	<input type="checkbox"/>	Progress reports on cost effective strategy implementation.	January	December			CECED & SJVRBC Members
	Activity 3	<input type="checkbox"/>	Draft applications completed with description of infrastructure application development.	January	December			CECED & SJVRBC Members
Objective 4. Conducting activities that will lead to or that can be reasonably expected to lead to CASP infrastructure projects or broadband deployment projects related to new programs created under SB 156 and AB 164, including the Federal Funding Account, Media Mile, Broadband Loan Loss Reserve, and Local Agency Technical Assistance.	Activity 1	<input type="checkbox"/>	Meet with local stakeholders and key community leaders (Quarterly) including Broadband Coalitions in the San Joaquin Valley to promote "big once" policies.	January	December	1. Support permit requests as they come up (tower builds, etc.) 2. Engage stakeholders: attend general plan update meetings, specific industry companies and municipalities in 8 county region. 3. Assist with inventory public assets and aggregate demand updated as needed per county. 4. Track number of local jurisdictions engaged per county.	1. Contact municipalities; get on notice lists for permits; maintain database of permit requests. 2. Keep calendar of meetings and opportunities to engage stakeholders. 3. Collect data and maintain database of public assets.	CECED & SJVRBC Members
	Activity 2	<input type="checkbox"/>	Meet with local stakeholders and key community leaders (Quarterly) to explain regional broadband needs and solutions.	January	December			CECED & SJVRBC Members
	Activity 3	<input type="checkbox"/>	Public assets inventory updated; regional broadband availability maps.	January	December			CECED & SJVRBC Members
Objective 5. Assisting the Commission in publishing requests for wireless testing volunteers in areas, as needed.	Activity 1	<input type="checkbox"/>	Publicizing materials and list of testing volunteers.	January	December	1. Help facilitate wireless testing in 8 county San Joaquin Valley region with test hardware provided by CEJU Chico; number to be determined by CEJU Chico. 2. Produce mapping data options identified as a result of testing; further dependent on actual wireless tests recorded.	Collect and maintain list of volunteers taking wireless tests; monitor calls from volunteers and report any relevant changes.	SJVRBC Members
	Activity 2	<input type="checkbox"/>	Utilize bi-lingual staff to oversee volunteers conducting wireless testing training materials; info posted on website in Spanish / English.	January	December			SJVRBC Members
	Activity 3	<input type="checkbox"/>	Wireless testing data analysis; test results including underserved or underserved areas in the 8 county region.	January	December			SJVRBC Members
Conducting and Submitting annual audit reports, as required.	Annual Audit	<input type="checkbox"/>	Provide the required annual audit report	February	n/a	n/a		

Appendix A-4, ANNUAL WORK PLAN AND PERFORMANCE METRICS PLAN (see Sec 1 & B)								
Consortium Members create a separate work plan and performance metrics plan for each work plan year, if seeking multi-year funding								
Name of Consortium: San Joaquin Valley Regional Broadband Consortium								
Name of Project: San Joaquin Valley Regional Broadband Consortium 2023-2025								
Proposed Start Date of Project: 1/1/2024								
Broadband deployment activities funded by other state or federal grants: NONE								
Confirmation that CASF consortium budget does not duplicate any other sources of funding: Confirmed <input type="checkbox"/> Check Any ongoing projects do not have these specific deliverables.								
Year 2 2021								
(see instructions below for work plan terminology definitions and requirements)								
Objective	Activity Description	Start-Up Activity	Deliverable(s) *	Beginning Month	End Month	Performance Measure(s)†	Method for Performance Tracking and Measuring	Responsible Party(ies)
Objective 1. Collaborating with the Commission to engage regional consortia, local officials, ISPs, stakeholders, and consumers regarding priority areas and cost-effective strategies to achieve the broadband access goal	Activity 1	<input type="checkbox"/>	Continue to update the 8 county region Inventory of local/regional plans that include broadband as a priority. Identify gaps in local/regional plans.	January	December	1. Update the San Joaquin Valley inventory of local and regional plans that include broadband as a priority 2. Continue to collect speed test results on an annual basis. (Two communities per County) 3. Present Regional Broadband Update to local elected officials, stakeholders and CBOs once a year during California Partnership for the San Joaquin Valley quarterly meeting. 4. Update the San Joaquin Valley Preferred Scenario for Middle Mile deployment based on CENIC's current work and identify future projects.	1. Review and record language included in adopted planning documents. 2. Track variance between Urban vs Rural Broadband speeds vs priority ISP plans.	OCED & SJVRBC Members
	Activity 2	<input type="checkbox"/>	Continue to identify local zoning and permitting challenges and propose best practices utilized by other Consortia to streamline broadband expansion.	January	December		3. Track community outreach through metrics on social media and website analytics. 4. Record and report on survey results.	OCED & SJVRBC Members
	Activity 3	<input type="checkbox"/>	Continue to work with local County Offices of Education and local CBOs to provide the necessary information to enable the CPUC and CSU Chico to update State broadband access maps.	January	December			OCED & SJVRBC Members
	Activity 4	<input type="checkbox"/>	Continue to conduct marketing and outreach for SJVRBC projects	January	December			OCED & SJVRBC Members
	Activity 5	<input type="checkbox"/>	Continue to work with CENIC to identify needs and gaps in the proposed middle mile network.	January	December			OCED & SJVRBC Members
Objective 2. Identifying potential CASF infrastructure projects, along with other opportunities, where ISPs can expand and improve their infrastructure and service offerings to achieve the goal of reaching 98% broadband deployment in 8 county San Joaquin Valley region.	Activity 1	<input type="checkbox"/>	Update map(s) of assets by county	January	December	1. Update the San Joaquin Valley Network Broadband Map. (at least eight (8) priority areas identified per year. 2. Update one (1) map of broadband provider offerings by community, including key anchor institutions identified.	1. Record, document and report mapping to community leaders, stakeholders, CBOs, and ISPs) serving the San Joaquin Valley. 2. Use all data collected in other activities and work with ISPs and WISPs to identify possible CASF projects.	OCED & SJVRBC Members
	Activity 2	<input type="checkbox"/>	Update map(s) of gaps by county. Inventory broadband offering by community and key anchor institutions.	January	December	3. A minimum of three (3) CASF infrastructure projects identified per year 4. Update one (1) inventory of partnership and funding opportunities by county.		OCED & SJVRBC Members
	Activity 3	<input type="checkbox"/>	Update listing of priority areas (by county, community and census tracts), with rationale & justification.	January	December			OCED & SJVRBC Members
	Activity 4	<input type="checkbox"/>	Facilitate submission of proposals to CASF infrastructure projects	January	December			OCED & SJVRBC Members
	Activity 5	<input type="checkbox"/>	Description of other partnership opportunities and potential funding mechanisms.	January	December			OCED & SJVRBC Members
Objective 3. Assisting CASF infrastructure applicants in the project development or grant application process	Activity 1	<input type="checkbox"/>	Broadband deployment cost effective strategy plan and strategy implementation progress reports.	January	December	1. Continue to develop and implement cost-effective strategies 2. Facilitate three (3) infrastructure applications per year 3. Assist ISPs and WISPs with information and data	1. Track current broadband plans 2 and 3. Assist with data needed for applications through speed tests, surveys, and letters of intent, support, etc. act as liaison with public.	OCED & SJVRBC Members
	Activity 2	<input type="checkbox"/>	Progress reports on cost effective strategy implementation	January	December			OCED & SJVRBC Members
	Activity 3	<input type="checkbox"/>	Grant applications completed with description of infrastructure application development.	January	December			OCED & SJVRBC Members
Objective 4. Conducting activities leading to CASF infrastructure applications	Activity 1	<input type="checkbox"/>	Meet with local stakeholders and key community leaders (Quarterly) including Broadband Coalitions in the San Joaquin Valley to promote "dig once" policies.	January	December	1. Support permit requests as they come up (tower builds, etc.) 2. Engage stakeholders; attend general plan update meetings; speak with utility companies and municipalities in 8 county region. 3. Assist with inventory public assets and aggregate demand updated as needed per county.	1. Contact municipalities; get on notice lists for permits; maintain database of permit requests. 2. Keep calendar of meetings and opportunities to engage stakeholders. 3. Collect data and maintain database of public assets.	OCED & SJVRBC Members
	Activity 2	<input type="checkbox"/>	Meet with local stakeholders and key community leaders (Quarterly) to explain regional broadband needs, solutions and updates on progress.	January	December			OCED & SJVRBC Members
	Activity 3	<input type="checkbox"/>	Public assets inventory updates; regional broadband availability maps	January	December		4. Track number of local jurisdictions engaged per county.	OCED & SJVRBC Members
Objective 5. Assisting the Commission in publicizing requests for wireline testing volunteers in areas, as needed	Activity 1	<input type="checkbox"/>	Publicizing materials and list of testing volunteers	January	December	1. Help facilitate wireline testing in 8 county San Joaquin Valley region with test hardware provided by CSU Chico. number to be determined by CSU Chico. 2. Produce mapping data updates identified as a result of testing; number dependent on actual wireline tests recorded.	Collect and maintain list of volunteers taking wireline tests; monitor calls from volunteers and report any relevant changes.	SJVRBC Members
	Activity 2	<input type="checkbox"/>	Utilize bi-lingual staff to oversee volunteers conducting wireline testing training materials; info posted on website in Spanish / English	January	December			SJVRBC Members
	Activity 3	<input type="checkbox"/>	Wireline testing data analysis; test results indicating unserved or underserved areas in the 8 county region.	January	December			SJVRBC Members
Conducting and Submitting annual audit reports, as required	Annual Audit	<input type="checkbox"/>	Annual audit report		February	n/a	n/a	

Appendix A-4, ANNUAL WORK PLAN AND PERFORMANCE METRICS PLAN (see Sec 1 & B)									
(Consortium Members create a separate work plan and performance metrics plan for each work plan year, if seeking multi-year funding)									
Name of Consortium:		San Joaquin Valley Regional Broadband Consortium							
Name of Project:		San Joaquin Valley Regional Broadband Consortium 2023-2025							
Proposed Start Date of Project:		1/1/2025							
Broadband deployment activities funded by other state or federal grants		NONE							
Confirmation that CASF consortium budget does not duplicate any other sources of funding		Confirmed <input type="checkbox"/> Over		Any ongoing projects do not have these specific deliverables.					
Year 3 2021									
(see instructions below for work plan terminology definitions and requirements)									
Objective	Activity Description	Start-Up Activity	Deliverable(s) *	Beginning Month	End Month	Performance Measure(s)	Method for Performance Tracking and Measuring	Responsible Party(ies)	
Objective 1. Collaborating with the Commission to engage regional consortia, local officials, ISPs, stakeholders, and consumers regarding priority areas and cost-effective strategies to achieve the broadband access goal	Activity 1	Continue to identify Broadband priorities or gaps within regional public health, education, economic, land use, transportation, emergency response, and workforce development plans.	<input type="checkbox"/> Continue to update the 8 county region inventory of local/regional plans that include broadband as a priority. Identify gaps in local/regional plans.	January	December	1. Update the San Joaquin Valley inventory of local and regional plans that include broadband as a priority 2. Continue to collect speed test results on an annual basis. (Two communities per County) 3. Present Regional Broadband Update to local elected officials, stakeholders and CBOs once a year during California Partnership for the San Joaquin Valley quarterly meeting.	1. Review and record language included in adopted planning documents. 2. Track variance between Urban vs Rural Broadband speeds vs monthly ISP plans 3. Track community outreach through metrics on social media and website analytics. 4. Record and report on survey results.	OCEd & SJVRBC Members	
	Activity 2	Continue to identify local zoning and permitting challenges and propose best practices utilized by other Consortia to streamline broadband expansion.	<input type="checkbox"/> Catalogue and/or draft new language for broadband policies.	January	December			OCEd & SJVRBC Members	
	Activity 3	Continue to work with local County Offices of Education and local CBOs to provide the necessary information to enable the CPUC and CSU Chio to update State broadband access maps.	<input type="checkbox"/> Gather and report mapping and speed test results in a minimum of two communities per County		January	December		OCEd & SJVRBC Members	
	Activity 4	Continue to conduct marketing and outreach for SJVRBC projects	<input type="checkbox"/> Coordinate direct marketing and outreach materials via Social Media platforms and website posts.		January	December		OCEd & SJVRBC Members	
	Activity 5	Continue to work with CENIC to identify needs and gaps in the proposed middle mile network.	<input type="checkbox"/> Meet with CENIC on a quarterly basis to share needs and gaps findings.		January	December		OCEd & SJVRBC Members	
Objective 2. Identifying potential CASF infrastructure projects, along with other opportunities, where ISPs can expand and improve their infrastructure and service offerings to achieve the goal of reaching 98% broadband deployment in 8 county San Joaquin Valley region.	Activity 1	Continue to inventory & map broadband infrastructure assets in the San Joaquin Valley, including fiber routes, nodes and wireless sites or assets that could support wireless infrastructure.	<input type="checkbox"/> Update map(s) of assets by county	January	December	1. Update the San Joaquin Valley Network Broadband Map. 2. At least eight (8) priority areas identified per year. 3. Update one (1) map of broadband provider offerings by community, including key anchor institutions identified 4. A minimum of three (3) CASF infrastructure projects identified per year 5. Update one (1) inventory of partnership and funding opportunities by county.	1. Record, document and report mapping to community leaders, stakeholders, CBOs, and ISPs serving the San Joaquin Valley. 2. Use all data collected in other activities and work with ISPs and WISPs to identify possible CASF projects	OCEd & SJVRBC Members	
	Activity 2	Continue to map broadband infrastructure gaps, using CPUC maps and Microsoft Digital Equity Dashboard (new interactive tool), speed testing, socioeconomic data, population density, and anchor institution customer/ident place of residence (urban, rural, farm)	<input type="checkbox"/> Update map(s) of gaps by county. Inventory broadband offerings by community and key anchor institutions.	January	December			OCEd & SJVRBC Members	
	Activity 3	Continue to identify priority areas, (Communities & Census tracts) for broadband infrastructure improvement based on gap/baseline assessments.	<input type="checkbox"/> Update listing of priority areas (by county, community and census tracts), with rationale & justification.		January	December		OCEd & SJVRBC Members	
	Activity 4	Continue to identify CASF infrastructure projects	<input type="checkbox"/> Facilitate submission of proposals to CASF infrastructure projects		January	December		OCEd & SJVRBC Members	
	Activity 5	Continue to identify other opportunities (i.e., leverage funding, collaborating with other stakeholders)	<input type="checkbox"/> Description of other partnership opportunities and potential funding mechanisms.		January	December		OCEd & SJVRBC Members	
Objective 3. Assisting CASF infrastructure applicants in the project development or grant application process	Activity 1	Continue to implement cost-effective strategies for broadband deployment based on available infrastructure and geographic barriers	<input type="checkbox"/> Broadband deployment cost effective strategy plan and strategy implementation progress reports.	January	December	1. Continue to develop and implement cost-effective strategies 2. Facilitate three (3) infrastructure applications per year 3. Assist ISPs and WISPs with information and data	1. Track current broadband plans 2 and 3. Assist with data needed for applications through speed tests, surveys, and letters of intent support, etc. act as liaison with public.	OCEd & SJVRBC Members	
	Activity 2	Continue to provide information and data about broadband availability and demand aggregation to ISPs and WISPs, and inform them about CASF and assist them in identifying CASF project areas.	<input type="checkbox"/> Progress reports on cost effective strategy implementation	January	December			OCEd & SJVRBC Members	
	Activity 3	Work with ISPs to develop projects and grant applications; assist in identifying match funding	<input type="checkbox"/> Grant applications completed with description of infrastructure application development.		January	December		OCEd & SJVRBC Members	
Objective 4. Conducting activities leading to CASF infrastructure applications	Activity 1	Continue to support project permitting activities. Continue to promote "dig once" policies.	<input type="checkbox"/> Meet with local stakeholders and key community leaders (Quarterly) including Broadband Coalitions in the San Joaquin Valley to promote "dig once" policies.	January	December	1. Support permit requests as they come up (lower builds, etc.) 2. Engage stakeholders; attend general plan update meetings; speak with utility companies and municipalities in 8 county region. 3. Assist with inventory public assets and aggregate demand updated as needed per county. 4. Track number of local jurisdictions engaged per county.	1. Contact municipalities; get on notice lists for permits; maintain database of permit requests. 2. Keep calendar of meetings and opportunities to engage stakeholders 3. Collect data and maintain database of public assets.	OCEd & SJVRBC Members	
	Activity 2	Continue to engage stakeholders to better understand and explain regional broadband needs and solutions.	<input type="checkbox"/> Meet with local stakeholders and key community leaders (Quarterly) to explain regional broadband needs, solutions and updates on progress.	January	December			OCEd & SJVRBC Members	
	Activity 3	Update the inventory of public assets and aggregate demand.	<input type="checkbox"/> Public assets inventory updates, regional broadband availability maps		January	December		OCEd & SJVRBC Members	
Objective 5. Assisting the Commission in publicizing requests for wireline testing volunteers in areas, as needed	Activity 1	Publicize wireline testing volunteer requests via social media platforms, advertisement, and website posts	<input type="checkbox"/> Publicizing materials and list of testing volunteers	January	December	1. Help facilitate wireline testing in 8 county San Joaquin Valley region with test hardware provided by CSU Chio; number to be determined by CSU Chio. 2. Produce mapping data updates identified as a result of testing; number dependent on actual wireline tests recorded.	Collect and maintain list of volunteers taking wireline tests; monitor calls from volunteers and report any relevant changes.	SJVRBC Members	
	Activity 2	Assist volunteers in wireline testing and provide instructional support	<input type="checkbox"/> Utilize bi-lingual staff to oversee volunteers conducting wireline testing training materials; info posted on website in Spanish / English	January	December			SJVRBC Members	
	Activity 3	Collect and analyze wireline testing data; provide data to update CPUC maps if discrepancies are discovered in testing.	<input type="checkbox"/> Wireline testing data analysis; test results indicating unserved or underserved areas in the 8 county region.		January	December		SJVRBC Members	
Conducting and Submitting annual audit reports, as required	Annual Audit	Provide the required annual audit report	<input type="checkbox"/> Annual audit report		February	n/a	n/a		

Appendix A-4, ANNUAL WORK PLAN AND PERFORMANCE METRICS PLAN (see Sec VI B)									
Consortium Members: create a separate work plan and performance metrics plan for each work plan year. If seeking multi-year funding.									
Name of Consortium: Tahoe Basin Project									
Proposed Start Date of Project: January, 2023									
Broadband deployment activities funded by other state or federal grants									
Confirmation that CASF consortium budget does not duplicate any other sources of funding									
Confirmed: At this time, the Tahoe Prosperity Center is receiving funding in the form of jurisdictional contracts for all of our projects, but we do not have any other grants that cover this scope of work.			If checked, explain why there is no funding duplication						
Year 1, 2023									
(see instructions below for work plan terminology definitions and requirements)									
Objective	Activity Description	Start-Up Activity	Deliverables*	Beginning Month	End Month	Performance Measure(s)	Method for Performance Tracking and Measuring	Responsible Parties	
Objective 1. Collaborating with the Commission and other state agencies to engage regional consortia, local officials, ISPs, stakeholders, and consumers regarding priority areas and cost-effective strategies to achieve the broadband access goal	Activity 1	Coordinate with Commission maps and update Tahoe Basin mapping and data to ensure consistency.	Broadband data mapping, feedback and update consortia details partner and consolidated.	January	December	1. Work with commission on mapping data and update consortia details partner and consolidated. 2. Broadband data mapping and feedback data available on the Commission and TPC websites. (in progress)	1. Updated mapping data and report sent via email on 1/23/23. 2. Broadband data mapping and feedback data available on the Commission and TPC websites. (in progress)	PM / C	
	Activity 2	In collaboration with local jurisdictions, collect public feedback related to broadband needs.	Public feedback survey results and include social media comments to complete a representation of Tahoe Basin broadband needs. (in progress)	January	December	3. A social media campaign is conducted quarterly. 4. At least 4 2 public input surveys are conducted. 5. Marketing materials will be available on website, newsletter, and social media, updated quarterly. TPC will conduct direct marketing efforts and produce outreach materials (ongoing)	3. Market speed tests, self-reporting on TPC map, track if speeds are efficient from map. 4. Agency is shared and check-ins are conducted regularly. 5. Report and report on survey results.	PM	
	Activity 3	Conduct marketing and outreach efforts around Tahoe Basin projects.	Use online marketing outlets. TPC will receive feedback and data to direct our efforts with the input of our community.	January	December	6. Continue to work with Placer County supervisors and County Public works staff to finalize Placer County. 7. City Once Policy is, with the Placer County. 8. One Broadband Action Plan is, with outside technical assistance, developed to consolidate all planning information for the Basin, identifies steps forward, and includes community input.	6. Marketing summary is completed internally. 7. Status of COP adoption process will be tracked internally by TPC. 8. Consultant will report back to Placer County Manager meeting regarding progress and potential roadblocks in project prioritization process.	PM / C	
	Activity 4	Facilitate and coordinate with Placer County to review Policy #4 to meet their jurisdictional needs and adopt new COP.	1. Meet with Placer County to adjust existing policy language. 2. Assist in presenting policy to Placer County Council for internal review. 3. Present policy for final staff review/recommendation and agenda preparation.	January	December			PM	
	Activity 5	Development of Basin Wide Broadband Action Plan	An action plan for Lake Tahoe that encompasses jurisdictional efforts underway, addresses the gaps not included in current planning efforts, and identifies funding opportunities.	January	December			PM / C	
Objective 2. Identifying potential CASF infrastructure projects or potential broadband deployment projects related to new programs created under SB 150 and AB 164, along with other opportunities, where ISPs can expand and improve their infrastructure and service offerings to achieve the goal of reaching 98% broadband deployment in each consortia region	Activity 1	Continue to work with providers to improve service, reliability and capacity of broadband infrastructure.	1. Spread test survey results and incorporate program updates. 2. Organize educational sessions hosted by TPC and providers about the process of expanding small and micro-cell technology with communities and local governments.	January	December	1. Assist ISPs with information and data. 2. Host at least ten stakeholder meetings to bring together TRBC, USFS, and jurisdictions. 3. City Once Policy is added and consult is laid in identified infrastructure projects. 4. Assist local jurisdictions and providers with information and data.	1. Use broadband maps, spread test surveys, and create file to identify priority areas. 2. Funding notes will be recorded. 3. Ongoing projects will be tracked by TPC and projects which are able to utilize new City Once Policies will be documented.	PM / C	
	Activity 2	Facilitate and coordinate conversations with the TRBC, the USFS, and local jurisdictions about adding innovative technology options.	Coordinate stakeholder meetings with ISPs and local managers in Tahoe Basin to ensure coordination, ongoing communication, and identification of unique aspects to expanding broadband in region.	January	December		4. Funding methods will be listed on the new page on the new website, and TSP will highlight these opportunities with local partners during monthly TRBC meetings.	PM	
	Activity 3	Work with local agencies on implementing the City Once Policy for these projects	1. When infrastructure projects are identified, work with local agency to get City Once Policy effort off the ground. 2. Coordinate with ISPs to ensure they are approved of land use potential and CASF opportunities for these projects.	January	December			PM	
	Activity 4	Utilizing the broadband website (CJ 4), work with local jurisdictions and agencies to identify funding opportunities.	As funding opportunities arise, meet with key stakeholders to identify opportunities for application in Tahoe Basin.	January	December			PM	
	Activity 5								
Objective 3. Assisting potential CASF infrastructure applicants or potential applicants for broadband deployment projects related to the new programs created under SB 150 and AB 164 in the project development or grant application process	Activity 1	Develop and implement cost-effective strategies for broadband deployment based on available infrastructure and geographic barriers.	Broadband strategy implementation progress reports.	January	December	1. Assist with at least one (1) infrastructure application per year. 2. Cost-effective strategies developed and implemented.	1. Track current broadband infrastructure application per year. 2. Convene stakeholder, key partner, and ISP conversations.	PM / C	
	Activity 2	Work with ISPs to develop projects and grant applications, assist in identifying match funding.	1. Share opportunities with ISPs for potential CASF grant applications. 2. Coordinate and assist in the drafting of any CASF applications where needed. 3. Grant applications completed with identification of infrastructure application development.	January	December	3. Present to community at a minimum to regional employers and jurisdictions about funding opportunities. 4. In line with NCOF's, distribute educational materials on online communication queries or as available.	3. Assist with data needed for applications through speed tests, surveys, and data to report, act as liaison with public. 4. Presentation materials available on broadband website.	PM	
	Activity 3	Work with vendor employees and jurisdictions to foster education and partnership for broadband deployment.	1. Present to three entities as new opportunities arise. 2. Information about these opportunities will be shared via online platforms and communication.	January	December			PM / C	
Objective 4. Conducting activities that will lead to or that can be reasonably expected to lead to CASF infrastructure projects or broadband deployment projects related to new programs created under SB 150 and AB 164, including the Federal Funding Account, Middle-Mile Broadband Loan Loss Reserve, and Local Agency Technical Assistance.	Activity 1	Utilizing inventory of public assets, supporting proposed infrastructure projects, and "dig once opportunity projects" for broadband extension.	1. Meet with public works staff and jurisdictions about future projects that meet criteria for their projects around the region (ongoing)	January	December	1. TPC will publicly report (email requests to email) or, so they have fewer needs, etc.) 2. Engage stakeholders, attend meetings and speak with utility companies and municipalities on a quarterly basis.	1. Maps of broadband provider offerings will be updated. 2. Any website information and stakeholders will be updated. 3. TPC will encourage collaboration with ISPs and local jurisdictions.	PM / C	
	Activity 2	Continue to engage stakeholders, businesses, and public agencies to better understand and explain broadband needs and opportunities.	Convene aforementioned parties to identify potential roadblocks and solutions.	January	December		4. Other opportunities will be identified based on current engagement process. 5. Website will be functional and available.	PM	
	Activity 3	Continue to update broadband provider offerings and key anchor institutions in consortia areas.	1. As needs and opportunities change, work with stakeholders and ISPs to adjust and continue toward 98% broadband deployment goal and CASF grant applications to get there.	January	December		6. Funding materials will be updated using the information contained in the website.	PM	
	Activity 4	Develop stand-alone broadband informational hub website	Utilizing existing maps, project information, ongoing funding information, and public input, create a stand-alone TSP website	January	December			PM / C	
Objective 5. Assisting the Commission in publicizing requests for wireless testing volunteers in areas, as needed	Activity 1	Publicize and advertise wireless testing volunteer requests via social network outreach and local publications	Wireless results will be available to assist local ISPs and the CPUC in decision making and CASF awards	January	December	1. TPC will conduct these campaigns bi-monthly (8 campaigns/year) throughout the Basin to establish an ongoing volunteer base for each campaign. 2. Website data and analysis will be published and available.	1. Number of volunteers paired with each campaign. 2. Website visits and social media posts for each campaign. 3. Website data and analysis will be published and available.	PM / C	
	Activity 2	Collect and analyze all data gathered by volunteers and staff	As funding opportunities arise, meet with key stakeholders to identify opportunities for application in Tahoe Basin.	January	December			PM / C	
Conducting and Submitting annual audit reports, as required	Annual Audit	Example: provide the required annual audit report	Annual audit report			no	no		

Appendix A.4, ANNUAL WORK PLAN AND PERFORMANCE METRICS PLAN (see Sec VI B)								
Consortium Members: create a separate work plan and performance metrics plan for each work plan year, if seeking multi-year funding								
Name of Consortium:		Tahoe Basin Project						
Name of Project:		Connected Tahoe						
Proposed Start Date of Project:		January, 2023						
Broadband deployment activities funded by other state or federal grants								
Confirmation that CASP consortium budget does not duplicate any other sources of funding		Confirmed: At this time, the Tahoe Prosperity Center is receiving funding in the form of jurisdictional contracts for all of our projects, but we do not have any formal grants that cover this scope of work.				If checked, explain why there is no funding duplication:		
Year 2024								
(see instructions below for work plan terminology, definitions and requirements)								
Objective	Activity Description	Start-Up Activity	Deliverable(s) *	Begin/End Month	Performance Measure(s)†	Method for Performance Tracking and Measuring	Responsible Party(ies)	
Objective 1. Collaborating with the Commission and other state agencies to engage regional consortia, local officials, ISPs, stakeholders, and consumers regarding priority areas and cost-effective strategies to achieve the broadband access goal	Activity 1	Coordinate with Commission maps and update Tahoe Basin mapping and data to ensure consistency.	Broadband data mapping, feedback and updated consortia details gathered and consolidated ongoing	January	December	1. Work with commission on mapping updates needed. 2. Broadband data mapping and feedback available on the Commission and TPC websites, updated quarterly. (if progress) 3. A social media campaign is conducted quarterly. 4. Total 4. Two public input surveys are conducted. 5. Marketing materials will be available via website, newsletter, and social media. 6. TPC will conduct direct marketing efforts and produce outreach materials. (ongoing) 7. Broadband Action Plan is presented to regional stakeholders (to be identified) and jurisdictions (to be identified). 8. Consultant will report back to Project Manager monthly regarding progress and potential hurdles in the grant prioritization process. 9. Action Plan is presented to partners and stakeholders and is available on TPC website when complete. 10. Parties identified as champions are included on website.	PM / C	
	Activity 2	In collaboration with local jurisdictions, collect public feedback related to broadband needs.	Public feedback survey results and include social media comments to complete a representation of Tahoe Basin's broadband needs.	January	December	1. Update mapping data and posted test data available on website using GIS layers. 2. Track community outreach through metrics on social media and email campaigns. 3. Market speed tests, self-reporting on TPC map; track if speeds are different from map. 4. Agencies are shared and checks are conducted regularly. 5. Record and report on survey results. 6. Marketing summary is compiled internally. 7. Status of CSP adoption process will be tracked through TPC. 8. Consultant will report back to Project Manager monthly regarding progress and potential hurdles in the grant prioritization process. 9. Action Plan is presented to partners and stakeholders and is available on TPC website when complete. 10. Parties identified as champions are included on website.	PM	
	Activity 3	Conduct marketing and outreach efforts around Tahoe Basin projects.	No online marketing outlets, TPC will receive feedback and data to direct bus efforts with the input of our community.	January	December	1. Update mapping data and posted test data available on website using GIS layers. 2. Track community outreach through metrics on social media and email campaigns. 3. Market speed tests, self-reporting on TPC map; track if speeds are different from map. 4. Agencies are shared and checks are conducted regularly. 5. Record and report on survey results. 6. Marketing summary is compiled internally. 7. Status of CSP adoption process will be tracked through TPC. 8. Consultant will report back to Project Manager monthly regarding progress and potential hurdles in the grant prioritization process. 9. Action Plan is presented to partners and stakeholders and is available on TPC website when complete. 10. Parties identified as champions are included on website.	PM / C	
	Activity 4	Y1	Y1	Y1				PM
	Activity 5	Phase 1 of Basin Wide Broadband Action Plan	1. The Action Plan developed in Y1 is presented to regional stakeholders and jurisdictions 2. Parties are identified to spearhead initiatives 3. Funding opportunities are identified for each party	January	December	1. Update mapping data and posted test data available on website using GIS layers. 2. Track community outreach through metrics on social media and email campaigns. 3. Market speed tests, self-reporting on TPC map; track if speeds are different from map. 4. Agencies are shared and checks are conducted regularly. 5. Record and report on survey results. 6. Marketing summary is compiled internally. 7. Status of CSP adoption process will be tracked through TPC. 8. Consultant will report back to Project Manager monthly regarding progress and potential hurdles in the grant prioritization process. 9. Action Plan is presented to partners and stakeholders and is available on TPC website when complete. 10. Parties identified as champions are included on website.	PM / C	
Objective 2. Identifying potential CASP infrastructure projects or potential broadband deployment projects related to new programs created under SB 156 and AB 164, along with other opportunities, where ISPs can expand and improve their infrastructure and service offerings to achieve the goal of reaching 90% broadband deployment in each consortia region	Activity 1	Continue to work with providers to improve speeds, reliability and capacity of broadband infrastructure.	1. Speed test survey results and cost-effective program outline 2. Organize educational sessions hosted by TPC and providers about the pros of expanding small and mid-size technology with communities and local governments.	January	December	1. Assist ISPs with information and data. 2. Host at least two stakeholder meetings to bring together ISPs, ISPs, and jurisdictions. 3. Dig Once Policy is utilized and shared in local jurisdictional infrastructure projects (ongoing) 4. Funding materials will be documented. 5. Funding methods will be listed on the own page on the new website. TTP will highlight these opportunities with local partners during monthly THBC meetings. 6. Funding opportunities utilized will be catalogued by TTP. 7. Any grants being written or managed by TTP will remain on record and reported out.	PM / C	
	Activity 2	Facilitate and coordinate conversations with the TRPA, the USB, and local jurisdictions about existing innovative technology options.	Coordinate stakeholder meetings with ISPs and land managers in Tahoe Basin to ensure coordination, ongoing communication, and understanding of unique aspects to expanding broadband in region.	January	December	1. Assist ISPs with information and data. 2. Host at least two stakeholder meetings to bring together ISPs, ISPs, and jurisdictions. 3. Dig Once Policy is utilized and shared in local jurisdictional infrastructure projects (ongoing) 4. Funding materials will be documented. 5. Funding methods will be listed on the own page on the new website. TTP will highlight these opportunities with local partners during monthly THBC meetings. 6. Funding opportunities utilized will be catalogued by TTP. 7. Any grants being written or managed by TTP will remain on record and reported out.	PM	
	Activity 3	Work with lead agencies on implementing the Dig Once Policy for those projects determined conducive to undergrounding utilities and placement of conduit.	1. When infrastructure projects are identified, work with lead agency to put Dig Once Policy into effect. 2. Coordinate with ISPs to ensure they are apprised of build-out potential and CASP opportunities for those projects	January	December	1. Assist ISPs with information and data. 2. Host at least two stakeholder meetings to bring together ISPs, ISPs, and jurisdictions. 3. Dig Once Policy is utilized and shared in local jurisdictional infrastructure projects (ongoing) 4. Funding materials will be documented. 5. Funding methods will be listed on the own page on the new website. TTP will highlight these opportunities with local partners during monthly THBC meetings. 6. Funding opportunities utilized will be catalogued by TTP. 7. Any grants being written or managed by TTP will remain on record and reported out.	PM	
	Activity 4	Utilizing the broadband website (Obj. 4)	1. As funding opportunities arise, meet with key stakeholders to identify opportunities for application in Tahoe. 2. TTP will facilitate partnership on applications and assist with the application process / grant management as appropriate.	January	December	1. Assist ISPs with information and data. 2. Host at least two stakeholder meetings to bring together ISPs, ISPs, and jurisdictions. 3. Dig Once Policy is utilized and shared in local jurisdictional infrastructure projects (ongoing) 4. Funding materials will be documented. 5. Funding methods will be listed on the own page on the new website. TTP will highlight these opportunities with local partners during monthly THBC meetings. 6. Funding opportunities utilized will be catalogued by TTP. 7. Any grants being written or managed by TTP will remain on record and reported out.	PM	
Objective 3. Assisting potential CASP infrastructure applicants or potential applicants for broadband deployment projects related to the new programs created under SB 156 and AB 164 in the project development or grant application process	Activity 1	Develop and implement cost-effective strategies for broadband deployment based on available infrastructure and geographic barriers.	Broadband strategy implementation progress reports. (Ongoing)	January	December	1. Assist with at least one (1) infrastructure application per year. 2. Create effective strategies developed and implemented 3. Present to annually to a minimum to regional employers and jurisdictions about funding opportunities. 4. In line with NCPD's, distribute educational material via online communications. 5. Assist in the funding application process as needed	PM / C	
	Activity 2	Work with ISPs to develop projects and	1. Share opportunities with ISPs for	January	December	1. Assist with at least one (1) infrastructure application per year. 2. Create effective strategies developed and implemented 3. Present to annually to a minimum to regional employers and jurisdictions about funding opportunities. 4. In line with NCPD's, distribute educational material via online communications. 5. Assist in the funding application process as needed	PM	
	Activity 3	Work with anchor employers and jurisdictions to foster education and partnership for broadband deployment.	1. Present to these entities as new opportunities arise. (ongoing) 2. Information about these opportunities will be shared via online platforms and communications. 3. TTP will assist in applying when appropriate.	January	December	1. Assist with at least one (1) infrastructure application per year. 2. Create effective strategies developed and implemented 3. Present to annually to a minimum to regional employers and jurisdictions about funding opportunities. 4. In line with NCPD's, distribute educational material via online communications. 5. Assist in the funding application process as needed	PM / C	
Objective 4. Conducting activities that will lead to or that can be reasonably expected to lead to CASP infrastructure projects or broadband deployment projects related to new programs created under SB 156 and AB 164, including the Federal Funding Account, Model, Mile, Broadband Loan Loss Reserve, and Local Agency Technical Assistance.	Activity 1	Utilizing inventory of public assets, upcoming proposed infrastructure projects, and "dig once" opportunity projects for broadband expansion.	1. Meet with public works staff and jurisdictions about future projects that need conduit for fiber. 2. Add GIS mapping layers for projects around the region. (ongoing)	January	December	1. TPC will publicly support permit requests as they arise (power builds, etc.) 2. Engage stakeholders, attend meetings and speak with utility companies and municipalities quarterly at minimum. 3. Lead gathering inventory of public assets and infrastructure. 4. Update website with funding opportunities, website materials, speed test data. 5. Present to regional employers and jurisdictions about funding opportunities. 6. In line with NCPD's, distribute educational material via online communications. 7. Assist in the funding application process as needed	PM / C	
	Activity 2	Continue to engage stakeholders, businesses, and public agencies to better understand and explain broadband needs and opportunities.	Convene aforementioned parties to identify potential roadblocks and solutions.	January	December	1. TPC will publicly support permit requests as they arise (power builds, etc.) 2. Engage stakeholders, attend meetings and speak with utility companies and municipalities quarterly at minimum. 3. Lead gathering inventory of public assets and infrastructure. 4. Update website with funding opportunities, website materials, speed test data. 5. Present to regional employers and jurisdictions about funding opportunities. 6. In line with NCPD's, distribute educational material via online communications. 7. Assist in the funding application process as needed	PM	
	Activity 3	Continue to update broadband provider offerings and key anchor institutions in consortia areas.	1. As needs and opportunities change, work with stakeholders and ISPs to adjust and continue toward ISPs broadband deployment goal and CASP grant applications to get there.	January	December	1. TPC will publicly support permit requests as they arise (power builds, etc.) 2. Engage stakeholders, attend meetings and speak with utility companies and municipalities quarterly at minimum. 3. Lead gathering inventory of public assets and infrastructure. 4. Update website with funding opportunities, website materials, speed test data. 5. Present to regional employers and jurisdictions about funding opportunities. 6. In line with NCPD's, distribute educational material via online communications. 7. Assist in the funding application process as needed	PM	
	Activity 4	Develop stand-alone broadband informational hub website	Utilizing existing maps, project information, upcoming funding information, and public input, create a stand-alone TTP website	January	December	1. TPC will publicly support permit requests as they arise (power builds, etc.) 2. Engage stakeholders, attend meetings and speak with utility companies and municipalities quarterly at minimum. 3. Lead gathering inventory of public assets and infrastructure. 4. Update website with funding opportunities, website materials, speed test data. 5. Present to regional employers and jurisdictions about funding opportunities. 6. In line with NCPD's, distribute educational material via online communications. 7. Assist in the funding application process as needed	PM / C	
	Activity 5							
Objective 5. Assisting the Commission in publicizing requests for wireline testing volunteers in areas, as needed	Activity 1	Publish and advertise wireline testing volunteer requests via our social network, channels and local publications	Wireline results will be available to assist ISPs and the CPUC in decision making and CASP awards	January	December	1. TTP will conduct these campaigns bi-monthly (6/year) 2. Press releases and social media posts for each campaign. 3. Wireline data and analysis will be published and available.	PM / C	
	Activity 2	Collect and analyze all data gathered by volunteers and staff		January	December	1. TTP will conduct these campaigns bi-monthly (6/year) 2. Press releases and social media posts for each campaign. 3. Wireline data and analysis will be published and available.	PM / C	
Conducting and Submitting annual audit reports, as required	Annual Audit	Example: Provide the required annual audit report	Annual audit report			na	na	

Appendix A-4, ANNUAL WORK PLAN AND PERFORMANCE METRICS PLAN (see Sec VI, B)									
(Consortium Members, create a separate work plan and performance metrics plan for each work plan year. If seeking multi-year funding)									
Name of Consortium:		Tahoe Basin Project							
Name of Project:		Connected Tahoe							
Proposed Start Date of Project:		January, 2023							
Broadband deployment activities funded by other state or federal grants									
Confirmation that CASF consortium budget does not duplicate any other sources of funding		Confirmed: At this time, the Tahoe Prosperity Center is receiving funding in the form of jurisdictional contracts for all of our projects, but we do not have any formal grants that cover this scope of work.				If checked, explain why there is no funding duplication:			
Year 3: 2023 <i>(see instructions below for work plan terminology definitions and requirements)</i>									
Objective	Activity Description	Start/Up Activity	Deliverable(s) *	Beginning Month	End Month	Performance Measure(s)†	Method for Performance Tracking and Measuring	Responsible Parties)	
Objective 1. Collaborating with the Commission and other state agencies to engage regional consortia, local officials, ISPs, stakeholders, and consumers regarding priority areas and cost-effective strategies to achieve the broadband access goal	Activity 1	Coordinate with Commission maps and update Tahoe Basin mapping and data to ensure consistency.	Broadband data mapping, feedback, and updated consortia details gathered and consolidated (ongoing)	January	December	1. Work with commission on mapping updates needed 2. Broadband data mapping and feedback are available on the Commission and TPC websites. (in progress)	1. Updated mapping data and speed test data available on website using GIS byers. 2. Track community outreach through metrics on social media and email campaigns.	PM / C	
	Activity 2	In collaboration with local jurisdictions, collect public feedback related to broadband needs.	Public feedback survey results and include social media comments to compile a representation of Tahoe Basin's broadband needs. (annually)	January	December	3. A social media campaign is conducted quarterly. 4 total 4. Two public input surveys are conducted. 5. Marketing materials will be available via website.	3. Market speed tests, self-reporting on PUC map; track if speeds are different from map. 4. Agenda is shared and check-ins are conducted regularly. 5. Record and report on survey results.	PM	
	Activity 3	Conduct marketing and outreach efforts around Tahoe Basin projects.	Via online marketing outlets, TPC will receive feedback and data to direct our efforts with the input of our community.	January	December	6. Newsletter and social media. TPC will conduct direct marketing efforts and produce outreach materials. (ongoing) 7. Parties identified to champion develop their own steps in TBP monitoring, checking in, and recording progress internally on a monthly basis.	6. Marketing summary is compiled internally. 7. Status of DOP adoption process will be tracked internally by TPC. 8. Consultant will report back to Project Manager monthly regarding progress and potential roadblocks in project prioritization process. 9. Action Plan is present on the website. 10. Parties identified as champions are included on website. 11. TBP checks in with and records progress of responsible entities.	PM / C	
	Activity 4	Y1	Y1						PM
	Activity 5	Phase 2 of Basin Wide Broadband Action Plan		1. The steps outlined in the Action Plan (Y1) are put into practice by appropriate entities.	January	December			PM / C
Objective 2. Identifying potential CASF infrastructure projects or potential broadband deployment projects related to new programs created under SB 156 and AB 164, along with other opportunities, where ISPs can expand and improve their infrastructure and service offerings to achieve the goal of reaching 98% broadband deployment in each consortia region	Activity 1	Continue to work with providers to improve speeds, reliability, and capacity of broadband infrastructure.	1. Speed test survey results and cost-effective program outline. 2. Organize educational sessions hosted by TPC and providers about the process of expanding new technology with communities and local governments.	January	December	1. Assist ISPs with information and data. 2. Host at least two stakeholder meetings to bring together TWP, USFS, and jurisdictions. 3. Dig Once Policy is utilized and consult to last identified infrastructure projects. (ongoing) 4. Assist local jurisdictions and agencies via informational meetings to facilitate funding applications. Highlight the need for and assist with partnered applications to strengthen said applications. 5. TBP will assist with grant management and writing as necessary / appropriate.	1. Use broadband maps, speed tests, surveys, and other data to identify priority areas. 2. Meeting notes will be recorded. 3. Upcoming projects will be shared by TPC and projects which are able to utilize new Dig Once Policies will be documented. 4. Funding methods will be listed on its own page on the new website, and TBP will highlight these opportunities with local partners during monthly TRBC meetings. 5. Funding opportunities offered will be categorized by TBP. 6. Any grants being written or managed by TBP will remain on record and reported out.	PM / C	
	Activity 2	Facilitate and coordinate conversations with the TRCA, the USFS, and local jurisdictions about adding innovative technology options.	Coordinate stakeholder meetings with ISPs and land managers in Tahoe Basin to ensure coordination, ongoing communication, and understanding of unique aspects to expanding broadband in region.	January	December			PM	
	Activity 3	Work with lead agencies on implementing the Dig Once Policy for those projects identified conducive to undergrounding utilities and placement of conduit.	1. When infrastructure projects are identified, work with lead agency to put Dig Once Policy into effect. 2. Coordinate with ISPs to ensure they are approved and not potential CASF opportunities for these projects.	January	December			PM	
	Activity 4	Utilizing the broadband website (Obj. 1), work with local jurisdictions and agencies to apply for funding opportunities.	1. As funding opportunities arise, meet with key stakeholders to identify opportunities for application in Tahoe. 2. TBP will facilitate partnership on applications and assist with the application process / grant management as appropriate.	January	December			PM	
Objective 3. Assisting potential CASF infrastructure applicants or potential applicants for broadband deployment projects related to the new programs created under SB 156 and AB 164 in the project development or grant application process	Activity 1	Develop and implement cost-effective strategies for broadband deployment based on available infrastructure and geographic barriers.	Broadband strategy implementation progress reports. (Ongoing)	January	December	1. Assist with at least one (1) infrastructure application per year. 2. Cost-effective strategies developed and implemented.	1. Track current broadband plans for applications through speed tests, surveys, and letters of intent; act as liaison with jurisdiction. 2. Presentation materials available on broadband website. 3. Any grants being written or managed by TBP will remain on record and reported out.	PM / C	
	Activity 2	Work with ISPs to develop projects and grant applications, assist in identifying match funding.	1. Share opportunities with ISPs for potential CASF grant applications. 2. Coordinate and assist in the drafting of any CASF applications where needed. 3. Grant applications completed with description of infrastructure application development.	January	December	3. Present to annually at a minimum to regional employers and jurisdictions about funding opportunities. 4. In line with HCO's, distribute educational material via online communications.		PM	
	Activity 3	Work with anchor employers and jurisdictions to foster education and partnership for broadband deployment.	1. Present to these entities as new opportunities arise. (ongoing) 2. Information about these opportunities will be shared via online platforms and communications. 3. TBP will assist in applying when appropriate.	January	December	5. Assist in the funding application process as needed.		PM / C	
Objective 4. Conducting activities that will lead to or that can be reasonably expected to lead to CASF infrastructure projects or broadband deployment projects related to new programs created under SB 156 and AB 164, including the Federal Funding Account, Middle-Mile, Broadband Loan Loss Reserve, and Local Agency Technical Assistance.	Activity 1	Utilizing inventory of public assets, upcoming proposed infrastructure projects, and "dig once opportunity projects" for broadband expansion.	1. Meet with public works staff and jurisdictions about future projects that need conduit for fiber. 2. Add GIS mapping layers for projects around the region. (ongoing)	January	December	1. TPC will publicly support permit requests as they arise (tower builds, etc.). 2. Engage stakeholders, attend meetings and speak with utility companies and municipalities quarterly at minimum.	1. Maps of broadband provider offerings will be updated. 2. Key anchor institutions and stakeholders will be updated. 3. TPC will encourage collaboration with ISPs and local jurisdictions.	PM / C	
	Activity 2	Continue to engage stakeholders, businesses, and public agencies to better understand and explain broadband needs and opportunities.	Convene aforementioned parties to identify potential roadblocks and solutions.	January	December	3. Lead gathering inventory of public assets and infrastructure. 4. Update website with funding opportunities, workshop materials, speed test data, nonconfidential fiberline data, upcoming project information, and CASF application area information on an ongoing basis (monthly).	3. Other opportunities will be identified as discovered during engagement process. 4. Website will be functional and usable. 5. Funding opportunities will be identified using the information contained on the website. 6. Mapping information will be regularly updated using TBP and regional partner information.	PM	
	Activity 3	Continue to update broadband provider offerings and key anchor institutions in consortia areas.	1. As needs and opportunities change, work with stakeholders and ISPs to adjust and continue toward 98% broadband deployment goal and CASF grant applications to get there.	January	December			PM	
	Activity 4	Continue to update stand-alone broadband informational hub website.	Utilizing existing maps, project information, upcoming funding information, and public input, update the stand-alone TBP website.	January	December			PM / C	
Objective 5. Assisting the Commission in publicizing requests for wireline testing volunteers in areas, as needed	Activity 1	Publicize and advertise wireline testing volunteer requests via our social network channels and local publications	Wireline results will be available to assist local ISPs and the CUPUC in decision making and CASF awards	January	December	1. TPC will conduct these campaigns throughout the Basin to establish an ongoing understanding of connectivity shortfalls. 2. Engage with the local community to bring in volunteers to assist in testing	1. Number of volunteers gained with campaigns throughout the Basin 2. Press releases and social media posts for each campaign. 3. Wireline data and analysis will be published and available.	PM / C	
	Activity 2	Collect and analyze all data gathered by volunteers and staff		January	December			PM / C	
Conducting and Submitting annual audit reports, as required	Annual Audit	Example: provide the required annual audit report	Annual audit report			n/a	n/a		

Appendix A-4, ANNUAL WORK PLAN AND PERFORMANCE METRICS PLAN (see Sec VI. B)									
[Consortium Members, create a separate work plan and performance metrics plan for each work plan year, if seeking multi-year funding]									
Name of Consortium: Update California Connect Consortium									
Name of Project: Connecting Update California									
Proposed Start Date of Project: 1-Jul-23									
Broadband deployment activities funded by other state or federal grants: N/A									
Confirmation that CASF consortium budget does not duplicate any other sources of funding: Confirmed									
Year 1 [2023-2024] [see instructions below for work plan terminology definitions and requirements]									
Objective	Activity Description	Start-Up Activity	Deliverable(s) *	Beginning Month	End Month	Performance Measure(s)*	Method for Performance Tracking and Measuring	Responsible Party(ies)	
Objective 1. Collaborating with the Commission and other state agencies to engage regional consortia, local officials, ISPs, stakeholders, and consumers regarding priority areas and cost-effective strategies to achieve the broadband access goal	Activity 1	Carry out an assessment of regional broadband deployment based on CPUC's broadband data and maps.	<input type="checkbox"/>	Report of broadband deployment status per county identifying gaps to CASF goal	7/1/2023	12/31/2023	1. 1 broadband deployment status reports per county 2. 1 continuous outreach campaign per county and action items and collaborative work agreements as results of the campaigns 3. 2 public feedback forms and surveys, and CalSpeed tests 4. 3 priority areas maps and lists 5. 3 priority areas data files and public feedback summaries	Project Manager	
	Activity 2	Conduct marketing and outreach to local broadband stakeholders and residential customers	<input type="checkbox"/>	Marketing and outreach materials and outreach summary	7/1/2023	12/31/2023		Project Manager	
	Activity 3	Gather public feedback and input on broadband service and needs from local broadband stakeholders and residential customers	<input type="checkbox"/>	Public feedback forms and surveys, CalSPEED measurements, and public feedback input report	7/1/2023	12/31/2023		Project Manager	
	Activity 4	Consolidate public feedback and input on broadband service and needs and map all results to identify priority areas for broadband deployments	<input type="checkbox"/>	Priority areas maps and lists based on public feedback and broadband deployment status	7/1/2023	12/31/2023		Project Manager	
	Activity 5	Work with the CPUC to update the broadband data/map, including priority areas and public feedback input	<input type="checkbox"/>	Priority areas data and public feedback summary material to submit to the CPUC	7/1/2023	12/31/2023		Project Manager	
Objective 2. Identifying potential CASF infrastructure projects or potential broadband deployment projects related to new programs created under SB 156 and AB 164, along with other opportunities, where ISPs can expand and improve their infrastructure and service offerings to achieve the goal of reaching 98% broadband deployment in each consortia region	Activity 1	Carry out a data-based analysis to identify priority areas, incorporating input from local partners and asset inventories information	<input type="checkbox"/>	Report and maps of identified priority areas for broadband infrastructure projects	10/1/2023	3/31/2024	1. 4 priority areas identified 2. 5 ISPs and potential partners identified 3. 1 need-gap analysis per county 4. 3 potential CASF infrastructure projects identified 5. 2 complementary funding opportunities and solutions identified	Project Manager	
	Activity 2	Identify ISPs with interest and capacity for potential infrastructure projects in priority areas and also identify key local partners	<input type="checkbox"/>	Report of ISPs for potential priority areas projects and potential project partners	10/1/2023	3/31/2024		Project Manager	
	Activity 3	Carry out a need-gap analysis for priority areas	<input type="checkbox"/>	Need-gap analysis report	10/1/2023	3/31/2024		Project Manager	
	Activity 4	Identify potential CASF infrastructure projects in priority areas	<input type="checkbox"/>	Report of potential CASF infrastructure projects identified - If under NDA, confidentiality must apply to some report items	10/1/2023	3/31/2024		Project Manager	
	Activity 5	Identify complementary funding opportunities and solutions involving local partners and organizations	<input type="checkbox"/>	Report of other potential funding opportunities and solutions	10/1/2023	3/31/2024		Project Manager	
Objective 3. Assisting potential CASF infrastructure applicants or potential applicants for broadband deployment projects related to the new programs created under SB 156 and AB 164 in the project development or grant application process	Activity 1	Inform ISPs about CASF and share priority areas information for assessing feasibility and viability of potential projects	<input type="checkbox"/>	Reports of assessment of potential CASF infrastructure projects	12/1/2023	3/31/2024	1. 4 priority areas shared with ISPs 2. 2 information, data and maps packages provided to ISPs 3. 5 local broadband stakeholders briefed about and supporting potential CASF projects 4. 5 strategic partnerships established for potential CASF projects 5. 3 ISPs and potential infrastructure projects	Project Manager	
	Activity 2	Provide information, data and maps to ISPs of broadband availability, market and demand aggregation, strategic assets, and potential local partners, with emphasis on priority areas	<input type="checkbox"/>	Reports of information, data, maps and others provided to ISPs - If under NDA, confidentiality must apply to some report items	12/1/2023	3/31/2024		Project Manager	
	Activity 3	Support ISPs to connect with local broadband stakeholders to gather support for potential CASF projects	<input type="checkbox"/>	Report of local stakeholders assessing and supporting potential CASF projects	12/1/2023	3/31/2024		Project Manager	
	Activity 4	Support ISPs to develop strategic partnerships to achieve cost-effective broadband deployment	<input type="checkbox"/>	Report of strategic partnership to achieve cost-effective CASF projects	12/1/2023	3/31/2024		Project Manager	
	Activity 5	Support ISPs to prepare CASF infrastructure project applications and application items including letters of support	<input type="checkbox"/>	Report of CASF infrastructure application development- If under NDA, confidentiality must apply to some report items	12/1/2023	3/31/2024		Project Manager	
Objective 4. Conducting activities that will lead to or that can be reasonably expected to lead to CASF infrastructure projects or broadband deployment projects related to new programs created under SB 156 and AB 164, including the Federal Funding Account, Middle Mile, Broadband Loan Loss Reserve, and Local Agency Technical Assistance.	Activity 1	Support project permitting activities for CASF applications or projects	<input type="checkbox"/>	Reports of project permit support for CASF applications or projects	7/1/2023	6/30/2024	1. 3 project permits supported for CASF applications or projects 2. 5 stakeholders engaged 3. 1 inventory of public assets per county with emphasis on priority and potential project areas 4. 3 potential projects areas were conducted demand assessment and aggregation, and speed tests and validation	Project Manager	
	Activity 2	Engage stakeholders to better understand and explain regional broadband needs and solutions	<input type="checkbox"/>	Broadband stakeholders outreach summary	7/1/2023	6/30/2024		Project Manager	
	Activity 3	Continue developing an inventory of public assets (e.g. rights-of-ways, publicly owned towers, public utility poles, equipment housing, publicly owned property)	<input type="checkbox"/>	Report of work with local public works and planning departments and generation of a public assets inventory	7/1/2023	6/30/2024		Project Manager	
	Activity 4	Support demand aggregation, conducting speed tests and validation efforts	<input type="checkbox"/>	Report of potential demand, demand aggregation, speed tests and validation in potential project areas	7/1/2023	6/30/2024		Project Manager	
	Activity 5		<input type="checkbox"/>						
Objective 5. Assisting the Commission in publicizing requests for wireline testing volunteers in areas, as needed	Activity 1	Publicize CalSPEED for Home marketing materials.	<input type="checkbox"/>	Marketing materials produced by the consortium.	7/1/2023	6/30/2024	1. 20 volunteers signed up in the consortium region. 2. 5 outlets CalSPEED was promoted.	Project Manager	
	Activity 2	Promote volunteers to sign-up for the study at www.calspeed.net.	<input type="checkbox"/>	List of outlets where CalSPEED for Home has been posted, presented or otherwise promoted.	7/1/2023	6/30/2024		Project Manager	
	Activity 3	Educate public on importance of the CalSPEED study.	<input type="checkbox"/>	Educational materials used to communicate to the public.	7/1/2023	6/30/2024		Project Manager	
	Activity 4		<input type="checkbox"/>						
	Activity 5		<input type="checkbox"/>						
Conducting and Submitting annual audit reports, as required	Annual Audit	Provide the required annual audit report	<input type="checkbox"/>	Annual audit report			n/a	n/a	Fiscal Agent

Appendix A-4, ANNUAL WORK PLAN AND PERFORMANCE METRICS PLAN (see Sec VI. B)								
[Consortium Members, create a separate work plan and performance metrics plan for each work plan year, if seeking multi-year funding]								
Name of Consortium:		Uptate California Connect Consortium						
Name of Project:		Connecting Uptate California						
Proposed Start Date of Project:		1-Jul-23						
Broadband deployment activities funded by other state or federal grants		N/A						
Confirmation that CASF consortium budget does not duplicate any other sources of funding		Confirmed		<input type="checkbox"/> Check <input type="checkbox"/> Check Box 1 If checked, explain why there is no funding duplication: The CASF consortium budget does not duplicate any other sources of funding. The Collective has other broadband related funding through CETF and potentially through the CASF Adoption account. The CETF funds will be used to promote the Affordable Connectivity Program (ACP) and engage local jurisdictions with the adoption of the Getting Connected Resource Guide and Best Practices Check List. The CASF Adoption funds, if awarded, will fund the adoption projects at the Collective. The CASF Consortia funds will cover other broadband related projects such as a supporting ISP applications, need-gap analysis, inventory of public assets, and identifying and coordinating with regional stakeholders.				
Year 2 (2024-2025) [see instructions below for work plan terminology definitions and requirements]								
Objective	Activity Description	Start-Up Activity	Deliverable(s) *	Beginning Month	End Month	Performance Measure(s)*	Method for Performance Tracking and Measuring	Responsible Party(ies)
Objective 1. Collaborating with the Commission and other state agencies to engage regional consortia, local officials, ISPs, stakeholders, and consumers regarding priority areas and cost effective strategies to achieve the broadband access goal	Activity 1	Updates on assessment of regional broadband deployment based on latest CPUC's broadband data and maps.	<input type="checkbox"/> Update report of broadband deployment status per county identifying gaps to CASF goal	7/1/2024	12/31/2024	1. 1 broadband deployment status reports per county 2. 1 continuous outreach campaign per county and collaborative work agreements as results of the campaigns 3. 2 public feedback forms and surveys, and CalSpeed tests 4. 3 priority areas maps and lists 5. 3 priority areas data files and public feedback summaries	1. Tracking and measuring of performance measures on a monthly basis 2. Generating quarterly reports of performance measures 3. Filing bi-annual reports to the CPUC 4. Based on CPUC feedback, measuring, tracking and reporting can be adjusted	Project Manager
	Activity 2	Continue conducting marketing and outreach to local broadband stakeholders and residential customers	<input type="checkbox"/> Marketing and outreach materials and outreach summary	7/1/2024	12/31/2024			Project Manager
	Activity 3	Continue gathering public feedback and input on broadband service and needs from local broadband stakeholders and residential customers	<input type="checkbox"/> Public feedback forms and surveys, CalSPEED measurements, and public feedback input report	7/1/2024	12/31/2024			Project Manager
	Activity 4	Continue consolidating public feedback and input on broadband service and needs and map all results to identify priority areas for broadband deployments	<input type="checkbox"/> Updates on priority areas maps and lists based on public feedback and broadband deployment status	7/1/2024	12/31/2024			Project Manager
	Activity 5	Continue working with the CPUC to update the broadband data/map, including priority areas and public feedback input	<input type="checkbox"/> Updated priority areas data and public feedback summary material to submit to the CPUC	7/1/2024	12/31/2024			Project Manager
Objective 2. Identifying potential CASF infrastructure projects or potential broadband deployment projects related to new programs created under SB 156 and AB 164, along with other opportunities, where ISPs can expand and improve their infrastructure and service offerings to achieve the goal of reaching 98% broadband deployment in each consortia region	Activity 1	Updates on data-based analysis to identify priority areas; incorporating input from local partners and asset inventories information	<input type="checkbox"/> Updates on identified priority areas for broadband infrastructure projects	10/1/2024	3/31/2025	1. 4 priority areas identified 2. 5 ISPs and potential partners identified 3. 1 need-gap analysis per county 4. 3 potential CASF infrastructure projects identified 5. 2 complementary funding opportunities and solutions identified	1. Tracking and measuring of performance measures on a monthly basis 2. Generating quarterly reports of performance measures 3. Filing bi-annual reports to the CPUC 4. Based on CPUC feedback, measuring, tracking and reporting can be adjusted	Project Manager
	Activity 2	Continue identifying ISPs with interest and capacity for potential infrastructure projects in priority areas and also identify key local partners	<input type="checkbox"/> Update report of ISPs for potential priority areas projects and potential project partners	10/1/2024	3/31/2025			Project Manager
	Activity 3	Continue carrying out a need-gap analysis for priority areas	<input type="checkbox"/> Updated need-gap analysis report	10/1/2024	3/31/2025			Project Manager
	Activity 4	Continue identifying potential CASF infrastructure projects in priority areas	<input type="checkbox"/> Updates report of potential CASF infrastructure projects identified - If under NDA, confidentiality must apply to some report items	10/1/2024	3/31/2025			Project Manager
	Activity 5	Continue identifying complementary funding opportunities and solutions involving local partners and organizations	<input type="checkbox"/> Updates report of other potential funding opportunities and solutions	10/1/2024	3/31/2025			Project Manager
Objective 3. Assisting potential CASF infrastructure applicants or potential applicants for broadband deployment projects related to the new programs created under SB 156 and AB 164 in the project development or grant application process	Activity 1	Continue informing ISPs about CASF and share priority areas information for assessing feasibility and viability of potential projects	<input type="checkbox"/> Updates reports of assessment of potential CASF infrastructure projects	12/1/2024	3/31/2025	1. 4 priority areas shared with ISPs 2. 2 information, data and maps packages provided to ISPs 3. 5 local broadband stakeholders briefed about and supporting potential CASF projects 4. 5 strategic partnerships established for potential CASF projects 5. 3 ISPs and potential infrastructure projects	1. Tracking and measuring of performance measures on a monthly basis 2. Generating quarterly reports of performance measures 3. Filing bi-annual reports to the CPUC 4. Based on CPUC feedback, measuring, tracking and reporting can be adjusted	Project Manager
	Activity 2	Continue providing information, data and maps to ISPs of broadband availability, market and demand aggregation, strategic assets, and potential local partners, with emphasis on priority areas	<input type="checkbox"/> Updates reports of information, data, maps and others provided to ISPs - If under NDA, confidentiality must apply to some report items	12/1/2024	3/31/2025			Project Manager
	Activity 3	Continue supporting ISPs to connect with local broadband stakeholders to gather support for potential CASF projects	<input type="checkbox"/> Updates report of local stakeholders assessing and supporting potential CASF projects	12/1/2024	3/31/2025			Project Manager
	Activity 4	Continue supporting ISPs to develop strategic partnerships to achieve cost-effective broadband deployment	<input type="checkbox"/> Updates report of strategic partnership to achieve cost-effective CASF projects	12/1/2024	3/31/2025			Project Manager
	Activity 5	Continue supporting ISPs to prepare CASF infrastructure project applications and application items including letters of support	<input type="checkbox"/> Updates report of CASF infrastructure application development - If under NDA, confidentiality must apply to some report items	12/1/2024	3/31/2025			Project Manager
Objective 4. Conducting activities that will lead to or that can be reasonably expected to lead to CASF infrastructure projects or broadband deployment projects related to new programs created under SB 156 and AB 164, including the Federal Funding Account, Middle Mile, Broadband Loan Loss Reserve, and Local Agency Technical Assistance.	Activity 1	Continue supporting project permitting activities for CASF applications or projects	<input type="checkbox"/> Updates reports of project permit support for CASF applications or projects	7/1/2024	6/30/3025	1. 3 project permits supported for CASF applications or projects 2. 5 stakeholders engaged 3. 1 inventory of public assets per county with emphasis on priority and potential project areas 4. 3 potential projects areas were conducted demand assessment and aggregation, and speed tests and validation	1. Tracking and measuring of performance measures on a monthly basis 2. Generating quarterly reports of performance measures 3. Filing bi-annual reports to the CPUC 4. Based on CPUC feedback, measuring, tracking and reporting can be adjusted	Project Manager
	Activity 2	Continue engaging stakeholders to better understand and explain regional broadband needs and solutions	<input type="checkbox"/> Broadband stakeholders outreach summary	7/1/2024	6/30/3025			Project Manager
	Activity 3	Continue developing an inventory of public assets (e.g. rights-of-ways, publicly owned towers, public utility poles, equipment housing, publicly owned property)	<input type="checkbox"/> Updates report of work with local public works and planning departments and generation of a public assets inventory	7/1/2024	6/30/3025			Project Manager
	Activity 4	Continue supporting demand aggregation, conducting speed tests and validation efforts	<input type="checkbox"/> Updates report of potential demand, demand aggregation, speed tests and validation in potential project areas	7/1/2024	6/30/3025			Project Manager
	Activity 5		<input type="checkbox"/>					
Objective 5. Assisting the Commission in publicizing requests for wireline testing volunteers in areas, as needed	Activity 1	Publicize CalSPEED for Home marketing materials	<input type="checkbox"/> Marketing materials produced by the consortium.	7/1/2024	6/30/3025	1. 20 volunteers signed up in the consortium region. 2. 5 outlets CalSPEED was promoted.	1. Tracking and measuring of performance measures on a monthly basis 2. Generating quarterly reports of performance measures 3. Filing bi-annual reports to the CPUC 4. Based on CPUC feedback, measuring, tracking and reporting can be adjusted	Project Manager
	Activity 2	Promote volunteers to sign-up for the study at www.calspeed.net.	<input type="checkbox"/> List of outlets where CalSPEED for Home has been posted, presented or otherwise promoted.	7/1/2024	6/30/3025			Project Manager
	Activity 3	Educate public on importance of the CalSPEED study.	<input type="checkbox"/> Educational materials used to communicate to the public.	7/1/2024	6/30/3025			Project Manager
	Activity 4		<input type="checkbox"/>					
	Activity 5		<input type="checkbox"/>					
Conducting and Submitting annual audit reports, as required	Annual Audit	Provide the required annual audit report	<input type="checkbox"/> Annual audit report			n/a	n/a	Fiscal Agent

Appendix A-4, ANNUAL WORK PLAN AND PERFORMANCE METRICS PLAN (see Sec VI. B)									
[Consortium Members, create a separate work plan and performance metrics plan for each work plan year, if seeking multi-year funding]									
Name of Consortium:		Upstate California Connect Consortium							
Name of Project:		Connecting Upstate California							
Proposed Start Date of Project:		1-Jul-23							
Broadband deployment activities funded by other state or federal grants		N/A							
Confirmation that CASF consortium budget does not duplicate any other sources of funding		Confirmed		<input type="checkbox"/> Check If checked, explain why there is no funding duplication: The CASF consortium budget does not duplicate any other sources of funding. The Collective has other broadband related funding through CETF and potentially through the CASF Adoption account. The CETF funds will be used to promote the Affordable Connectivity Program (ACP) and engage local jurisdictions with the adoption of the Getting Connected Resource Guide and Best Practices Check List. The CASF Adoption funds, if awarded, will fund the adoption projects at the Collective. The CASF Consortia funds will cover other broadband related projects such as a supporting ISP applications, need-gap analysis, inventory of public assets, and identifying and coordinating with regional stakeholders.					
Year 3 (2025-2026) [see instructions below for work plan terminology definitions and requirements]									
Objective	Activity Description	Start-Up Activity	Deliverable(s) *	Beginning Month	End Month	Performance Measure(s)*	Method for Performance Tracking and Measuring	Responsible Party(ies)	
Objective 1. Collaborating with the Commission and other state agencies to engage regional consortia, local officials, ISPs, stakeholders, and consumers regarding priority areas and cost-effective strategies to achieve the broadband access goal	Activity 1	<input type="checkbox"/>	Update report of broadband deployment status per county identifying gaps to CASF goal	7/1/2025	12/31/2025	1. broadband deployment status reports per county 2. 1 continuous outreach campaign per county and 3. 2 public feedback forms and surveys, and CalSpeed tests 4. 3 priority areas maps and lists 5. 3 priority areas data files and public feedback summaries	1. Tracking and measuring of performance measures on a monthly basis 2. Generating quarterly reports of performance measures 3. Filing bi-annual reports to the CPUC 4. Based on CPUC feedback, measuring, tracking and reporting can be adjusted	Project Manager	
	Activity 2	<input type="checkbox"/>	Marketing and outreach materials and outreach summary	7/1/2025	12/31/2025			Project Manager	
	Activity 3	<input type="checkbox"/>	Public feedback forms and surveys, CalSPEED measurements, and public feedback input report	7/1/2025	12/31/2025			Project Manager	
	Activity 4	<input type="checkbox"/>	Updates on priority areas maps and lists based on public feedback and broadband deployment status	7/1/2025	12/31/2025			Project Manager	
	Activity 5	<input type="checkbox"/>	Updated priority areas data and public feedback summary material to submit to the CPUC	7/1/2025	12/31/2025			Project Manager	
Objective 2. Identifying potential CASF infrastructure projects or potential broadband deployment projects related to new programs created under SB 156 and AB 164, along with other opportunities, where ISPs can expand and improve their infrastructure and service offerings to achieve the goal of reaching 98% broadband deployment in each consortia region	Activity 1	<input type="checkbox"/>	Updates on identified priority areas for broadband infrastructure projects	10/1/2025	3/31/2026	1. 4 priority areas identified 2. 5 ISPs and potential partners identified 3. 1 need-gap analysis per county 4. 3 potential CASF infrastructure projects identified 5. 2 complementary funding opportunities and solutions identified	1. Tracking and measuring of performance measures on a monthly basis 2. Generating quarterly reports of performance measures 3. Filing bi-annual reports to the CPUC 4. Based on CPUC feedback, measuring, tracking and reporting can be adjusted	Project Manager	
	Activity 2	<input type="checkbox"/>	Update report of ISPs for potential priority areas projects and potential project partners	10/1/2025	3/31/2026			Project Manager	
	Activity 3	<input type="checkbox"/>	Updated need-gap analysis report	10/1/2025	3/31/2026			Project Manager	
	Activity 4	<input type="checkbox"/>	Updates report of potential CASF infrastructure projects identified - If under NDA, confidentiality must apply to some report items	10/1/2025	3/31/2026			Project Manager	
	Activity 5	<input type="checkbox"/>	Updates report of other potential funding opportunities and solutions involving local partners and organizations	10/1/2025	3/31/2026			Project Manager	
Objective 3. Assisting potential CASF infrastructure applicants or potential applicants for broadband deployment projects related to the new programs created under SB 156 and AB 164 in the project development or grant application process	Activity 1	<input type="checkbox"/>	Updates reports of assessment of potential CASF infrastructure projects	12/1/2025	3/31/2026	1. 4 priority areas shared with ISPs 2. 2 information, data and maps packages provided to ISPs 3. 5 local broadband stakeholders briefed about and supporting potential CASF projects 4. 5 strategic partnerships established for potential CASF projects 5. 3 ISPs and potential infrastructure projects	1. Tracking and measuring of performance measures on a monthly basis 2. Generating quarterly reports of performance measures 3. Filing bi-annual reports to the CPUC 4. Based on CPUC feedback, measuring, tracking and reporting can be adjusted	Project Manager	
	Activity 2	<input type="checkbox"/>	Updates reports of information, data, maps and others provided to ISPs - If under NDA, confidentiality must apply to some report items	12/1/2025	3/31/2026			Project Manager	
	Activity 3	<input type="checkbox"/>	Updates report of local stakeholders assessing and supporting potential CASF projects	12/1/2025	3/31/2026			Project Manager	
	Activity 4	<input type="checkbox"/>	Updates report of strategic partnership to achieve cost-effective broadband deployment	12/1/2025	3/31/2026			Project Manager	
	Activity 5	<input type="checkbox"/>	Updates report of CASF infrastructure application development- If under NDA, confidentiality must apply to some report items	12/1/2025	3/31/2026			Project Manager	
Objective 4. Conducting activities that will lead to or that can be reasonably expected to lead to CASF infrastructure projects or broadband deployment projects related to new programs created under SB 156 and AB 164, including the Federal Funding Account, Middle Mile, Broadband Loan Loss Reserve, and Local Agency Technical Assistance.	Activity 1	<input type="checkbox"/>	Updates reports of project permit support for CASF applications or projects	7/1/2025	6/30/3026	1. 3 project permits supported for CASF applications or projects 2. 5 stakeholders engaged 3. 1 inventory of public assets per county with emphasis on priority and potential project areas 4. 3 potential projects areas were conducted demand assessment and aggregation, and speed tests and validation	1. Tracking and measuring of performance measures on a monthly basis 2. Generating quarterly reports of performance measures 3. Filing bi-annual reports to the CPUC 4. Based on CPUC feedback, measuring, tracking and reporting can be adjusted	Project Manager	
	Activity 2	<input type="checkbox"/>	Broadband stakeholders outreach summary	7/1/2025	6/30/3026			Project Manager	
	Activity 3	<input type="checkbox"/>	Updates report of work with local public works and planning departments and generation of a public assets inventory	7/1/2025	6/30/3026			Project Manager	
	Activity 4	<input type="checkbox"/>	Updates report of potential demand, demand aggregation, speed tests and validation in potential project areas	7/1/2025	6/30/3026			Project Manager	
	Activity 5	<input type="checkbox"/>							
Objective 5. Assisting the Commission in publicizing requests for wireline testing volunteers in areas, as needed	Activity 1	<input type="checkbox"/>	Marketing materials produced by the consortium.	7/1/2025	6/30/3026	1. 20 volunteers signed up in the consortium region. 2. 5 outlets CalSPEED was promoted.	1. Tracking and measuring of performance measures on a monthly basis 2. Generating quarterly reports of performance measures 3. Filing bi-annual reports to the CPUC 4. Based on CPUC feedback, measuring, tracking and reporting can be adjusted	Project Manager	
	Activity 2	<input type="checkbox"/>	List of outlets where CalSPEED for Home has been posted, presented or otherwise promoted.	7/1/2025	6/30/3026			Project Manager	
	Activity 3	<input type="checkbox"/>	Educational materials used to communicate to the public.	7/1/2025	6/30/3026			Project Manager	
	Activity 4	<input type="checkbox"/>							
	Activity 5	<input type="checkbox"/>							
Conducting and Submitting annual audit reports, as required	Annual Audit	<input type="checkbox"/>	Annual audit report			n/a	n/a	Fiscal Agent	

Appendix A-4, ANNUAL WORK PLAN AND PERFORMANCE METRICS PLAN (see Sec VI. B)

(Consortium Members, create a separate work plan and performance metrics plan for each work plan year, if seeking multi-year funding)

Name of Consortium:		Upstate California Connect Consortium							
Name of Project:		Connecting Upstate California							
Proposed Start Date of Project:		1-Jul-23							
Broadband deployment activities funded by other state or federal grants		N/A							
Confirmation that CASF consortium budget does not duplicate any other sources of funding		<input type="checkbox"/> Check Confirmed		If checked, explain why there is no funding duplication: The CASF consortium budget does not duplicate any other sources of funding. The Collective has other broadband related funding through CETF and potentially through the CASF Adoption account. The CETF funds will be used to promote the Affordable Connectivity Program (ACP) and engage local jurisdictions with the adoption of the Getting Connected Resource Guide and Best Practices Check List. The CASF Adoption funds, if awarded, will fund the adoption projects at the Collective. The CASF Consortia Funds will cover other broadband related projects such as a supporting ISP applications, need-gap analysis, inventory of public assets, and identifying and coordinating with regional stakeholders.					
Year 4 [2026-2027] <i>[see instructions below for work plan terminology definitions and requirements]</i>									
Objective	Activity Description	Start-Up Activity	Deliverable(s) *	Beginning Month	End Month	Performance Measure(s)*	Method for Performance Tracking and Measuring	Responsible Party(ies)	
Objective 1. Collaborating with the Commission and other state agencies to engage regional consortia, local officials, ISPs, stakeholders, and consumers regarding priority areas and cost-effective strategies to achieve the broadband access goal	Activity 1	<input type="checkbox"/>	Update report of broadband deployment status per county identifying gaps to CASF goal	7/1/2026	12/31/2026	1. 1 broadband deployment status reports per county 2. 1 continuous outreach campaign per county and action items and collaborative work agreements as results of the campaigns 3. 2 public feedback forms and surveys, and CalSpeed tests 4. 3 priority areas maps and lists 5. 3 priority areas data files and public feedback summaries	1. Tracking and measuring of performance measures on a monthly basis 2. Generating quarterly reports of performance measures 3. Filing bi-annual reports to the CPUC 4. Based on CPUC feedback, measuring, tracking and reporting can be adjusted	Project Manager	
	Activity 2	<input type="checkbox"/>	Marketing and outreach materials and outreach summary	7/1/2026	12/31/2026			Project Manager	
	Activity 3	<input type="checkbox"/>	Public feedback forms and surveys, CalSPEED measurements, and public feedback input report	7/1/2026	12/31/2026			Project Manager	
	Activity 4	<input type="checkbox"/>	Updates on priority areas maps and lists based on public feedback and broadband deployment status	7/1/2026	12/31/2026			Project Manager	
	Activity 5	<input type="checkbox"/>	Updated priority areas data and public feedback summary material to submit to the CPUC	7/1/2026	12/31/2026			Project Manager	
Objective 2. Identifying potential CASF infrastructure projects or potential broadband deployment projects related to new programs created under SB 156 and AB 164, along with other opportunities, where ISPs can expand and improve their infrastructure and service offerings to achieve the goal of reaching 98% broadband deployment in each consortia region	Activity 1	<input type="checkbox"/>	Updates on identified priority areas for broadband infrastructure projects	10/1/2026	3/31/2027	1. 4 priority areas identified 2. 5 ISPs and potential partners identified 3. 1 need-gap analysis per county 4. 3 potential CASF infrastructure projects identified 5. 2 complementary funding opportunities and solutions identified	1. Tracking and measuring of performance measures on a monthly basis 2. Generating quarterly reports of performance measures 3. Filing bi-annual reports to the CPUC 4. Based on CPUC feedback, measuring, tracking and reporting can be adjusted	Project Manager	
	Activity 2	<input type="checkbox"/>	Update report of ISPs for potential priority areas projects and potential project partners	10/1/2026	3/31/2027			Project Manager	
	Activity 3	<input type="checkbox"/>	Updated need-gap analysis report	10/1/2026	3/31/2027			Project Manager	
	Activity 4	<input type="checkbox"/>	Updates report of potential CASF infrastructure projects identified - If under NDA, confidentiality must apply to some report items	10/1/2026	3/31/2027			Project Manager	
	Activity 5	<input type="checkbox"/>	Updates report of other potential funding opportunities and solutions	10/1/2026	3/31/2027			Project Manager	
Objective 3. Assisting potential CASF infrastructure applicants or potential applicants for broadband deployment projects related to the new programs created under SB 156 and AB 164 in the project development or grant application process	Activity 1	<input type="checkbox"/>	Updates reports of assessment of potential CASF infrastructure projects	12/1/2026	3/31/2027	1. 4 priority areas shared with ISPs 2. 2 information, data and maps packages provided to ISPs 3. 5 local broadband stakeholders briefed about and supporting potential CASF projects 4. 5 strategic partnerships established for potential CASF projects 5. 3 ISPs and potential infrastructure projects	1. Tracking and measuring of performance measures on a monthly basis 2. Generating quarterly reports of performance measures 3. Filing bi-annual reports to the CPUC 4. Based on CPUC feedback, measuring, tracking and reporting can be adjusted	Project Manager	
	Activity 2	<input type="checkbox"/>	Updates reports of information, data, maps and others provided to ISPs - If under NDA, confidentiality must apply to some report items	12/1/2026	3/31/2027			Project Manager	
	Activity 3	<input type="checkbox"/>	Updates report of local stakeholders assessing and supporting potential CASF projects	12/1/2026	3/31/2027			Project Manager	
	Activity 4	<input type="checkbox"/>	Updates report of strategic partnership to achieve cost-effective broadband deployment	12/1/2026	3/31/2027			Project Manager	
	Activity 5	<input type="checkbox"/>	Updates report of CASF infrastructure application development- If under NDA, confidentiality must apply to some report items	12/1/2026	3/31/2027			Project Manager	
Objective 4. Conducting activities that will lead to or that can be reasonably expected to lead to CASF infrastructure projects or broadband deployment projects related to the new programs created under SB 156 and AB 164, including the Federal Funding Account, Middle-Mile, Broadband Loan Loss Reserve, and Local Agency Technical Assistance.	Activity 1	<input type="checkbox"/>	Updates reports of project permit support for CASF applications or projects	7/1/2026	6/30/3027	1. 3 project permits supported for CASF applications or projects 2. 5 stakeholders engaged 3. 1 inventory of public assets per county with emphasis on priority and potential project areas 4. 3 potential project areas were conducted demand assessment and aggregation, and speed tests and validation	1. Tracking and measuring of performance measures on a monthly basis 2. Generating quarterly reports of performance measures 3. Filing bi-annual reports to the CPUC 4. Based on CPUC feedback, measuring, tracking and reporting can be adjusted	Project Manager	
	Activity 2	<input type="checkbox"/>	Broadband stakeholders outreach summary	7/1/2026	6/30/3027			Project Manager	
	Activity 3	<input type="checkbox"/>	Updates report of work with local public works and planning departments and generation of a public assets inventory	7/1/2026	6/30/3027			Project Manager	
	Activity 4	<input type="checkbox"/>	Updates report of potential demand, demand aggregation, speed tests and validation in potential project areas	7/1/2026	6/30/3027			Project Manager	
	Activity 5	<input type="checkbox"/>							
Objective 5. Assisting the Commission in publicizing requests for wireline testing volunteers in areas, as needed	Activity 1	<input type="checkbox"/>	Marketing materials produced by the consortium.	7/1/2026	6/30/3027	1. 20 volunteers signed up in the consortium region. 2. 5 outlets CalSPEED was promoted.	1. Tracking and measuring of performance measures on a monthly basis 2. Generating quarterly reports of performance measures 3. Filing bi-annual reports to the CPUC 4. Based on CPUC feedback, measuring, tracking and reporting can be adjusted	Project Manager	
	Activity 2	<input type="checkbox"/>	List of outlets where CalSPEED for Home has been posted, presented or otherwise promoted.	7/1/2026	6/30/3027			Project Manager	
	Activity 3	<input type="checkbox"/>	Educational materials used to communicate to the public.	7/1/2026	6/30/3027			Project Manager	
	Activity 4	<input type="checkbox"/>							
	Activity 5	<input type="checkbox"/>							
Conducting and Submitting annual audit reports, as required	Annual Audit	Provide the required annual audit report	<input type="checkbox"/>	Annual audit report		n/a	n/a	Fiscal Agent	

Appendix A-4, ANNUAL WORK PLAN AND PERFORMANCE METRICS PLAN (see Sec VI. B)

[Consortium Members, create a separate work plan and performance metrics plan for each work plan year, if seeking multi-year funding]

Name of Consortium:		Upstate California Connect Consortium							
Name of Project:		Connecting Upstate California							
Proposed Start Date of Project:		1-Jul-23							
Broadband deployment activities funded by other state or federal grants		N/A							
Confirmation that CASF consortium budget does not duplicate any other sources of funding		<input type="checkbox"/> Check Confirmed		If checked, explain why there is no funding duplication: The CASF consortium budget does not duplicate any other sources of funding. The Collective has other broadband related funding through CETF and potentially through the CASF Adoption account. The CETF funds will be used to promote the Affordable Connectivity Program (ACP) and engage local jurisdictions with the adoption of the Getting Connected Resource Guide and Best Practices Check List. The CASF Adoption funds, if awarded, will fund the adoption projects at the Collective. The CASF Consortia funds will cover other broadband related projects such as a supporting ISP applications, need-gap analysis, inventory of public assets, and identifying and coordinating with regional stakeholders.					
Year 5 (2027-2028) <i>[see instructions below for work plan terminology definitions and requirements]</i>									
Objective	Activity Description	Start-Up Activity	Deliverable(s) *	Beginning Month	End Month	Performance Measure(s)*	Method for Performance Tracking and Measuring	Responsible Party(ies)	
Objective 1. Collaborating with the Commission and other state agencies to engage regional consortia, local officials, ISPs, stakeholders, and consumers regarding priority areas and cost-effective strategies to achieve the broadband access goal	Activity 1	Updates on assessment of regional broadband deployment based on latest CPUC's broadband data and maps.	<input type="checkbox"/>	Update report of broadband deployment status per county identifying gaps to CASF goal	7/1/2027	12/31/2027	1. Broadband deployment status reports per county 2. 1 continuous outreach campaign per county and	1. Tracking and measuring of performance measures on a monthly basis 2. Generating quarterly reports of performance measures	Project Manager
	Activity 2	Continue conducting marketing and outreach to local broadband stakeholders and residential customers	<input type="checkbox"/>	Marketing and outreach materials and outreach summary	7/1/2027	12/31/2027	action items and collaborative work agreements as results of the campaigns 3. 2 public feedback forms and surveys, and CalSpeed tests	3. Filing bi-annual reports to the CPUC 4. Based on CPUC feedback, measuring, tracking and reporting can be adjusted	Project Manager
	Activity 3	Continue gathering public feedback and input on broadband service and needs from local broadband stakeholders and residential customers	<input type="checkbox"/>	Public feedback forms and surveys, CalSPEED measurements, and public feedback input report	7/1/2027	12/31/2027	4. 3 priority areas maps and lists 5. 3 priority areas data files and public feedback summaries		Project Manager
	Activity 4	Continue consolidating public feedback and input on broadband service and needs and map all results to identify priority areas for broadband deployments	<input type="checkbox"/>	Updates on priority areas maps and lists based on public feedback and broadband deployment status	7/1/2027	12/31/2027			Project Manager
	Activity 5	Continue working with the CPUC to update the broadband data/map, including priority areas and public feedback input	<input type="checkbox"/>	Updated priority areas data and public feedback summary material to submit to the CPUC	7/1/2027	12/31/2027			Project Manager
Objective 2. Identifying potential CASF infrastructure projects or potential broadband deployment projects related to new programs created under SB 156 and AB 164, along with other opportunities, where ISPs can expand and improve their infrastructure and service offerings to achieve the goal of reaching 98% broadband deployment in each consortia region	Activity 1	Updates on data-based analysis to identify priority areas; incorporating input from local partners and asset inventories information	<input type="checkbox"/>	Updates on identified priority areas for broadband infrastructure projects	10/1/2027	3/31/2028	1. 4 priority areas identified 2. 5 ISPs and potential partners identified	1. Tracking and measuring of performance measures on a monthly basis 2. Generating quarterly reports of performance measures	Project Manager
	Activity 2	Continue identifying ISPs with interest and capacity for potential infrastructure projects in priority areas and also identify key local partners	<input type="checkbox"/>	Update report of ISPs for potential priority areas projects and potential project partners	10/1/2027	3/31/2028	3. 1 need-gap analysis per county 4. 3 potential CASF infrastructure projects identified	3. Filing bi-annual reports to the CPUC 4. Based on CPUC feedback, measuring, tracking and reporting can be adjusted	Project Manager
	Activity 3	Continue carrying out a need-gap analysis for priority areas	<input type="checkbox"/>	Updated need-gap analysis report	10/1/2027	3/31/2028	5. 2 complementary funding opportunities and solutions identified		Project Manager
	Activity 4	Continue identifying potential CASF infrastructure projects in priority areas	<input type="checkbox"/>	Updates report of potential CASF infrastructure projects identified - If under NDA, confidentiality must apply to some report items	10/1/2027	3/31/2028			Project Manager
	Activity 5	Continue identifying complementary funding opportunities and solutions involving local partners and organizations	<input type="checkbox"/>	Updates report of other potential funding opportunities and solutions	10/1/2027	3/31/2028			Project Manager
Objective 3. Assisting potential CASF infrastructure applicants or potential applicants for broadband deployment projects related to the new programs created under SB 156 and AB 164 in the project development or grant application process	Activity 1	Continue informing ISPs about CASF and share priority areas information for assessing feasibility and viability of potential projects	<input type="checkbox"/>	Updates reports of assessment of potential CASF infrastructure projects	12/31/2027	3/31/2028	1. 4 priority areas shared with ISPs 2. 2 information, data and maps packages provided to ISPs	1. Tracking and measuring of performance measures on a monthly basis 2. Generating quarterly reports of performance measures	Project Manager
	Activity 2	Continue providing information, data and maps to ISPs of broadband availability, market and demand aggregation, strategic assets, and potential local partners, with emphasis on priority areas	<input type="checkbox"/>	Updates reports of information, data, maps and others provided to ISPs - If under NDA, confidentiality must apply to some report items	12/31/2027	3/31/2028	3. 5 local broadband stakeholders briefed about and supporting potential CASF projects 4. 5 strategic partnerships established for potential CASF projects	3. Filing bi-annual reports to the CPUC 4. Based on CPUC feedback, measuring, tracking and reporting can be adjusted	Project Manager
	Activity 3	Continue supporting ISPs to connect with local broadband stakeholders to gather support for potential CASF projects	<input type="checkbox"/>	Updates report of local stakeholders assessing and supporting potential CASF projects	12/31/2027	3/31/2028	5. 3 ISPs and potential infrastructure projects		Project Manager
	Activity 4	Continue supporting ISPs to develop strategic partnerships to achieve cost-effective broadband deployment	<input type="checkbox"/>	Updates report of strategic partnership to achieve cost-effective CASF projects	12/31/2027	3/31/2028			Project Manager
	Activity 5	Continue supporting ISPs to prepare CASF infrastructure project applications and application items including letters of support	<input type="checkbox"/>	Updates report of CASF infrastructure application development- If under NDA, confidentiality must apply to some report items	12/31/2027	3/31/2028			Project Manager
Objective 4. Conducting activities that will lead to or that can be reasonably expected to lead to CASF infrastructure projects or broadband deployment projects related to new programs created under SB 156 and AB 164, including the Federal Funding Account, Middle-Mile, Broadband Loan Loss Reserve, and Local Agency Technical Assistance.	Activity 1	Continue supporting project permitting activities for CASF applications or projects	<input type="checkbox"/>	Updates reports of project permit support for CASF applications or projects	7/1/2027	6/30/2028	1. 3 project permits supported for CASF applications or projects 2. 5 stakeholders engaged	1. Tracking and measuring of performance measures on a monthly basis 2. Generating quarterly reports of performance measures	Project Manager
	Activity 2	Continue engaging stakeholders to better understand and explain regional broadband needs and solutions	<input type="checkbox"/>	Broadband stakeholders outreach summary	7/1/2027	6/30/2028	3. 1 inventory of public assets per county with emphasis on priority and potential project areas 4. 3 potential projects areas were conducted demand assessment and aggregation, and speed tests and validation	3. Filing bi-annual reports to the CPUC 4. Based on CPUC feedback, measuring, tracking and reporting can be adjusted	Project Manager
	Activity 3	Continue developing an inventory of public assets (e.g. rights-of-ways, publicly owned towers, public utility poles, equipment housing, publicly named property)	<input type="checkbox"/>	Updates report of work with local public works and planning departments and generation of a public assets inventory	7/1/2027	6/30/2028			Project Manager
	Activity 4	Continue supporting demand aggregation, conducting speed tests and validation efforts	<input type="checkbox"/>	Updates report of potential demand, demand aggregation, speed tests and validation in potential project areas	7/1/2027	6/30/2028			Project Manager
	Activity 5		<input type="checkbox"/>						
Objective 5. Assisting the Commission in publicizing requests for wireless project volunteers in areas, as needed	Activity 1	Publicize CalSPEED for Home marketing materials.	<input type="checkbox"/>	Marketing materials produced by the consortium.	7/1/2027	6/30/2028	1. 20 volunteers signed up in the consortium region. 2. 5 outlets CalSPEED was promoted.	1. Tracking and measuring of performance measures on a monthly basis 2. Generating quarterly reports of performance measures	Project Manager
	Activity 2	Promote volunteers to sign-up for the study at www.calspeed.net.	<input type="checkbox"/>	List of outlets where CalSPEED for Home has been posted, presented or otherwise promoted.	7/1/2027	6/30/2028		3. Filing bi-annual reports to the CPUC 4. Based on CPUC feedback, measuring, tracking and reporting can be adjusted	Project Manager
	Activity 3	Educate public on importance of the CalSPEED study.	<input type="checkbox"/>	Educational materials used to communicate to the public.	7/1/2027	6/30/2028			Project Manager
	Activity 4		<input type="checkbox"/>						
	Activity 5		<input type="checkbox"/>						
Conducting and Submitting annual audit reports, as required	Annual Audit	Provide the required annual audit report	<input type="checkbox"/>	Annual audit report			n/a	n/a	Fiscal Agent